



**Antelope Valley  
Medical Center**

**MEETING MINUTES**

**ANTELOPE VALLEY HEALTHCARE DISTRICT  
BOARD OF DIRECTORS MEETING – PUBLIC SESSION**

Community Resource Center – Auditorium  
44151 15<sup>th</sup> Street West, Lancaster, CA 93534

**JANUARY 29, 2025**

<b>DIRECTORS PRESENT:</b> Kristina Hong, NP, 1 <sup>st</sup> Vice-Chair Steven Hofbauer, 2 <sup>nd</sup> Vice-Chair Don Parazo, MD, Secretary Doddanna Krishna, MD, Treasurer <b>DIRECTORS ABSENT:</b> Abdallah Farrukh, MD, Chair	<b>OTHERS PRESENT:</b> Edward Mirzabegian, Chief Executive Officer Troy Schell, General Counsel Satya Dandamudi, MD, CMO Kayla Martz, Director of Med Staff Svc & BOD Liaison
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**START TIME: 6:09PM**

- I. REPORTABLE ACTIONS TAKEN IN EXECUTIVE (CLOSED) SESSION – Abdallah Farrukh, MD, Chair**
- A. Report on Actions on Claims Filed with the District (**REPORT**)
  - B. Medical Staff Recommendations (**REPORT**)

Ms. Hong reported on action taken on claims filed with AVHD. She also reported on the Medical Staff Recommendations provided by the Chief of Staff.

- II. CONSENT CALENDAR – THE CONSENT CALENDAR, AGENDA ITEMS MAY BE ACTED UPON WITH ONE MOTION, A SECOND AND THE VOTE – Abdallah Farrukh, MD, Chair**
- A. Approval of Board Public Session Meeting Minutes of December 18, 2024 (**ACTION**)
  - B. Approval of Finance Committee Meeting Minutes of December 18, 2024 (**ACTION**)
  - C. Approval of Compliance Oversight Committee Meeting Minutes of October 10, 2024 (**ACTION**)
  - D. Approval of Special Board Public Session Meeting Minutes of January 23, 2025 (**ACTION**)
  - E. Approval of Policy PFS.RI.1 entitled Patient Financial Assistance Program & Application (**ACTION**)

**MOTION:** Mr. Hofbauer made a motion to approve the consent calendar; Seconded by Dr. Krishna. The motion passed unanimously.

**III. COMMITTEE REPORTS & RECOMMENDATIONS**

- A. **Finance Committee** – Kristina Hong, NP, Chair
  - 1. Approval of December 2024 - Financial Report (**ACTION**) – Nathan Dean, CFO

**Statement of Income – December 2024**

Total Operating Revenue – Actual: \$44.5 | Budget: \$46.0 | LY: \$40.8 | 9.0% Variance from LY  
Total Operating Expenses – Actual: \$43.8 | Budget: \$43.1 | LY: \$43.1 | 10.8 % Variance from LY  
EBIDA – Actual: \$730 | Budget: \$2.9 | LY: \$1.3 | -44.6% Variance from LY  
Net Income – Actual: - \$1.7 | Budget: \$513 | LY: - \$2.1 | 18.2% Variance from LY

- Mr. Dean noting that expenses are outpacing revenue due to inflation.

**Statement of Income – Year to Date: Reviewed & Discussed**

Total Operating Revenue – Actual: \$266.3 | Budget: \$272.8 | 5.6% Variance from LY  
Total Operating Expenses – Actual: \$262.2 | Budget: \$255.1 | LY: \$243.3 | 7.8% Variance from LY  
EBIDA - Actual: \$4.0 | Budget: \$17.1 | LY: \$8.7 | -53.9% Variance from LY  
Net Income – Actual: - \$10.4 | Budget: \$3.0 | LY: - \$3.0 | 244.6% Variance from LY

**Payor Mix Graph – Reviewed**

Medicare: 39.1% | Medi-Cal: 38.5% | Commercial: 19.8% | Other: 1.9% | Self-Pay: 0.7%

**Admission Trends – Reviewed Data**

**Volumes – December 2024**

TOTAL SURGERIES: 625 | Budget: 707 | LY: 606 | 3.1% Variance from LY  
TOTAL GI PROCEDURES: 300 | Budget: 370 | LY: 323 | -7.1% Variance from LY  
TOTAL CC/IR/EP PROCEDURES: 200 | Budget: 162 | LY: 152 | 31.6% Variance from LY

Trauma Cases: 126 | Budget: 134 | LY: 133 | -5.3% Variance from LY  
ER Visits: 10,094 | ER Admits: 1,148 | ER Conversion to I/P: 11.4%  
Deliveries: 306 | Budget: 290 | LY: 270

Acute Discharges – Actual: 1,537 | Budget: 1,616 | LY: 1,599  
Acute Patient Days - Actual: 7,529 | Budget: 7,612 | LY: 7,651  
Adjusted Patient Days - Actual: 10,640 | Budget: 10,987 | LY: 10,793

Observations (as patient days) - Actual: 77 | Budget: 75 | LY: 72  
Avg Daily Census – Actual: 243 | Budget: 245 | LY: 247

General Acute LOS – Actual: 4.90 | Budget: 4.71 | LY: 4.78  
General Acute CMI - Actual: 1.54 | Budget: 1.53 | LY: 1.58  
Medicare Acute LOS – Actual: 6.40 | Budget: 5.99 | LY: 6.33  
Medicare CMI – Actual: 2.25 | Budget: 2.20 | LY: 2.34

**Volumes – Fiscal YTD**

TOTAL SURGERIES: 4,080 | Budget: 4,203 | LY: 3,913 | 4.3% Variance from LY  
TOTAL GI PROCEDURES: 1,918 | Budget: 2,196 | LY: 2,156 | -11.0% Variance from LY  
TOTAL CC/IR/EP PROCEDURES: 1,165 | Budget: 960 | LY: 903 | 29.0% Variance from LY

- Mr. Dean noting a substantial growth in Outpatient Surgery and Cardiac Cath-Lab Procedures.

Trauma Cases: 821 | Budget: 794 | LY: 818 | 0.4% Variance from LY  
ER Visits: 59,073 | ER Admits: 6,818 | ER Conversion to I/P: -0.5%  
Deliveries: 1,907 | Budget: 1,740 | LY: 1,625

Acute Discharges – Actual: 9,381 | Budget: 9,590 | LY: 9,446  
Acute Patient Days - Actual: 44,055 | Budget: 45,182 | LY: 44,870  
Adjusted Patient Days - Actual: 63,589 | Budget: 65,214 | LY: 64,650

Observations (as patient days) - Actual: 433 | Budget: 446 | LY: 297  
Avg Daily Census – Actual: 240 | Budget: 245 | LY: 244

General Acute LOS – Actual: 4.71 | Budget: 4.71 | LY: 4.75  
General Acute CMI - Actual: 1.52 | Budget: 1.57 | LY: 1.53  
Medicare Acute LOS – Actual: 5.92 | Budget: 5.99 | LY: 6.16  
Medicare CMI – Actual: 2.28 | Budget: 2.27 | LY: 2.15

**Labor Metrics – December 2024 & Fiscal Year to Date: Data Reviewed**

**Collection & Debt Service Coverage Requirements – December 2024**

- Bond Covenant Requirements - Days Cash on Hand: 112.1
- Debt Service Coverage: 2.46

**MOTION:** Dr. Krishna made a motion to approve the December 2024 Financial Report; Seconded by Dr. Parazo. The motion passed unanimously.

**IV. NEW BUSINESS**

A. Resolution Number 012925 AVHD Transition from At-Large to District-Based Elections (**ACTION**)

Mr. Rives provided a public comment regarding district-based elections. Mr. Mirzabegian responded to Mr. Rives comment.

**MOTION:** Dr. Parazo made a motion to approve resolution number 012925; Seconded by Dr. Krishna. The motion passed unanimously.

**V. CHIEF EXECUTIVE OFFICER'S REPORT (INFORMATION ONLY) – Edward Mirzabegian, CEO**

Mr. Mirzabegian provided updates on the following:

- New Hospital Building Financing Update
  - Mr. Mirzabegian provided further details
- West Coast CEO Conference January 30-31
- Financial Update with Concerns
- Staffing Update
- Former Green Zone Update & Plans for Patient Care

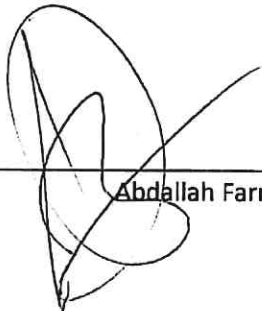
**VI. BOARD OF DIRECTORS UPDATES (INFORMATION ONLY) – Abdallah Farrukh, MD, Chair**

- Mr. Hofbauer informed the public of his confirmation on the ACHD Board of Directors

**VII. PUBLIC COMMENT ON NON-AGENDA ITEMS**

- Ms. Hayes provided a comment regarding CNA Nurses with more than 30 years of service
- Ms. Lumas provided a comment regarding CNA Nurses with more than 30 years of service
- Ms. Proctor provided a comment regarding CNA Nurses with more than 30 years of service

**VIII. ADJOURNMENT: 6:32PM**

X  \_\_\_\_\_  
Abdallah Farrukh, MD, Chair



Antelope Valley  
Medical Center

## MEETING MINUTES

### ANTELOPE VALLEY HEALTHCARE DISTRICT BOARD OF DIRECTORS MEETING – PUBLIC SESSION

Community Resource Center – Auditorium  
44151 15<sup>th</sup> Street West, Lancaster, CA 93534

FEBRUARY 26, 2025

#### DIRECTORS PRESENT:

Abdallah Farrukh, MD, Chair  
Kristina Hong, NP, 1<sup>st</sup> Vice-Chair  
Steven Hofbauer, 2<sup>nd</sup> Vice-Chair  
Don Parazo, MD, Secretary  
Doddanna Krishna, MD, Treasurer

#### OTHERS PRESENT:

Edward Mirzabegian, Chief Executive Officer  
Troy Schell, General Counsel  
Satya Dandamudi, MD, CMO  
Kayla Martz, Director of Med Staff Srvc & BOD Liaison

START TIME: 6:31PM

- I. REPORTABLE ACTIONS TAKEN IN EXECUTIVE (CLOSED) SESSION – Abdallah Farrukh, MD, Chair
  - A. Report on Actions on Claims Filed with the District (**REPORT**)
  - B. Medical Staff Recommendations (**REPORT**)Dr. Farrukh reported on the Action on Claims filed with AVHD.  
He also reported on the Medical Staff Recommendations.
  
- II. CONSENT CALENDAR – THE CONSENT CALENDAR, AGENDA ITEMS MAY BE ACTED UPON WITH ONE MOTION, A SECOND AND THE VOTE – Abdallah Farrukh, MD, Chair
  - A. Approval of Board Public Session Meeting Minutes of January 29, 2025 (**ACTION**)
  - B. Approval of Finance Committee Meeting Minutes of January 29, 2025 (**ACTION**)
  - C. Approval of Retirement Advisory Committee Meeting Minutes of November 11, 2024 (**ACTION**)
  - D. Approval of Authorization to Obtain Equipment Line or Term Line of Credit (**ACTION**)
  - E. Approval of Restructure/Refinance Outstanding Revolving Line of Credit (**ACTION**)
  - F. Approval of Updated Retirement Advisory Committee Charter (**ACTION**)

**MOTION:** Mr. Hofbauer made a motion to approve the consent calendar; Seconded by Dr. Krishna. The motion passed unanimously.

#### III. COMMITTEE REPORTS & RECOMMENDATIONS

##### A. Finance Committee – Kristina Hong, NP, Chair

1. Approval of January 2025 - Financial Report (**ACTION**) – Nathan Dean, CFO

##### Statement of Income – January 2025

- Total Operating Revenue – Actual: \$50.3 | Budget: \$46.6 | LY: \$44.0 | 14.2% Variance from LY
- Total Operating Expenses – Actual: \$47.4 | Budget: \$43.7 | LY: \$41.3 | 14.8% Variance from LY
- EBIDA – Actual: \$ | Budget: \$ | LY: \$ | % Variance from LY
- Net Income – Actual: \$332 | Budget: \$513 | LY: \$426 | -22.1% Variance from LY

##### Statement of Income – Year to Date: Reviewed & Discussed

- Total Operating Revenue – Actual: \$316.6 | Budget: \$319.4 | 6.9% Variance from LY

- Total Operating Expenses - Actual= \$309.6 | Budget: \$298.8 | LY: \$284.6 | 8.8% Variance from LY
- EBIDA – Actual: \$6.9 | Budget: \$20.5 | LY: \$11.5 | -39.7% Variance from LY
- Net Income – Actual: - \$10.0 | Budget: \$3.5 | LY: - \$2.45 | -288.9% Variance from LY

**Payor Mix Graph – Reviewed**

Medicare: 39.6% | Medi-Cal: 38.1% | Commercial: 19.9% | Other: 1.9% | Self-Pay: 0.6%

**Admission Trends – Reviewed Data**

**Volumes – January 2025**

TOTAL SURGERIES: 673 | Budget: 707 | LY: 641 | 5.0% Variance from LY  
 TOTAL GI PROCEDURES: 291 | Budget: 370 | LY: 404 | -28.0% Variance from LY  
 TOTAL CC/IR/EP PROCEDURES: 191 | Budget: 162 | LY: 180 | 6.1% Variance from LY

Trauma Cases: 144 | Budget: 134 | LY: 106 | 35.8% Variance from LY  
 ER Visits: 10,001 | ER Admits: 1,231 | ER Conversion to I/P: 12.3%  
 Deliveries: 324 | Budget: 290 | LY: 257

Acute Discharges – Actual: 1,586 | Budget: 1,616 | LY: 1,491  
 Acute Patient Days - Actual: 8,096 | Budget: 7,612 | LY: 7,364  
 Adjusted Patient Days - Actual: 11,236 | Budget: 10,987 | LY: 10,719

Observations (as patient days) - Actual: 58 | Budget: 75 | LY: 97  
 Avg Daily Census – Actual: 261 | Budget: 245 | LY: 238

General Acute LOS – Actual: 5.10 | Budget: 4.71 | LY: 4.94  
 General Acute CMI - Actual: 1.53 | Budget: 1.53 | LY: 1.47  
 Medicare Acute LOS – Actual: 6.24 | Budget: 5.99 | LY: 6.08  
 Medicare CMI – Actual: 1.95 | Budget: 2.20 | LY: 2.17

- Mr. Dean noting that better management and oversight of Managed Care Contracts are now producing better volume growth in surgeries and procedures.

**Volumes – Fiscal YTD**

TOTAL SURGERIES: 4,753 | Budget: 4,911 | LY: 4,554 | 4.4% Variance from LY  
 TOTAL GI PROCEDURES: 2,209 | Budget: 2,566 | LY: 2,560 | -13.7% Variance from LY  
 TOTAL CC/IR/EP PROCEDURES: 1,356 | Budget: 1,122 | LY: 1,083 | 25.2% Variance from LY

Trauma Cases: 965 | Budget: 928 | LY: 924 | 4.4% Variance from LY  
 ER Visits: 69,074 | ER Admits: 8,049 | ER Conversion to I/P: 11.7%  
 Deliveries: 2,231 | Budget: 2,030 | LY: 1,882 | 18.5% Variance from LY

Acute Discharges – Actual: 10,967 | Budget: 11,206 | LY: 10,937  
 Acute Patient Days - Actual: 52,151 | Budget: 52,794 | LY: 52,234  
 Adjusted Patient Days - Actual: 74,825 | Budget: 76,201 | LY: 75,369

Observations (as patient days) - Actual: 491 | Budget: 521 | LY: 394  
 Avg Daily Census – Actual: 243 | Budget: 245 | LY: 243

General Acute LOS – Actual: 4.76 | Budget: 4.71 | LY: 4.78

General Acute CMI - Actual: 1.52 | Budget: 1.57 | LY: 1.52  
Medicare Acute LOS – Actual: 5.98 | Budget: 5.99 | LY: 6.15  
Medicare CMI – Actual: 2.22 | Budget: 2.27 | LY: 2.15

**Labor Metrics – January 2025 & YTD**

- Reviewed FTEs, Benefits and Operational data.

**Collection & Debt Service Coverage Requirements – January 2025**

- Bond Covenant Requirements: Days Cash on Hand: 104.1
- Debt Service Coverage: 2.46

**MOTION:** Ms. Hong made a motion to approve the January 2025 Financial Report; Seconded by Dr. Krishna. The motion passed unanimously.

**IV. NEW BUSINESS**

**A. NOTICE OF PUBLIC HEARING #1 PURSUANT TO ELECTIONS CODE 10010(a)(1) ~**

Consistent with District Resolution No. 012925, the public is invited to provide input regarding the composition of districts before the District draws any draft maps of the proposed boundaries for district-based elections. This is the first of two public hearings the District will hold over no more than thirty (30) days prior to drawing draft maps. The second public hearing is expected to be held on March 26, 2025.

**PRESENTATION BY NATIONAL DEMOGRAPHICS CORPORATION – Introduction to Districting**

AVHD Introduction to Districting (**INFORMATION ONLY**) – Ken Chawkins, NDC

- Mr. Chawkins and Ms. Ochoa provided the public with an overview of district-based elections.
- Introduction to districting for the Antelope Valley Healthcare District and the regulatory parameters associated with the following reviewed and discussed:

**Election Systems**

- At Large
- From District or Residence Districts
- By District

**California Voting Rights Act (CRVA)**

- Federal Voting Rights Act of 1965
- California VRA & Voters Being Represented

**CRVA Impact**

- Reviewed School Districts, Community College Districts, Cities, Board of Supervisors and Special Districts

**Districting Process**

- Reviewed the Steps and Process of moving to District-based
- Two Initial Hearings (February 26 & March 26)
- Release of Draft Maps (April 23 – 7 days prior to 3<sup>rd</sup> Public Hearing)
- Two Hearings on Draft Maps (April 30 & May 28)
- Map Adoption (May 28 or June 25)
- Final Map must be posted at least 7 days prior to adoption

**Districting Rules & Goals**

- Federal Laws Reviewed
- California Criteria Reviewed
- California Prohibition Reviewed

**Ethnic Background CVAP**

**Defining Neighborhoods**

**Defining Communities of Interest**

**Socio-Economic Demographics**

**V. CHIEF EXECUTIVE OFFICER'S REPORT (INFORMATION ONLY) – Edward Mirzabegian, CEO**

Mr. Mirzabegian provided updates on the following:

- New Hospital Building Financing Update
- 70<sup>th</sup> Anniversary Celebration later in 2025
- Ion Robot Bronchoscopy
- Transplant Program Update with CMS Accreditation
- Medicare & Medi-Cal Budget Cuts Conversation with George Whitesides

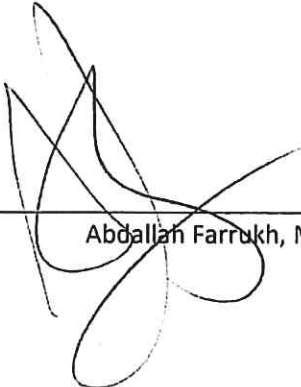
**VI. BOARD OF DIRECTORS UPDATES (INFORMATION ONLY) – Abdallah Farrukh, MD, Chair**

**VII. PUBLIC COMMENT ON NON-AGENDA ITEMS**

- Michael Rives provided public comment regarding District Resolution 012925

**VIII. ADJOURNMENT: 7:21PM**

X \_\_\_\_\_  
Abdallah Farrukh, MD, Chair





# Antelope Valley Medical Center

## MEETING MINUTES

### ANTELOPE VALLEY HEALTHCARE DISTRICT BOARD OF DIRECTORS MEETING – PUBLIC SESSION

Community Resource Center – Auditorium  
44151 15<sup>th</sup> Street West, Lancaster, CA 93534

MARCH 26, 2025

<p><b>DIRECTORS PRESENT:</b>  Kristina Hong, NP, 1<sup>st</sup> Vice-Chair  Steven Hofbauer, 2<sup>nd</sup> Vice-Chair  Don Parazo, MD, Secretary  Doddanna Krishna, MD, Treasurer</p> <p><b>DIRECTORS ABSENT:</b>  Abdallah Farrukh, MD, Chair</p>	<p><b>OTHERS PRESENT:</b>  Edward Mirzabegian, Chief Executive Officer  Troy Schell, General Counsel  Satya Dandamudi, MD, CMO  Kayla Martz, Director of Med Staff Srvc &amp; BOD Liaison  Ken Chawkins, NDC</p>
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**START TIME: 6:37PM**

- I. **REPORTABLE ACTIONS TAKEN IN EXECUTIVE (CLOSED) SESSION** – Abdallah Farrukh, MD, Chair
  - A. Report on Actions on Claims Filed with the District (**REPORT**)
  - B. Medical Staff Recommendations (**REPORT**)

Ms. Hong reported on the Action on Claims filed with AVHD.  
She also reported on the Medical Staff Recommendations.

- II. **CONSENT CALENDAR – THE CONSENT CALENDAR, AGENDA ITEMS MAY BE ACTED UPON WITH ONE MOTION, A SECOND AND THE VOTE** – Abdallah Farrukh, MD, Chair
  - A. Approval of Board Public Session Meeting Minutes of February 26, 2025 (**ACTION**)
  - B. Approval of Finance Committee Meeting Minutes of February 26, 2025 (**ACTION**)
  - C. Approval of Transfer Funds from Investment to Operations Account Memo (**ACTION**)
  - D. Approval of Authorization to Replace Critical IT Equipment at End of Life (**ACTION**)

**MOTION:** Mr. Hofbauer made a motion to approve the consent calendar; Seconded by Dr. Parazo.  
The motion passed unanimously.

### III. **COMMITTEE REPORTS & RECOMMENDATIONS**

- A. **Finance Committee** – Kristina Hong, NP, Chair

- 1. Approval of February 2025 - Financial Report (**ACTION**) – Nathan Dean, CFO

#### Statement of Income – February 2025

- Total Operating Revenue: Actual= \$45.3 | Budget= \$43.9 | LY= \$40.3 | 12.3% Variance from LY
- Total Operating Expenses: Actual= \$43.4 | Budget= \$41.2 | LY= \$39.9 | 8.7% Variance from LY
- EBIDA: Actual= \$1.9 | Budget= \$2.6 | LY= \$432 | 345.7% Variance from LY
- Net Income: Actual= -\$353 | Budget= \$466 | LY= -\$2.2 | 84.2% Variance from LY

Mr. Dean noting the current rate of inflation nationwide making a significant impact to our operating expenses and our overall total net income.

**Statement of Income – Year to Date: Reviewed & Discussed**

- Total Operating Revenue: Actual= \$362.0 | Budget= \$363.4 | 7.6% Variance from LY
- Total Operating Expenses: Actual= \$353.0 | Budget= \$340.1 | 8.8% Variance from LY
- EBIDA: Actual= \$8.8 | Budget= \$23.2 | LY= \$11.9 | -25.8% Variance from LY
- Net Income: Actual= - \$10.4 | Budget= \$4.0 | LY= - \$4.8 | -116.3% Variance from LY

**Payor Mix Graph – Reviewed**

Medicare: 39.7% | Medi-Cal: 38.1% | Commercial: 19.8% | Other: 1.9% | Self-Pay: 0.6%

**Admission Trends – Reviewed Data**

**Volumes – February 2025**

TOTAL SURGERIES: 585 | Budget: 648 | LY: 682 | -14.2% Variance from LY  
TOTAL GI PROCEDURES: 288 | Budget: 334 | LY: 289 | -0.3% Variance from LY  
TOTAL CC/IR/EP PROCEDURES: 161 | Budget: 148 | LY: 166 | -3.0% Variance from LY

Trauma Cases: 107 | Budget: 121 | LY: 110 | -2.7% Variance from LY  
ER Visits: 8,572 | ER Admits: 1,056 | ER Conversion to I/P: 12.3%  
Deliveries: 286 | Budget: 290 | LY: 284 | 0.7% Variance from LY

- Mr. Dean noting substantial growth in surgical cases, procedures, trauma cases and deliveries.

Acute Discharges – Actual: 1,465 | Budget: 1,460 | LY: 1,498  
Acute Patient Days - Actual: 7,334 | Budget: 6,876 | LY: 7,245  
Adjusted Patient Days - Actual: 10,137 | Budget: 9,924 | LY: 10,456

Observations (as patient days) - Actual: 75 | Budget: 68 | LY: 132  
Avg Daily Census – Actual: 262 | Budget: 249 | LY: 250

General Acute LOS – Actual: 5.01 | Budget: 4.71 | LY: 4.84  
General Acute CMI - Actual: 1.57 | Budget: 1.53 | LY: 1.52  
Medicare Acute LOS – Actual: 5.64 | Budget: 5.98 | LY: 5.84  
Medicare CMI – Actual: 2.31 | Budget: 2.20 | LY: 2.32

**Volumes – Fiscal YTD**

TOTAL SURGERIES: 5,338 | Budget: 5,559 | LY: 5,236 | 1.9% Variance from LY  
TOTAL GI PROCEDURES: 2,497 | Budget: 2,900 | LY: 2,849 | -12.4% Variance from LY  
TOTAL CC/IR/EP PROCEDURES: 1,517 | Budget: 1,270 | LY: 1,249 | 21.5% Variance from LY

Trauma Cases: 1,072 | Budget: 1,049 | LY: 1,034 | 3.7% Variance from LY  
ER Visits: 77,646 | ER Admits: 81,091 | ER Conversion to I/P: -1.3%  
Deliveries: 2,517 | Budget: 2,320 | LY: 2,166

Acute Discharges – Actual: 12,432 | Budget: 12,666 | LY: 12,435  
Acute Patient Days - Actual: 59,485 | Budget: 59,670 | LY: 59,479  
Adjusted Patient Days - Actual: 84,962 | Budget: 86,125 | LY: 85,125

Observations (as patient days) - Actual: 566 | Budget: 589 | LY: 526  
Avg Daily Census – Actual: | Budget: | LY:

General Acute LOS – Actual: 4.78 | Budget: 4.71 | LY: 4.78  
General Acute CMI - Actual: 1.53 | Budget: 1.57 | LY: 1.52  
Medicare Acute LOS – Actual: 5.94 | Budget: 5.99 | LY: 6.11  
Medicare CMI – Actual: 2.24 | Budget: 2.27 | LY: 2.17

**Collection & Debt Service Coverage Requirements – February 2025**

- Bond Covenant Requirements - Days Cash on Hand: 93.4
- Debt Service Coverage: 2.46

**MOTION:** Dr. Krishna made a motion to approve the February 2025 Financial Report; Seconded by Dr. Parazo. The motion passed unanimously.

**IV. NEW BUSINESS**

**A. NOTICE OF PUBLIC HEARING #2 PURSUANT TO ELECTIONS CODE 10010(a)(1) ~**

Consistent with District Resolution No. 012925, the public is invited to provide input regarding the composition of districts before the District draws any draft maps of the proposed boundaries for district-based elections. This is the first of two public hearings the District will hold over no more than thirty (30) days prior to drawing draft maps. The third public hearing is expected to be held on April 30, 2025.

Mr. Schell introduces the district-based elections with Mr. Chawkins who provided information regarding the Election Systems according to The California Voting Rights Act, "CRVA".

- California Voting Rights Act ("CVRA") & Federal Voting Rights Act
- CVRA Impact and Cases Reviewed
- Districting Process: Steps and Descriptions Reviewed for AVHD's Public Hearings
- Districting Rules & Goals: Federal Laws, California Criteria, California Prohibition, Other Traditional Redistricting Principles. Maps cannot dilute potential.
- Demographic Summary: Each of the 5 divisions must contain about 83,953 people. Equal Population Principal must stay within a 10% differential. Citizen Voting Age Population discussed the importance therein.
- Latino CVAP Reviewed within the AVHD
- Asian American CVAP Review within the AVHD
- African American CVAP Reviewed within the AVHD
- Defining Neighborhoods: Examples of physical features defining a neighborhood boundary discussed.
- Defining Communities of Interest: No racial or Political Gerrymandering.
- Other Socio-Economic Demographics: Percentages of Voters with College Degrees, Renters, Spanish Speakers within the AVHD

Mr. Rives provided a public comment and the map of the Antelope Valley Community College district to offer as an example of a district-based election.

Ms. Hong inquired about a board member not living within the district and the running for a district. Mr. Chawkins provided a response with the requirements of the law.

Mr. Hofbauer shared his thoughts on the legal ramifications and cost to defend the current process of voting for the AVHD Board of Directors.

Ms. Hong shared thoughts on sub-districting and the upcoming elections with regards to the change over from "At-Large" election to "District-Based".

**V. CHIEF EXECUTIVE OFFICER'S REPORT (INFORMATION ONLY) – Edward Mirzabegian, CEO**

Mr. Mirzabegian provided updates on the following:

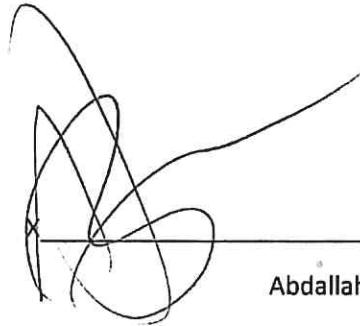
- New Hospital Building Financial Update
- CHA & AHA Medicare & Medi-Cal Financial Update
- Outpatient Rehabilitation Center Grand Opening on March 27<sup>th</sup>
- Doctors' Day on March 28<sup>th</sup>

**VI. BOARD OF DIRECTORS UPDATES (INFORMATION ONLY) – Abdallah Farrukh, MD, Chair**

- Mr. Hofbauer provided an update on ACHD Board of Directors and Legislative Affairs

**VII. PUBLIC COMMENT ON NON-AGENDA ITEMS - None**

**VIII. ADJOURNMENT: 7:21PM**



Abdallah Farrukh, MD, Chair



Antelope Valley  
Medical Center

## MEETING MINUTES

### ANTELOPE VALLEY HEALTHCARE DISTRICT BOARD OF DIRECTORS MEETING – PUBLIC SESSION

Community Resource Center – Auditorium  
44151 15<sup>th</sup> Street West, Lancaster, CA 93534

APRIL 30, 2025

<b>DIRECTORS PRESENT:</b> Kristina Hong, NP, 1 <sup>st</sup> Vice-Chair Doddanna Krishna, MD, 2 <sup>nd</sup> Vice-Chair Don Parazo, MD, Secretary Steven Hofbauer, Treasurer <b>DIRECTORS ABSENT:</b> Abdallah Farrukh, MD, Chair	<b>OTHERS PRESENT:</b> Edward Mirzabegian, Chief Executive Officer Troy Schell, General Counsel Satya Dandamudi, MD, CMO Nathan Dean, CFO Kayla Martz, Director of Med Staff Srv & BOD Liaison Ken Chawkins, NDC
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#### START TIME: 6:58PM

Dr. Farrukh was not able to attend the Board of Directors meeting. Ms. Hong had laryngitis and unable to speak to chair the meeting. Dr. Krishna chaired the meeting.

- I. **REPORTABLE ACTIONS TAKEN IN EXECUTIVE (CLOSED) SESSION** – Abdallah Farrukh, MD, Chair
  - A. Report on Actions on Claims Filed with the District (**REPORT**)
  - B. Medical Staff Recommendations (**REPORT**)Dr. Krishna reported on the Action on Claims filed with AVHD.  
He also reported on the Medical Staff Recommendations.
  
- II. **CONSENT CALENDAR – THE CONSENT CALENDAR, AGENDA ITEMS MAY BE ACTED UPON WITH ONE MOTION, A SECOND AND THE VOTE** – Abdallah Farrukh, MD, Chair
  - A. Approval of Board Public Session Meeting Minutes of March 26, 2025 (**ACTION**)
  - B. Approval of Finance Committee Meeting Minutes of March 26, 2025 (**ACTION**)
  - C. Approval of Compliance Oversight Committee Meeting Minutes of January 9, 2025 (**ACTION**)
  - D. Resolution 043025 Revolving Line of Credit with US Bank National Association (**ACTION**)

**MOTION:** Dr. Parazo made a motion to approve the consent calendar; Seconded by Mr. Hofbauer.  
The motion passed unanimously.

#### III. **COMMITTEE REPORTS & RECOMMENDATIONS**

##### A. **Finance Committee** – Kristina Hong, NP, Chair

1. Approval of March 2025 - Financial Report (**ACTION**) – Nathan Dean, CFO

##### **Statement of Income** – March 2025

- Total Operating Revenue – Actual: \$51.6 | Budget: \$45.6 | LY: \$44.8 | 15.2% Variance from LY
- Total Operating Expenses - Actual: \$48.1 | Budget: \$42.8 | LY: \$41.7 | 15.5% Variance from LY
- EBIDA – Actual: \$3.4 | Budget: \$2.8 | LY: \$3.1 | 11.3% Variance from LY
- Net Income: Actual: \$736 | Budget: \$513 | LY \$750 | -1.9% Variance from LY

Mr. Dean noting financial strength in supplemental funding due to agreements between the State of California and Managed Care agreements.

**Statement of Income – Fiscal Year to Date: Reviewed & Discussed**

- Total Operating Revenue – Actual: \$347.4 | Budget: \$409.0 | 8.5% Variance from LY
- Total Operating Expenses: Actual: \$401.3 | Budget: \$382.9 | 9.6% Variance from LY
- EBIDA: Actual: \$12.3 | Budget: \$26.0 | LY: \$15.1 | -18.1% Variance from LY
- Net Income: Actual: -\$9.6 | Budget: \$4.5 | LY: -\$4.0 | -138.0% Variance from LY

**Payor Mix Graph – Reviewed**

Medicare: 39.8% | Medi-Cal: 38.2% | Commercial: 19.7% | Other: 1.9% | Self-Pay: 0.5%

**Admission Trends – Reviewed Data for March 2024 – March 2025**

**Volumes – March 2025**

- TOTAL SURGERIES: 664 | Budget: 707 | LY: 697 | -4.7% Variance from LY
- TOTAL GI PROCEDURES: 300 | Budget: 370 | LY: 364 | -17.6% Variance from LY
- TOTAL CC/IR/EP PROCEDURES: 208 | Budget: 162 | LY: 202 | 3.0% Variance from LY

Mr. Dean noting a downward trend in surgical and GI procedures for the month but strong growth in the Cath-Lab.

- Trauma Cases: 154 | Budget: 134 | LY: 153 | 0.7% Variance from LY
- ER Visits: 8,858 | ER Admits: 1,091 | ER Conversion to I/P: 12.3%
- Deliveries: 251 | Budget: 290 | LY: 320 | -21.6% Variance from Last Year

- Acute Discharges – Actual: 1,543 | Budget: 1,616 | LY: 1,631
- Acute Patient Days - Actual: 7,930 | Budget: 7,612 | LY: 7,363
- Adjusted Patient Days - Actual: 10,981 | Budget: 10,987 | LY: 10,563

- Observations (as patient days) - Actual: 96 | Budget: 75 | LY: 135
- Avg. Daily Census – Actual: 256 | Budget: 245 | LY: 238

- General Acute LOS – Actual: 5.14 | Budget: 4.71 | LY: 4.51
- General Acute CMI - Actual: 1.62 | Budget: 2.00 | LY: 1.51
- Medicare Acute LOS – Actual: 5.97 | Budget: 5.99 | LY: 6.17
- Medicare CMI – Actual: 2.24 | Budget: 2.20 | LY: 2.30

**Volumes – Fiscal YTD**

- TOTAL SURGERIES: 6,002 | Budget: 6,266 | LY: 5,933 | 1.2% Variance from LY
- TOTAL GI PROCEDURES: 2,797 | Budget: 3,270 | LY: 3,213 | -12.9% Variance from LY
- TOTAL CC/IR/EP PROCEDURES: 1,725 | Budget: 1,432 | LY: 1,451 | 18.9% Variance from LY

- Trauma Cases: 1,226 | Budget: 1,183 | LY: 1,187 | 3.3% Variance from LY
- ER Visits: 86,504 | ER Admits: 10,196 | ER Conversion to I/P: 11.8%
- Deliveries: 2,768 | Budget: 2,610 | LY: 2,486

- Acute Discharges – Actual: 13,975 | Budget: 14,282 | LY: 14,069
- Acute Patient Days - Actual: 67,415 | Budget: 67,282 | LY: 66,842
- Adjusted Patient Days - Actual: 95,943 | Budget: 97,112 | LY: 96,388

Observations (as patient days) - Actual: 662 | Budget: 664 | LY: 661  
Avg. Daily Census – Actual: 246 | Budget: 246 | LY: 243

General Acute LOS – Actual: 4.82 | Budget: 4.71 | LY: 4.75  
General Acute CMI - Actual: 1.54 | Budget: 1.57 | LY: 1.52  
Medicare Acute LOS – Actual: 5.94 | Budget: 5.99 | LY: 6.12  
Medicare CMI – Actual: 2.24 | Budget: 2.27 | LY: 2.19

**Labor Metrics - March 2025 & Fiscal Year to Date**

Reviewed data for Total FTEs, Contracted Labor, Benefits Costs and Labor Cost vs Revenue.

**Collection & Debt Service Coverage Requirements – March 2025**

- Bond Covenant Requirements - Days Cash on Hand: 100.1
- Debt Service Coverage: 2.46

The Board asked questions regarding the finances, operations, utilization and payor mix. Mr. Mirzabegian and Mr. Dean responded to the Board.

**MOTION:** Dr. Parazo made a motion to approve the March 2025 Financial Report; Seconded by Mr. Hofbauer. The motion passed unanimously.

**IV. NEW BUSINESS**

**A. NOTICE OF PUBLIC HEARING #3 PURSUANT TO ELECTIONS CODE 10010(a)(1) ~**

**Discussion and Presentation of Draft Maps, Terms of Office and Elections Sequencing (Elec. Code 10010(a)(2))**

**• Public Input Regarding Content of Draft Maps and Proposed Sequence of Elections**

Consistent with District Resolution No. 012925, the public is invited to provide input regarding the composition of districts before the District draws any draft maps of the proposed boundaries for district-based elections. The fourth public hearing is expected to be held on May 28, 2025.

- Mr. Schell introduced the Public Hearing for the California Voting Rights Act. He provided background and protocol for the public hearing. The Elections Code 10010(a)(2) was cited. Mr. Schell advised on the presentation of the draft of districting maps and the opportunity for the public and Board of Directors to provide feedback regarding the draft maps and upcoming sequencing of the future elections. Mr. Schell introduced Mr. Chawkins.
- Mr. Chawkins presents the draft maps of the districting within the Antelope Valley Healthcare District. He also presented the proposed sequence of elections.
  - CRVA Impact Reviewed
  - Districting Process Reviewed with Federal Laws, California State Criteria, California Prohibition, and Other Traditional Redistricting Principals Reviewed
  - Districting Rules & Goals Reviewed
  - Demographic Summary from the 2020 Census
    - Each of the five divisions must contain about 83,953 people.

- Mr. Hofbauer left the public hearing and public session of the board meeting (7:16PM)

- Proposed Maps Reviewed
  - Orange
  - Tan
  - Violet
  - Olive
  - Green

- Ms. Hong used the interactive map available on the AVMC website and provided by NDC all addressed for Public and Private High Schools to illustrate the demographic of pediatric and adolescent population. She noted that AVMC is the only local hospital to serve patients ages 14 and under. She shared her feelings as to the importance of ensuring that the demographic of these students are represented in the division of the district. The Board asked various questions regarding the map and the CVRA to make sure that the District is in compliance and that the District is appropriately represented by its community.

- o Mr. Schell closed the Public Hearing and informed the public of the fourth public hearing that will be held on May 28, 2025 in the AVMC Community Resource Center with an approximate start time of 6:30pm.

**V. CHIEF EXECUTIVE OFFICER'S REPORT (INFORMATION ONLY) – Edward Mirzabegian, CEO**

Mr. Mirzabegian provided updates on the following items:

- Replacement Hospital Financing Update
- OB Hospitalist Group Update
- ECMO Service Line Update
  - It will provide a much-needed service to the community for those with Heart & Lung conditions
- Opening 3North for Telemetry Services
- PICU Service Line Update with Pediatric General Surgeon Recruitment
- 70<sup>th</sup> Anniversary Celebration
- Passing of Johnny Z and Judy Hutton, longtime Volunteer and retired AVMC RN who served the community for 40 plus years.

**VI. BOARD OF DIRECTORS UPDATES (INFORMATION ONLY) – Abdallah Farrukh, MD, Chair**

- No Updates

**VII. PUBLIC COMMENT ON NON-AGENDA ITEMS**

- No Public Comments

**VIII. ADJOURNMENT: 8:12PM**

X \_\_\_\_\_  
Abdallah Farrukh, MD, Chair



**MEETING MINUTES**

**ANTELOPE VALLEY HEALTHCARE DISTRICT  
BOARD OF DIRECTORS MEETING – PUBLIC SESSION**

Community Resource Center – Auditorium  
44151 15<sup>th</sup> Street West, Lancaster, CA 93534

**MAY 28, 2025**

<b>DIRECTORS PRESENT:</b> Abdallah Farrukh, MD, Chair Kristina Hong, NP, 1 <sup>st</sup> Vice-Chair Steven Hofbauer, 2 <sup>nd</sup> Vice-Chair Don Parazo, MD, Secretary Doddanna Krishna, MD, Treasurer	<b>OTHERS PRESENT:</b> Edward Mirzabegian, Chief Executive Officer Troy Schell, General Counsel Satya Dandamudi, MD, CMO Kayla Martz, Director of Med Staff Srvc & BOD Liaison
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**START TIME: PM**

- I. **REPORTABLE ACTIONS TAKEN IN EXECUTIVE (CLOSED) SESSION** – Abdallah Farrukh, MD, Chair
  - A. Report on Actions on Claims Filed with the District (**REPORT**)
  - B. Medical Staff Recommendations (**REPORT**)Dr. Farrukh reported on the Action on Claims filed with AVHD.  
He also reported on the Medical Staff Recommendations.
  
- II. **CONSENT CALENDAR – THE CONSENT CALENDAR, AGENDA ITEMS MAY BE ACTED UPON WITH ONE MOTION, A SECOND AND THE VOTE** – Abdallah Farrukh, MD, Chair
  - A. Approval of Approval of Board Public Session Meeting Minutes of April 30, 2025 (**ACTION**)
  - B. Approval of Finance Committee Meeting Minutes of April 30, 2025 (**ACTION**)
  - C. Approval of Human Resources Committee Meeting Minutes of February 6, 2025 (**ACTION**)
  - D. Approval of Architectural Services for WIP NPC Upgrades (**ACTION**)
  - E. Approval of Policy Number LD.5 entitled APPROVAL OF SPONSORSHIP AGREEMENTS (**ACTION**)

**MOTION:** Dr. Krishna made a motion to approve the consent calendar; Seconded by Mr. Hofbauer.  
The motion passed unanimously.

**III. COMMITTEE REPORTS & RECOMMENDATIONS**

A. **Finance Committee** – Kristina Hong, NP, Chair

- 1. Approval of April 2025 - Financial Report (**ACTION**) – Nathan Dean, CFO

**Statement of Income – April 2025**

Total Operating Revenue - Actual: \$54.1 | Budget: \$42.8 | LY: \$45.6 | 18.5% Variance from LY  
Total Operating Expenses - Actual: \$48.9 | Budget: \$40.0 | LY: \$42.3 | 15.7% Variance from LY  
EBIDA - Actual: \$5.1 | Budget: \$2.7 | LY: \$3.3 | 53.5% Variance from LY  
Net Income - Actual: \$2.3 | Budget: \$497 | LY: \$213 | 1,005% Variance from LY

- Mr. Dean noting that April was a relatively positive month with a strong operating revenue. Dr. Farrukh asked about disproportionate share funding. Mr. Dean responded to the question.

**Statement of Income – Year to Date: Reviewed & Discussed**

Total Operating Revenue - Actual: \$467.8 | Budget: \$451.9 | 9.5% Variance from LY  
Total Operating Expenses - Actual: \$450.3 | Budget: \$423.0 | LY: \$408.6 | -5.1% Variance from LY  
EBIDA - Actual \$17.5 | Budget: \$28.8 | LY: \$18.4 | -5.1% Variance from LY  
Net Income - Actual: \$-7.3 | Budget: \$5.0 | LY: \$-3.8 | -90.2% Variance from LY

**Payor Mix Graph – Reviewed**

Medicare: 39.8% | Medi-Cal: 38.2% | Commercial: 19.7% | Other: 1.9% | Self-Pay: 0.5%

**Admission Trends – Reviewed Data for April 2023 – April 2025**

**Volumes – April 2025**

TOTAL SURGERIES - Actual: 609 | Budget: 687 | LY: 705 | -13.6% Variance from LY  
TOTAL GI PROCEDURES – Actual: 319 | Budget: 358 | LY: 367 | -13.1% Variance from LY  
TOTAL CC/IR/EP PROCEDURES – Actual: 192 | Budget: 156 | LY: 181 | 6.1% Variance from LY

Trauma Cases - 165 | Budget: 129 | LY: 181 | 6.1% Variance from LY  
ER Visits- Actual: 9,789 | ER Admits: 1,153 | ER Conversion to I/P: 11.8%  
Deliveries – Actual: 250 | Budget: 290 | LY: 287 | -12.9% Variance from LY

Acute Discharges – Actual: 1,435 | Budget: 1,563 | LY: 1,524  
Acute Patient Days - Actual: 7,236 | Budget: 7,367 | LY: 7,340  
Adjusted Patient Days - Actual: 10,520 | Budget: 10,633 | LY: 10,654

Observations (as patient days) - Actual: 53 | Budget: 73 | LY: 72  
Avg Daily Census – Actual: 241 | Budget: 246 | LY: 245

General Acute LOS – Actual: 5.04 | Budget: 4.71 | LY: 4.82  
General Acute CMI - Actual: 1.52 | Budget: 1.53 | LY: 1.52  
Medicare Acute LOS – Actual: 6.17 | Budget: 6.00 | LY: 5.34  
Medicare CMI – Actual: 2.25 | Budget: 2.20 | LY: 2.30

**Volumes – Fiscal YTD**

TOTAL SURGERIES: 6,611 | Budget: 6,953 | LY: 6,638 | -0.4% Variance from LY  
TOTAL GI PROCEDURES: 3,116 | Budget: 3,628 | LY: 3,580 | -13% Variance from LY  
TOTAL CC/IR/EP PROCEDURES: 1,917 | Budget: 1,588 | LY: 1,632 | 17.5% Variance from LY

Trauma Cases: 1,391 | Budget: 1,312 | LY: 1,308 | 6.3% Variance from LY  
ER Visits: 96,293 | ER Admits: 11,349 | ER Conversion to I/P: 11.8%  
Deliveries: 3,018 | Budget: 2,900 | LY: 2,773 | 8.8% Variance from LY

Acute Discharges – Actual: 15,410 | Budget: 15,845 | LY: 15,593  
Acute Patient Days - Actual: 74,651 | Budget: 74,649 | LY: 74,182  
Adjusted Patient Days - Actual: 106,463 | Budget: 107,745 | LY: 107,042

Observations (as patient days) - Actual: 715 | Budget: 737 | LY: 733  
Avg Daily Census – Actual: 246 | Budget: 246 | LY: 243

General Acute LOS – Actual: 4.84 | Budget: 4.71 | LY: 4.76  
General Acute CMI - Actual: 1.54 | Budget: 1.57 | LY: 1.52  
Medicare Acute LOS – Actual: 5.96 | Budget: 5.99 | LY: 6.04  
Medicare CMI – Actual: 2.25 | Budget: 2.27 | LY: 2.20

#### **Labor Metrics - April 2025 & Year to Date Reviewed**

#### **Collection & Debt Service Coverage Requirements – April 2025**

- Bond Covenant Requirements - Days Cash on Hand: 98.0
- Debt Service Coverage: 2.46

**MOTION:** Mr. Hofbauer made a motion to approve the April 2025 Financial Report; Seconded by Dr. Krishna. The motion passed unanimously.

#### **IV. NEW BUSINESS**

##### **A. Review & Approval of the AVHD Governing Body Bylaws (ACTION) – Abdallah Farrukh, MD, Chair**

- The Board of Directors reviewed the AVHD Governing Body Bylaws and requested to remove Number 6 in Article VI, Section 2, as it is blank and there are only 5 Standing Committees of the AVHD Board of Directors. All other articles and sections are to remain the same.

**MOTION:** Dr. Parazo made a motion to approve the AVHD Governing Bylaws; Seconded by Mr. Hofbauer. The motion passed unanimously with the removal of number 6 on Article VI entitled Committees as there are only 5 committees.

##### **B. NOTICE OF PUBLIC HEARING #4 PURSUANT TO ELECTIONS CODE 10010(a)(1) ~**

#### **Discussion and Presentation of Draft Maps, Terms of Office and Elections Sequencing (Elec. Code 10010(a)(2))**

- **Public Input Regarding Content of Draft Maps and Proposed Sequence of Elections**

Consistent with District Resolution No. 012925, the public is invited to provide input regarding the composition of districts before the District draws any draft maps of the proposed boundaries for district-based elections. The fifth public hearing is expected to be held on June 25, 2025.

- Mr. Schell opened the 4<sup>th</sup> Public Hearing Pursuant to the Elections Code 10010(a)(1)
- Mr. Chawkins introduced districting for the 4<sup>th</sup> public hearing for AVHD's By Districts versus At-Large of Elections. Further review of the following:
  - CRVA Impact
  - Districting Process
  - Districting Rules & Goals with further explanation of Federal Laws, California Criteria, California Prohibition and Other Traditional Redistricting Principles. Mr. Chawkins also explained and expanded on geographically contiguous areas, how to avoid divisions of neighborhoods and "communities of interests", the importance of avoiding dividing cities and census.
- Demographic Summary was reviewed with information provided in the 2020 Census. He further shared the importance on not diluting a protected class.
- Proposed Maps Reviewed:
  - Orange & Orange B Maps: Reviewed the Population Balance, Two Cities Encircled by "rural" Communities, Zone D is a majority Latino
  - Tan Maps: Reviewed the Population Balance, Rural Communities and Zones C & D are majority Latino

Dr. Farrukh shared the importance of balancing the Registered Voters as well as Voter Turnout. He further shares his concerns about voter participation with the Presidential Election turnout versus Mid-Term Election turnout.

Mr. Rives provided a public comment about the Violet Map. He inquired about overlapping districts that will encompass current members of the AVHD Board of Directors. Mr. Schell responded to Mr. Rives.

**Close Public Hearing:** Mr. Hofbauer made a motion to close the 4<sup>th</sup> Public Hearing; Seconded by Dr. Krishna. The motion passed unanimously.

Ms. Hong shared her concerns with the Violet map due to farming areas in the city and the Green map being too rural and without including city population causing a dilution of proper voter representation.

Mr. Hofbauer shared his concern regarding the communities of interest and how it relates to the City of Palmdale. He shared how section D in the Olive and Orange maps have demographics that contain a strong concentration of retirees of the aerospace field.

Dr. Parazo requests continuity in the community of Rancho Vista Blvd with the movement on the Orange map/Section C to shift into Section A to capture two schools and a community park. Mr. Chawkins responded to questions from the Board.

**MOTION:** Dr. Krishna made a motion to move forward with further review of Olive B map and Orange B map, with further potential modifications, with the removal of Violet, Tan and Green. The motion passed unanimously.

**V. CHIEF EXECUTIVE OFFICER'S REPORT (INFORMATION ONLY) – Edward Mirzabegian, CEO**

Mr. Mirzabegian provided updates on the following:

- New Hospital Building Funding
- Financial Performance Steady
- Meeting with Congressman Whitesides
  - Discussed financial concerns in healthcare for our community with respect to Federal & State Budget Cuts
- Managed Care Contracts Update
- Breastmilk Donation Update and Award

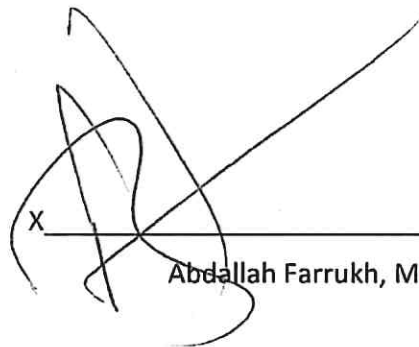
**VI. BOARD OF DIRECTORS UPDATES (INFORMATION ONLY) – Abdallah Farrukh, MD, Chair**

- Ms. Hong recognized Mr. Mirzabegian with an award in appreciation of the innovation and opening
- of ED West. She noted the increase in patient satisfaction since its opening.

**VII. PUBLIC COMMENT ON NON-AGENDA ITEMS**

- No public comment on non-agenda items

**VIII. ADJOURNMENT: 7:37PM**

  
X \_\_\_\_\_  
Abdallah Farrukh, MD, Chair



Antelope Valley  
Medical Center

MEETING MINUTES

ANTELOPE VALLEY HEALTHCARE DISTRICT  
BOARD OF DIRECTORS MEETING – PUBLIC SESSION

Community Resource Center – Auditorium  
44151 15<sup>th</sup> Street West, Lancaster, CA 93534

JUNE 25, 2025

<p><b>DIRECTORS PRESENT:</b> Abdallah Farrukh, MD, Chair Kristina Hong, NP, 1<sup>st</sup> Vice-Chair Don Parazo, MD, Secretary Doddanna Krishna, MD, Treasurer</p> <p><b>DIRECTORS ABSENT:</b> Steven Hofbauer, 2<sup>nd</sup> Vice-Chair</p>	<p><b>OTHERS PRESENT:</b> Edward Mirzabegian, Chief Executive Officer Troy Schell, General Counsel Satya Dandamudi, MD, CMO Kayla Martz, Director of Med Staff Srvc &amp; BOD Liaison</p>
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START TIME: 6:17PM

- I. **REPORTABLE ACTIONS TAKEN IN EXECUTIVE (CLOSED) SESSION** – Abdallah Farrukh, MD, Chair
  - A. Report on Actions on Claims Filed with the District (**REPORT**)
  - B. Medical Staff Recommendations (**REPORT**)

Dr. Farrukh reported on the Action on Claims filed with AVHD.  
He also reported on the Medical Staff Recommendations.
  
- II. **CONSENT CALENDAR – THE CONSENT CALENDAR, AGENDA ITEMS MAY BE ACTED UPON WITH ONE MOTION, A SECOND AND THE VOTE** – Abdallah Farrukh, MD, Chair
  - A. Approval of Board Public Session Meeting Minutes of May 28, 2025 (**ACTION**)
  - B. Approval of Finance Committee Meeting Minutes of May 28, 2025 (**ACTION**)
  - C. Approval of Retirement Advisory Committee Meeting Minutes of February 10, 2025 (**ACTION**)
  - D. Approval of Memorandum/Policy regarding Compliance and/or Corrective Action for AVMC’s Retirement Plan (**ACTION**)
  - E. Approval of Insurance Renewal 2025/2026 (**ACTION**)

**MOTION:** Dr. Parazo made a motion to approve the Consent Calendar; Seconded by Dr. Krishna. The motion passed unanimously.

III. **COMMITTEE REPORTS & RECOMMENDATIONS**

A. **Finance Committee** – Kristina Hong, NP, Chair

- 1. Approval of May 2025 - Financial Report (**ACTION**) – Nathan Dean, CFO

**Statement of Income** – May 2025

- Total Operating Revenue – Actual: \$57.5 | Budget: \$44.6 | LY: \$47.2 | 21.9% Variance from LY
- Total Operating Expenses – Actual: \$49.6 | Budget: \$41.8 | LY: 43.7 | 13.5% Variance from LY
- EBIDA – Actual: \$7.8 | Budget: \$2.7 | LY: 3.4 | 126.6% Variance from LY
- Net Income – Actual: \$5.2 | Budget: \$513 | LY: \$1.0 | 394.7% Variance from LY

**Statement of Income – Year to Date: Reviewed & Discussed**

- Total Operating Revenue – Actual: \$525.4 | Budget: \$496.5 | 10.8% Variance from LY
- Total Operating Expenses – Actual: \$499.9 | Budget: \$464.8 | LY: \$452.4 | 10.5% Variance from LY
- EBIDA – Actual: \$25.4 | Budget: \$31.6 | LY: \$21.9 | 15.8% Variance from LY
- Net Income – Actual: -\$2.0 | Budget: \$5.5 | LY: -\$2.7 | 26.0% Variance from LY

**Payor Mix Graph – Reviewed**

Medicare: 39.9% | Medi-Cal: 38.1% | Commercial: 19.7% | Other: 1.8% | Self-Pay: 0.4%

**Admission Trends – Reviewed Data from May 2023 – May 2025**

**Volumes – May 2025**

TOTAL SURGERIES: 617 | Budget: 707 | LY: 761 | -18.9% Variance from LY  
TOTAL GI PROCEDURES: 339 | Budget: 370 | LY: 355 | -4.5% Variance from LY  
TOTAL CC/IR/EP PROCEDURES: 212 | Budget: 162 | LY: 194 | 9.3% Variance from LY  
Dr. Dean noted significant growth in Cath-Lab and Trauma cases.

Trauma Cases: 154 | Budget: 134 | LY: 180 | -14.4% Variance from LY  
ER Visits: 9,763 | ER Admits: 1,198 | ER Conversion to I/P: 12.3%  
Deliveries: 248 | Budget: 290 | LY: 295

Acute Discharges – Actual: 1,578 | Budget: 1,616 | LY: 1,613  
Acute Patient Days - Actual: 7,250 | Budget: 7,612 | LY: 7,576  
Adjusted Patient Days - Actual: 10,412 | Budget: 10,987 | LY: 10,921

Observations (as patient days) - Actual: 56 | Budget: 75 | LY: 83 | -32.5% from LY  
Avg Daily Census – Actual: 234 | Budget: 245 | LY: 244

General Acute LOS – Actual: 4.59 | Budget: 4.71 | LY: 4.70  
General Acute CMI - Actual: 1.54 | Budget: 1.53 | LY: 1.56  
Medicare Acute LOS – Actual: 5.37 | Budget: 5.99 | LY: 5.67  
Medicare CMI – Actual: 2.15 | Budget: 2.20 | LY: 2.17

**Volumes – Fiscal YTD**

TOTAL SURGERIES: 7,228 | Budget: 7,660 | LY: 7,399 | -2.3% Variance from LY  
TOTAL GI PROCEDURES: 3,455 | Budget: 3,998 | LY: 3,935 | -12.2% Variance from LY  
TOTAL CC/IR/EP PROCEDURES: 2,129 | Budget: 1,750 | LY: 1,826 | 16.6% Variance from LY

Mr. Dean noting the growth year to date in the Cath-Lab and accredits it to Mr. Mirzabegian expanding the service line to allow for better service to the community and better financial benefits to the hospital.

Trauma Cases: 1,545 | Budget: 1,446 | LY: 1,488 | 3.8% Variance from LY  
ER Visits: 106,056 | ER Admits: 12,547 | ER Conversion to I/P: 11.8%  
Deliveries: 3,266 | Budget: 3,190 | LY: 3,068 | 6.5% Variance from LY

Acute Discharges – Actual: 16,988 | Budget: 17,461 | LY: 17,206  
Acute Patient Days - Actual: 81,901 | Budget: 82,261 | LY: 81,758

Adjusted Patient Days - Actual: 116,875 | Budget: 118,732 | LY: 117,963

Observations (as patient days) - Actual: 771 | Budget: 812 | LY: 816

Avg Daily Census – Actual: 244 | Budget: 245 | LY: 243

General Acute LOS – Actual: 4.82 | Budget: 4.71 | LY: 4.75

General Acute CMI - Actual: 1.54 | Budget: 1.57 | LY: 1.52

Medicare Acute LOS – Actual: 5.90 | Budget: 5.99 | LY: 6.00

Medicare CMI – Actual: 2.24 | Budget: 2.27 | LY: 2.19

#### **Labor Metrics – May 2025 & Fiscal Year to Date**

- Reviewed data for May 2025 & Fiscal YTD

#### **Collection & Debt Service Coverage Requirements – May 2025**

- Bond Covenant Requirements - Days Cash on Hand: 96.8

- Debt Service Coverage: 2.46

Mr. Dean noted that the operating expenses are higher therefore the formula of expenses contributing to the days cash on hand.

**MOTION:** Dr. Krishna made a motion to approve the May 2025 Financial Report; Seconded by Dr. Parazo. The motion passed unanimously.

#### **2. Approval of Fiscal Year 2026 Budget (ACTION) – Nathan Dean, CFO**

Correction to the agenda to adjust the typo in the year for the fiscal budget from 2025 to FY 2026.

- Statement of Operations Reviewed
- Statistics Reviewed
- Key Operating Indicators Reviewed
- Payor Mix Based on Gross Charges Reviewed

**MOTION:** Dr. Parazo made a motion to approve the Budget for Fiscal Year 2026; Seconded by Ms. Hong. The motion passed unanimously.

#### **IV. NEW BUSINESS - Abdallah Farrukh, MD, Chair**

**A. AVMC Auxiliary & Alpha Charter Guild Check Presentation (INFORMATION ONLY)**

**B. 6-Month AVHD Board of Directors Meeting Schedule (ACTION)**

**MOTION:** Ms. Hong made a motion with an adjustment to the September meeting to meet on September 17, 2025 for the AVHD Board of Directors to attend the 2025 ACHD Annual Meeting; Seconded by Dr. Parazo. The motion passed unanimously.

**C. Approval of 4<sup>th</sup> Amendment to the CEO Employment Contract with AVHD (ACTION)**

- Ms. Hong shared the accomplishments of Mr. Mirzabegian in the past 6.5 years he has been back at AVMC. She further expresses her appreciation for his hard work and diligence in growing healthcare service lines for the benefit of the community.
- Dr. Parazo shared his appreciation for the hard work and dedication Mr. Mirzabegian has for the community and his stewardship of the finances of AVMC.

**MOTION:** Dr. Farrukh made a motion to approve the 4<sup>th</sup> Amendment to the CEO Employment Contract; Seconded by Ms. Hong. The motion passed unanimously.

- Mr. Rives provided a public comment regarding Item IV. C. Mr. Rives shared his appreciation for the AVMC CEO and the stability he has provided for the hospital and the health of the community.

**D. NOTICE OF PUBLIC HEARING #5 PURSUANT TO ELECTIONS CODE 10010(a)(1) ~**

**Discussion and Presentation of Draft Maps, Terms of Office and Elections Sequencing (Elec. Code 10010(a)(2))**

**• Public Input Regarding Content of Draft Maps and Proposed Sequence of Elections**

Consistent with District Resolution No. 012925, the public is invited to provide input regarding the composition of districts before the District will select any draft maps of the proposed boundaries for district-based elections. The sixth public hearing is expected to be held on July 30, 2025.

- Mr. Schell opened the 5<sup>th</sup> Public Hearing Pursuant to the Elections Code 10010(a)(1)
- Mr. Chawkins introduced districting for the 4<sup>th</sup> public hearing for AVHD's By Districts versus At-Large of Elections. Further review of the following:
  - CRVA Impact
  - Districting Process
  - Districting Rules & Goals with further explanation of Federal Laws, California Criteria, California
  - Prohibition and Other Traditional Redistricting Principles.
- Demographic Summary was reviewed with information provided in the 2020 Census. He further shared the importance on the importance of refraining from diluting a protected class.
- Proposed Maps Reviewed:
  - The Maps must have a max deviation of 10% or less with current deviation on Olive C being 5.92%Ms. Hong shared her concern regarding protected classes within the proposed maps. She is most in favor of Olive C as it will be the most fair to protected classes and the best representation of the pediatric and adolescent population that relies on AVMC for the emergency medical care without the need to travel far distances for care.
  - Mr. Rives provided public comment regarding two specific maps, Violet and Olive B. He compared these maps to how they relate to the community college district's maps.
  - The Board of Directors responded with how these maps relate to access to healthcare versus access to community college education.

**MOTION:** Ms. Hong made a motion to approve Olive C; Seconded by Dr. Parazo. The motion passed unanimously.

- Mr. Rives provided public comment.
  - Mr. Schell Closed the Public Hearing at 7:06pm

**V. CHIEF EXECUTIVE OFFICER'S REPORT (INFORMATION ONLY) – Edward Mirzabegian, CEO**

Mr. Mirzabegian provided the following updates:

- Outpatient Pharmacy
- ECHMO Service Line Update
- CMS Survey Update
- Financial Update Positive
- Managed Care Contracting Update
- Congratulations the AVHD on choosing a map to best represent the needs of the healthcare district

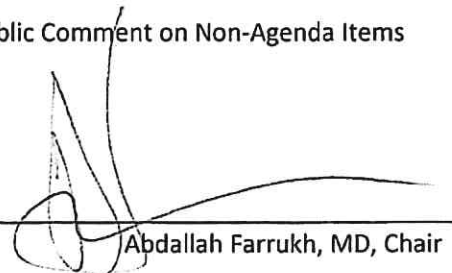
**VI. BOARD OF DIRECTORS UPDATES (INFORMATION ONLY) – Abdallah Farrukh, MD, Chair**

- None

**VII. PUBLIC COMMENT ON NON-AGENDA ITEMS – No Public Comment on Non-Agenda Items**

**VIII. ADJOURNMENT: 7:11PM**

X



Abdallah Farrukh, MD, Chair



## MEETING MINUTES

### ANTELOPE VALLEY HEALTHCARE DISTRICT BOARD OF DIRECTORS MEETING – PUBLIC SESSION

Community Resource Center – Auditorium  
44151 15<sup>th</sup> Street West, Lancaster, CA 93534

JULY 30, 2025

<b>DIRECTORS PRESENT:</b> Abdallah Farrukh, MD, Chair Kristina Hong, NP, 1 <sup>st</sup> Vice-Chair Steven Hofbauer, 2 <sup>nd</sup> Vice-Chair Don Parazo, MD, Secretary <b>DIRECTORS ABSENT:</b> Doddanna Krishna, MD, Treasurer	<b>OTHERS PRESENT:</b> Troy Schell, General Counsel Satya Dandamudi, MD, CMO Kayla Martz, Director of Med Staff Srvc & BOD Liaison <b>OTHERS ABSENT:</b> Edward Mirzabegian, Chief Executive Officer
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START TIME: 6:24PM

- I. **REPORTABLE ACTIONS TAKEN IN EXECUTIVE (CLOSED) SESSION** – Abdallah Farrukh, MD, Chair
  - A. Report on Actions on Claims Filed with the District (**REPORT**)
  - B. Medical Staff Recommendations (**REPORT**)Dr. Farrukh reported on the Action on Claims filed with AVHD.  
He also reported on the Medical Staff Recommendations.
  
- II. **CONSENT CALENDAR – THE CONSENT CALENDAR, AGENDA ITEMS MAY BE ACTED UPON WITH ONE MOTION, A SECOND AND THE VOTE** – Abdallah Farrukh, MD, Chair
  - A. Approval of Board of Directors Public Session Meeting Minutes of June 25, 2025 (**ACTION**)
  - B. Approval of Finance Committee Meeting Minutes of June 25, 2025 (**ACTION**)
  - C. Approval of Compliance Oversight Committee Meeting Minutes of April 10, 2025 (**ACTION**)
  - D. Approval of Administrative Policy & Procedure Manual Rl.11 entitled EMERGENCY MEDICAL SCREENING EXAMS (**ACTION**)
  - E. Approval of the AVMC Emergency Management Policy & Procedure Manual's Emergency Operations Plan (**ACTION**)

**MOTION:** Dr. Parazo made a motion to approve the consent calendar; Seconded by Mr. Hofbauer. The motion passed unanimously.

### III. **COMMITTEE REPORTS & RECOMMENDATIONS**

- A. **Finance Committee** – Kristina Hong, NP, Chair
  1. Approval of June 2025 - Financial Report (**ACTION**) – Nathan Dean, CFO

### Statement of Income – June 2025

Total Operating Revenue - Actual: \$54.8 | Budget: \$46.2 | LY: \$54.1 | 1.3% Variance from LY  
Total Operating Expenses – Actual: \$49.4 | Budget: \$43.0 | LY: \$35.5 | 39.2% Variance from LY  
EBIDA – Actual: \$5.3 | Budget: \$3.1 | LY: \$18.5 | -71.1% Variance from LY  
Net Income – Actual: \$2.4 | Budget: \$496 | LY: \$16.6 | -85.1% Variance from LY

### Statement of Income – Year to Date: Reviewed & Discussed

Total Operating Revenue – Actual: \$580.2 | Budget: \$542.8 | 9.8% Variance from LY  
Total Operating Expenses - Actual: \$549.4 | Budget: \$507.9 | LY: \$487.9 | 12.6% Variance from LY  
EBIDA - Actual: \$30.8 | Budget: \$34.8 | LY: \$40.5 | -24.0% Variance from LY  
Net Income – Actual: - \$418 | Budget: \$6.0 | LY: \$13.8 | -97.0% Variance from LY

### 12-Month Trend – July 2024 – June 2025: Reviewed

#### Payor Mix Graph – Reviewed

Medicare: 40.1% | Medi-Cal: 37.9% | Commercial: 19.8% | Other: 1.8% | Self-Pay: 0.4%

#### Admission Trends – Reviewed Data from June 2023 – June 2025

#### Volumes – June 2025

TOTAL SURGERIES: 633 | Budget: 687 | LY: 667 | -5.1% Variance from LY  
TOTAL GI PROCEDURES: 363 | Budget: 361 | LY: 326 | 11.3% Variance from LY  
TOTAL CC/IR/EP PROCEDURES: 217 | Budget: 153 | LY: 188 | 15.4% Variance from LY

Trauma Cases: 178 | Budget: 130 | LY: 140 | 27.1% Variance from LY  
ER Visits: 9,480 | ER Admits: 1,142 | ER Conversion to I/P: 12.0%  
Deliveries: 242 | Budget: 287 | LY: 274 | -11.7% Variance from LY

Acute Discharges – Actual: 1,418 | Budget: 1,565 | LY: 1,534  
Acute Patient Days - Actual: 7,213 | Budget: 7,365 | LY: 7,256  
Adjusted Patient Days - Actual: 10,286 | Budget: 10,630 | LY: 10,288  
Observations (as patient days) - Actual: 71 | Budget: 73 | LY: 69  
Avg. Daily Census – Actual: 240 | Budget: 246 | LY: 242

General Acute LOS – Actual: 5.09 | Budget: 4.71 | LY: 4.73  
General Acute CMI - Actual: 1.55 | Budget: 1.53 | LY: 1.64  
Medicare Acute LOS – Actual: 5.61 | Budget: 6.01 | LY: 5.94  
Medicare CMI – Actual: 2.01 | Budget: 2.20 | LY: 2.43

#### Volumes – Fiscal YTD

TOTAL SURGERIES: 7,861 | Budget: 8,348 | LY: 8,066 | -2.5% Variance from LY  
TOTAL GI PROCEDURES: 3,818 | Budget: 4,359 | LY: 4,261 | -10.4% Variance from LY  
TOTAL CC/IR/EP PROCEDURES: 2,346 | Budget: 1,903 | LY: 2,014 | -16.5% Variance from LY  
Trauma Cases: 1,723 | Budget: 1,576 | LY: 1,628 | 5.8% Variance from LY  
ER Visits: 115,536 | ER Admits: 13,689 | ER Conversion to I/P: 11.8%

Deliveries: 3,508 | Budget: 3,477 | LY: 3,342

Acute Discharges – Actual: 18,406 | Budget: 19,026 | LY: 18,740

Acute Patient Days - Actual: 89,114 | Budget: 89,626 | LY: 89,014

Adjusted Patient Days - Actual: 127,161 | Budget: 129,362 | LY: 128,251

Observations (as patient days) - Actual: 842 | Budget: 885 | LY: 885

Avg. Daily Census – Actual: 244 | Budget: 246 | LY: 243

General Acute LOS – Actual: 4.84 | Budget: 4.71 | LY: 4.75

General Acute CMI - Actual: 1.54 | Budget: 1.57 | LY: 1.53

Medicare Acute LOS – Actual: 5.88 | Budget: 5.99 | LY: 6.00

Medicare CMI – Actual: 2.23 | Budget: 2.27 | LY: 2.21

### **13-Month Trended Volumes: June 2024 – June 2025 Data Reviewed**

### **Labor Metrics – June 2025 & Fiscal Year to Date Reviewed**

### **Collection & Debt Service Coverage Requirements – June 2025**

- Bond Covenant Requirements: Days Cash on Hand: 98.7
- Debt Service Coverage: 1.81

**MOTION:** Dr. Parazo made a motion to approve the July 2024 Financial Report; Seconded by Mr. Hofbauer. The motion passed unanimously.

## **IV. NEW BUSINESS**

### **A. NOTICE OF PUBLIC HEARING #6 PURSUANT TO ELECTIONS CODE 10010(a)(1) ~**

- **Public Input Regarding Content of the Map and Proposed Sequence of Elections**

Consistent with District Resolution No. 012925, the public is invited to provide input regarding proposed sequencing of elections

Mr. Troy Schell Opened the Public Hearing with review of

Mr. Ken Chawkins reviewed the following:

- Districting Process with dates of the 6 previous public hearings that were conducted and what was reviewed and discussed in those meetings.
- Districting Rules and Goals with review of Federal Laws, California Criteria, California Prohibition, and other Traditional Redistricting Principles. He commended the AVHD Board of Directors for being diligent and thoughtful in the districts and their ability to represent the voters with a “one person, one vote” importance.
- Adopted Map – Olive C Reviewed
- Sequencing Rules with Elections Code Section 10010 Reviewed and Staggering of Years with Seats in each election hereafter.
- Sequencing Scenarios Reviewed for the Gubernatorial 2026 Election and the Presidential 2028 Election.
- Will change the letters to the map of Olive C to numbers for ease of election sequencing
- Allow for staggering of terms in the 2026 & 2028 Elections

Jason Zink Provided a Public Comment Regarding the Election Sequencing and Input on Public Knowledge of the District-Based Elections. Mr. Schell provided all historical background on public knowledge and information.

Mr. Michael Rives Provided a Public Comment Regarding the District-Based Elections and Sequencing.

**B. Resolution Number 073025 Approval of Establishing Voting Districts and Sequence of Elections (ACTION)**

**MOTION:** Ms. Hong made a motion to approve the District-Based Elections Sequence of Elections for Districts 3 & 5 for 2026 and 1,2,4 in 2028; Seconded by Mr. Hofbauer. The motion was approved unanimously.

Ms. Hong instructed Mr. Schell to prepare a resolution to reflect the motion for the sequence of elections for the AVHD Board of Directors.

**V. CHIEF EXECUTIVE OFFICER'S REPORT (INFORMATION ONLY) – Edward Mirzabegian, CEO**

- Mr. Mirzabegian was not present for the meeting.

**VI. BOARD OF DIRECTORS UPDATES (INFORMATION ONLY) – Abdallah Farrukh, MD, Chair**

**VII. PUBLIC COMMENT ON NON-AGENDA ITEMS**

- Mr. Michael Rives provided public comment regarding the Emergency Operations Plan
  - Mr. Jason Zink provided a public comment on the District-Based Elections. He became angry in his tone, words and conduct. Mr. Zink's time was up yet he continued to yell aloud in the auditorium. His behavior was disruptive and aggressive towards the Board Chair.
- Mr. Zink violated Senate Bill 1100 which amended the Brown Act to allow the Board Chair to have disruptive individuals removed from the meeting. He was escorted out of the Auditorium by AVMC Security Officers at 7:01PM.

**VIII. ADJOURNMENT: 7:02PM**

X

  
Abdallah Farrukh, MD, Chair



**Antelope Valley**  
Medical Center

**MEETING MINUTES**

**ANTELOPE VALLEY HEALTHCARE DISTRICT**  
**BOARD OF DIRECTORS MEETING – PUBLIC SESSION**

Community Resource Center – Auditorium  
44151 15<sup>th</sup> Street West, Lancaster, CA 93534

**AUGUST 27, 2025**

**DIRECTORS PRESENT:**

Abdallah Farrukh, MD, Chair  
Kristina Hong, NP, 1<sup>st</sup> Vice-Chair  
Steven Hofbauer, 2<sup>nd</sup> Vice-Chair  
Don Parazo, MD, Secretary  
Doddanna Krishna, MD, Treasurer

**OTHERS PRESENT:**

Edward Mirzabegian, Chief Executive Officer  
Troy Schell, General Counsel  
Satya Dandamudi, MD, CMO  
Kayla Martz, Director of Med Staff Srvc & BOD Liaison

**START TIME: 6:19PM**

**I. REPORTABLE ACTIONS TAKEN IN EXECUTIVE (CLOSED) SESSION – Abdallah Farrukh, MD, Chair**

- A. Report on Actions on Claims Filed with the District (**REPORT**)
- B. Medical Staff Recommendations (**REPORT**)

Dr. Farrukh reported on the Action on Claims filed with AVHD. He also reported on the Medical Staff Recommendations.

**II. CONSENT CALENDAR – THE CONSENT CALENDAR, AGENDA ITEMS MAY BE ACTED UPON WITH ONE MOTION, A SECOND AND THE VOTE – Abdallah Farrukh, MD, Chair**

- A. Approval of Board of Directors Public Session Meeting Minutes of June 25, 2025 (**ACTION**)
- B. Approval of Finance Committee Meeting Minutes of June 25, 2025 (**ACTION**)
- C. Approval of Human Resources Committee Meeting Minutes of May 1, 2025 (**ACTION**)
- D. Approval of Retirement Advisory Committee Meeting Minutes of June 2, 2025 (**ACTION**)
- E. Approval of Resolution of Fees between AVMC and HCAi (**ACTION**)
- F. Approval of Policy Number RI.7.2 entitled "Patient Complaint/Grievance Process (**ACTION**)
- G. Approval of Policy Number LD.7 entitled "Annual Budget" (**ACTION**)
- H. Approval of Policy Number LD.10 entitled "Grant Funding" (**ACTION**)
- I. Approval of Policy Number LD. 29 entitled "Use of Petty Cash" (**ACTION**)
- J. Approval of Policy Number LD.41.A entitled "Non-Capital Management and Disposition (**ACTION**)

**MOTION:** Dr. Parazo made a motion to approve the consent calendar; Seconded by Mr. Hofbauer.  
The motion passed unanimously.

**III. COMMITTEE REPORTS & RECOMMENDATIONS**

- A. **Finance Committee** – Kristina Hong, NP, Chair
  - 1. Approval of July 2025 - Financial Report (**ACTION**) – Nathan Dean, CFO

Mr. Dean notes that July is the first month of our fiscal year.

### Statement of Income – July 2025

- Total Operating Revenue – Actual: \$47.0 | Budget: \$51.7 | LY: \$42.1 | 11.7% Variance from LY
- Total Operating Expenses: Actual: \$46.8 | Budget: \$47.2 | LY: \$44.0 | 6.5% Variance from LY
- EBIDA: Actual: \$187 | Budget: \$4.4 | LY: -\$1.8 | 109.9% Variance from LY
- Net Income: Actual: -\$2.9 | Budget: \$1.4 | LY: -\$4.0 | 28.1% Variance from LY

### 12 Month Trend – Reviewed data from July 2024 – July 2025

#### Payor Mix Graph – Reviewed

Medicare: 37.9% | Medi-Cal: 39.2% | Commercial: 20.5% | Other: 2.5% | Self-Pay: 0.0%

#### Admission Trends – Reviewed Data from July 2023 to July 2025

#### Volumes – July 2025

TOTAL SURGERIES: 649 | Budget: 695 | LY: 699 | -7.2% Variance from LY  
TOTAL GI PROCEDURES: 348 | Budget: 328 | LY: 362 | -3.9% Variance from LY  
TOTAL CC/IR/EP PROCEDURES: 188 | Budget: 198 | LY: 172 | 9.3% Variance from LY

Trauma Cases: 162 | Budget: 140 | LY: 146 | 11.0% Variance from LY

Mr. Dean noted higher Trauma cases than this time last year.

ER Visits: 9,463 | ER Admits: 1,179 | ER Conversion to I/P: 12.5%  
Deliveries: 277 | Budget: 317 | LY: 319 | 113.2% Variance from LY

Acute Discharges – Actual: 1,547 | Budget: 1,587 | LY: 1,589  
Acute Patient Days - Actual: 7,354 | Budget: 7,589 | LY: 7,624  
Adjusted Patient Days - Actual: 10,413 | Budget: 10,947 | LY: 11,157

Observations (as patient days) - Actual: 47 | Budget: 75 | LY: 83  
Avg Daily Census – Actual: 237 | Budget: 246 | LY: 246

General Acute LOS – Actual: 4.75 | Budget: 4.78 | LY: 4.80  
General Acute CMI - Actual: 1.64 | Budget: 2.00 | LY: 1.51  
Medicare Acute LOS – Actual: 4.66 | Budget: 5.94 | LY: 5.69  
Medicare CMI – Actual: 1.97 | Budget: 2.00 | LY: 2.05

### 13-Month Trended Volumes – Reviewed Data from July 2024 to July 2025 with Fiscal Year Goals

#### Labor Metrics – July 2025

- Mr. Dean noted the higher-than-average cost of labor versus labor cost of net patient revenue.
- Mr. Dean also added that leadership will be focusing on decreasing Contracted Nursing Labor.

#### Collection & Debt Service Coverage Requirements – July 2025

- Bond Covenant Requirements - Days Cash on Hand: 92.5
- Debt Service Coverage: 2.87

**MOTION:** Dr. Parazo made a motion to approve the July 2025 Financial Report; Seconded by Mr. Hofbauer. The motion passed unanimously.

IV. NEW BUSINESS

V. CHIEF EXECUTIVE OFFICER'S REPORT (INFORMATION ONLY) – Edward Mirzabegian, CEO

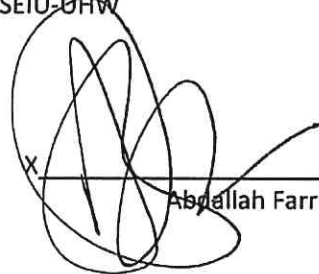
VI. BOARD OF DIRECTORS UPDATES (INFORMATION ONLY) – Abdallah Farrukh, MD, Chair

- Dr. Farrukh announced an award received today from LA Business Journal for Best Safety Net Hospital in Los Angeles.
- Dr. Farrukh expressed his appreciation to hospital staff for their continuous hard work and dedication to the patients of our community.

VII. PUBLIC COMMENT ON NON-AGENDA ITEMS

- Public Comment provided by Camile Crew on behalf of SEIU-UFW

VIII. ADJOURNMENT: 6:30PM



Abdallah Farrukh, MD, Chair



**MEETING MINUTES**

**ANTELOPE VALLEY HEALTHCARE DISTRICT  
BOARD OF DIRECTORS MEETING – PUBLIC SESSION**

Community Resource Center – Auditorium  
44151 15<sup>th</sup> Street West, Lancaster, CA 93534

**SEPTEMBER 17, 2025**

<p><b>DIRECTORS PRESENT:</b> Kristina Hong, NP, 1<sup>st</sup> Vice-Chair Steven Hofbauer, 2<sup>nd</sup> Vice-Chair Don Parazo, MD, Secretary Doddanna Krishna, MD, Treasurer <b>DIRECTORS ABSENT:</b> Abdallah Farrukh, MD, Chair</p>	<p><b>OTHERS PRESENT:</b> Edward Mirzabegian, Chief Executive Officer Troy Schell, General Counsel Satya Dandamudi, MD, CMO Penny Hammer, CNO James Arekens, VP of HR &amp; Talent Acquisition Kayla Martz, Director of Med Staff Srvc &amp; BOD Liaison</p>
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**START TIME: 6:23PM**

- I. **REPORTABLE ACTIONS TAKEN IN EXECUTIVE (CLOSED) SESSION** – Abdallah Farrukh, MD, Chair
  - A. Report on Actions on Claims Filed with the District (**REPORT**)
  - B. Medical Staff Recommendations (**REPORT**)

Ms. Hong reported on the Action on Claims filed with AVHD.  
He also reported on the Medical Staff Recommendations.
  
- II. **CONSENT CALENDAR – THE CONSENT CALENDAR, AGENDA ITEMS MAY BE ACTED UPON WITH ONE MOTION, A SECOND AND THE VOTE** – Abdallah Farrukh, MD, Chair
  - A. Approval of Board of Directors Public Session Meeting Minutes of August 27, 2025 (**ACTION**)
  - B. Approval of Finance Committee Meeting Minutes of August 27, 2025 (**ACTION**)

**MOTION:** Mr. Hofbauer made a motion to approve the consent calendar; Seconded by Dr. Parazo.  
The motion passed unanimously.

**III. COMMITTEE REPORTS & RECOMMENDATIONS**

**A. Finance Committee – Kristina Hong, NP, Chair**

- 1. Approval of August 2025 - Financial Report (**ACTION**) – Nathan Dean, CFO
  - Total Operating Revenue – Actual: \$46.5 | Budget: \$52.5 | LY: \$44.6 | 4.3% Variance from LY
  - Total Operating Expenses – Actual: \$45.6 | Budget: \$48.2 | LY: \$43.3 | 5.3% Variance from LY
  - EBIDA – Actual: \$837 | Budget: \$4.3 | LY: \$1.2 | -32.2% Variance from LY
  - Net Income – Actual: -\$1.9 | Budget: \$1.4 | LY: -\$952 | -102.5% Variance from LY

**Statement of Income – Year to Date: Reviewed & Discussed**

- Total Operating Revenue – Actual: \$93.5 | Budget: \$104.2 | 7.9% Variance from LY
- Total Operating Expenses – Actual: \$92.5 | Budget: \$95.4 | LY: \$87.3 | 5.9% Variance from LY
- EBIDA – Actual: \$1.0 | Budget: \$8.8 | LY: -\$655 | 256.4% Variance from LY
- Net Income - Actual: -\$4.8 | Budget: \$2.9 | LY: -\$4.9 | 3.2% Variance from LY

## 12-Month Financial Trend – August 2024 – 2025

Reviewed the following:

- Operating Revenues
- Operating Expenses
- EBIDA
- Operating Income
- Net Income

## Payor Mix Graph – Reviewed

Medicare: 37.4% | Medi-Cal: 40.2% | Commercial: 20.1% | Other: 2.2% | Self-Pay: 0.1%

## Admission Trends – Reviewed Data from August 2023 – August 2025

### Volumes – August 2025

Mr. Dean noted an increase in growth in Trauma cases and surgical cases in the cardiac cath-lab.

TOTAL SURGERIES: 622 | Budget: 695 | LY: 710 | -12.4% Variance from LY  
TOTAL GI PROCEDURES: 378 | Budget: 328 | LY: 342 | 10.5% Variance from LY  
TOTAL CC/IR/EP PROCEDURES: 210 | Budget: 198 | LY: 182 | 15.4% Variance from LY

Trauma Cases: 172 | Budget: 140 | LY: 122 | 41.0% Variance from LY  
ER Visits: 9,948 | ER Admits: 1,168 | ER Conversion to I/P: 11.7%  
Deliveries: 303 | Budget: 317 | LY: 319

Acute Discharges – Actual: 1,537 | Budget: 1,587 | LY: 1,605  
Acute Patient Days - Actual: 7,027 | Budget: 7,589 | LY: 7,567  
Adjusted Patient Days - Actual: 9,947 | Budget: 10,947 | LY: 11,037

Observations (as patient days) - Actual: 55 | Budget: 75 | LY: 58  
Avg Daily Census – Actual: 227 | Budget: 246 | LY: 244

General Acute LOS – Actual: 4.57 | Budget: 4.78 | LY: 4.71  
General Acute CMI - Actual: 1.51 | Budget: 2.00 | LY: 1.53  
Medicare Acute LOS – Actual: 4.85 | Budget: 5.94 | LY: 5.55  
Medicare CMI – Actual: 1.98 | Budget: 2.00 | LY: 2.23

### Volumes – Fiscal YTD

TOTAL SURGERIES: 1,271 | Budget: 1,391 | LY: 1,409 | -9.8% Variance from LY  
TOTAL GI PROCEDURES: 726 | Budget: 656 | LY: 704 | 3.1% Variance from LY  
TOTAL CC/IR/EP PROCEDURES: 398 | Budget: 396 | LY: 354 | 12.4% Variance from LY

Trauma Cases: 334 | Budget: 280 | LY: 268 | 24.6% Variance from LY  
ER Visits: 19,411 | ER Admits: 2,347 | ER Conversion to I/P: 12.1%  
Deliveries: 580 | Budget: 634 | LY: 638 | -9.1% Variance from LY

Acute Discharges – Actual: 3,084 | Budget: 3,174 | LY: 3,194  
Acute Patient Days - Actual: 14,381 | Budget: 15,178 | LY: 15,191  
Adjusted Patient Days - Actual: 20,360 | Budget: 21,894 | LY: 22,194

Observations (as patient days) - Actual: 102 | Budget: 150 | LY: 141  
Avg Daily Census – Actual: 232 | Budget: 246 | LY: 245

General Acute LOS – Actual: 4.66 | Budget: 4.78 | LY: 4.76  
General Acute CMI - Actual: 1.59 | Budget: 1.57 | LY: 1.52  
Medicare Acute LOS – Actual: 4.76 | Budget: 5.94 | LY: 5.62  
Medicare CMI – Actual: 2.02 | Budget: 2.27 | LY: 2.14

**13-Month Trended Volumes: August 2024 – August 2025**

- Reviewed Volumes Data

**Labor Metrics – August 2025 & YTD Reviewed the Following:**

- Total FTEs
- Labor Costs & Benefits

**Collection & Debt Service Coverage Requirements – August 2025**

- Bond Covenant Requirements - Days Cash on Hand: 81.7
- Debt Service Coverage: 2.87

**MOTION:** Dr. Parazo made a motion to approve the August 2025 Financial Report; Seconded by Mr. Hofbauer. The motion passed unanimously.

**IV. NEW BUSINESS**

- No New Business

**V. CHIEF EXECUTIVE OFFICER'S REPORT (INFORMATION ONLY) – Edward Mirzabegian, CEO**

Mr. Mirzabegian provided updates on the following:

- First ECMO Patient Treated with Procedure and Successful Patient Outcome Update
- Transplant Program Update
- New Hospital Building Financing Update
- SEIU-UHW Contract Negotiations Update
- ACHD Nominated AVMC for the Best Healthcare District Award

**VI. BOARD OF DIRECTORS UPDATES (INFORMATION ONLY) – Abdallah Farrukh, MD, Chair**

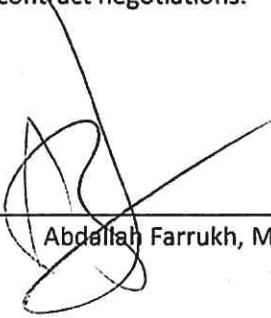
- Mr. Hofbauer provided an update on ACHD Legislation.

**VII. PUBLIC COMMENT ON NON-AGENDA ITEMS**

Mr. Khonnara Ven provided a public comment regarding the SEIU-UHW contract negotiations.

**VIII. ADJOURNMENT: 6:34PM**

X

  
Abdallah Farrukh, MD, Chair



# Antelope Valley Medical Center

## MEETING MINUTES

### ANTELOPE VALLEY HEALTHCARE DISTRICT BOARD OF DIRECTORS MEETING – PUBLIC SESSION

Community Resource Center – Auditorium  
44151 15<sup>th</sup> Street West, Lancaster, CA 93534

OCTOBER 29, 2025

<b>DIRECTORS PRESENT:</b> Kristina Hong, NP, 1 <sup>st</sup> Vice-Chair Steven Hofbauer, 2 <sup>nd</sup> Vice-Chair Don Parazo, MD, Secretary Doddanna Krishna, MD, Treasurer <b>DIRECTORS ABSENT:</b> Abdallah Farrukh, MD, Chair	<b>OTHERS PRESENT:</b> Edward Mirzabegian, Chief Executive Officer Troy Schell, General Counsel Satya Dandamudi, MD, CMO Kayla Martz, Director of Med Staff Srvc & BOD Liaison
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**START TIME: 6:20PM**

- I. **REPORTABLE ACTIONS TAKEN IN EXECUTIVE (CLOSED) SESSION** – Kristina Hong, NP, 1<sup>st</sup> Vice-Chair
  - A. Report on Actions on Claims Filed with the District (**REPORT**)
  - B. Medical Staff Recommendations (**REPORT**)
 Dr. Farrukh reported on the Action on Claims filed with AVHD.  
 He also reported on the Medical Staff Recommendations.
  
- II. **CONSENT CALENDAR – THE CONSENT CALENDAR, AGENDA ITEMS MAY BE ACTED UPON WITH ONE MOTION, A SECOND AND THE VOTE** – Kristina Hong, NP, 1<sup>st</sup> Vice-Chair
  - A. Approval of Board of Directors Public Session Meeting Minutes of September 17, 2025 (**ACTION**)
  - B. Approval of Finance Committee Meeting Minutes of September 17, 2025 (**ACTION**)
  - C. Approval of Compliance Oversight Committee Meeting Minutes of July 24, 2025 (**ACTION**)
  - D. Approval of Pay Increase for Non-Bargaining Employees (**ACTION**)
  - E. Approval of Policy LD.30 entitled “Use of Hospital Credit Cards” (**ACTION**)
  - F. Approval of Policy LD.46 entitled “Travel Reimbursement” (**ACTION**)
  - G. Approval of Policy QM.PC.1 entitled “Patient Safety Plan” (**ACTION**)
  - H. Approval of Policy LD.33 entitled Contractual Agreements” (**ACTION**)

**MOTION:** Mr. Hofbauer made a motion to approve the consent calendar; Seconded by Dr. Parazo.  
The motion passed unanimously.

### III. COMMITTEE REPORTS & RECOMMENDATIONS

- A. **Finance Committee** – Kristina Hong, NP, Chair
  - 1. Approval of September 2025 - Financial Report (**ACTION**) – Nathan Dean, CFO
 Mr. Dean provided a financial update for the AVHD September Financial Performance.  
**Statement of Income** – September 2025
  - Total Operating Revenue – Actual: \$47.5 | Budget: \$51.3 | LY: \$44.0 | 8.1% Variance from LY
  - Total Operating Expenses – Actual: \$44.0 | Budget: \$47.5 | LY: \$43.0 | 2.3% Variance from LY
  - EBIDA – Actual: \$3.5 | Budget: \$3.8 | LY: \$977 | 262.3% Variance from LY
  - Net Income – Actual: \$608 | Budget: \$1.4 | LY: -\$1.2 | 148.6% Variance from LY

**Statement of Income – Year to Date: Reviewed & Discussed**

Total Operating Revenue – Actual: \$141.1 | Budget: \$155.6 | 8.0% Variance from LY  
Total Operating Expenses – Actual: \$136.5 | Budget: \$142.9 | LY: \$130.4 | 4.7% Variance from LY  
EBIDA – Actual: \$4.5 | Budget: \$12.6 | LY: \$322 | 1,316.5% Variance from LY  
Net Income – Actual: -\$4.2 | Budget: \$4.5 | LY: -\$6.2 | 32.3% Variance from LY

**12-Month Trend – Data Reviewed from September 2024 – September 2025**

**Payor Mix Graph – Reviewed**

Medicare: 38.2% | Medi-Cal: 39.7% | Commercial: 20.0% | Other: 2.0% | Self-Pay: 0.2%

**Admission Trends – Reviewed Data for September 2023 – September 2025**

**Volumes – September 2025**

TOTAL SURGERIES: 601 | Budget: 677 | LY: 678 | -11.4% Variance from LY  
TOTAL GI PROCEDURES: 324 | Budget: 317 | LY: 317 | 17.0% Variance from LY  
TOTAL CC/IR/EP PROCEDURES: 206 | Budget: 192 | LY: 192 | 7.3% Variance from LY

Trauma Cases: 140 | Budget: 136 | LY: 143 | -2.1% Variance from LY  
ER Visits: 9,503 | ER Admits: 1,182 | ER Conversion to I/P: 12.4%  
Deliveries: 295 | Budget: 317 | LY: 314

Acute Discharges – Actual: 1,572 | Budget: 1,535 | LY: 1,487  
Acute Patient Days - Actual: 7,250 | Budget: 7,343 | LY: 2,144  
Adjusted Patient Days - Actual: 10,431 | Budget: 10,594 | LY: 10,447

Observations (as patient days) - Actual: 52 | Budget: 73 | LY: 68  
Average Daily Census – Actual: 242 | Budget: 248 | LY: 242

General Acute LOS – Actual: 4.61 | Budget: 4.78 | LY: 4.87  
General Acute CMI - Actual: 1.41 | Budget: 1.00 | LY: 1.53  
Medicare Acute LOS – Actual: 5.42 | Budget: 5.94 | LY: 6.37  
Medicare CMI – Actual: 2.05 | Budget: 2.00 | LY: 2.26

**Volumes – Fiscal YTD**

TOTAL SURGERIES: 1,872 | Budget: 2,067 | LY: 2,087 | -10.3% Variance from LY  
TOTAL GI PROCEDURES: 1,050 | Budget: 973 | LY: 981 | 7.0% Variance from LY  
TOTAL CC/IR/EP PROCEDURES: 604 | Budget: 588 | LY: 546 | 10.6% Variance from LY

Trauma Cases: 474 | Budget: 416 | LY: 411 | 15.3% Variance from LY  
ER Visits: 28,914 | ER Admits: 30,532 | ER Conversion to I/P: -0.9%  
Deliveries: 875 | Budget: 951 | LY: 952 | -8.1% Variance from LY

Acute Discharges – Actual: 4,656 | Budget: 4,709 | LY: 4,681  
Acute Patient Days - Actual: 21,631 | Budget: 22,521 | LY: 22,438  
Adjusted Patient Days - Actual: 30,791 | Budget: 32,488 | LY: 32,641

Observations (as patient days) - Actual: 154 | Budget: 233 | LY: 209  
Avg Daily Census – Actual: 235 | Budget: 247 | LY: 244

General Acute LOS – Actual: 4.65 | Budget: 4.78 | LY: 4.79  
General Acute CMI - Actual: 1.53 | Budget: 1.57 | LY: 1.53  
Medicare Acute LOS – Actual: 4.97 | Budget: 5.94 | LY: 5.85  
Medicare CMI – Actual: 2.05 | Budget: 2.27 | LY: 2.17

**13-Month Trended Volumes – September 2024 – September 2025 Data Reviewed**

**Labor Metrics – September 2025 & Fiscal Year to Date**

- Labor Metrics Reviewed
- Contracted Labor Reviewed
- Labor Costs Reviewed
- Benefits as a Percentage of Labor Reviewed

**Collection & Debt Service Coverage Requirements – September 2025**

- Bond Covenant Requirements - Days Cash on Hand: 83.7
- Debt Service Coverage: 2.87

**MOTION:** Mr. Hofbauer made a motion to approve the September 2025 Financial Report; Seconded by Dr. Parazo. The motion passed unanimously.

**IV. NEW BUSINESS**

**A. Approval of SEIU-UHW Collective Bargaining Agreement (ACTION) – Edward Mizabegian, CEO**

Mr. Mirzabegian provided the AVHD Board of Directors with an update on the successful negotiation and completion of the SIEU-UHW Collective Bargaining Agreement with AVMC.

**MOTION:** Mr. Hofbauer made a motion to approve the SEIU-UHW CBA; Seconded by Dr. Parazo. The motion passed unanimously.

**V. CHIEF EXECUTIVE OFFICER'S REPORT (INFORMATION ONLY) – Edward Mirzabegian, CEO**

- Positive Financial Outlook for the month of September
- New Hospital Financing
- PICU Service Line Opening in January 2026
- Health Insurance for AVMC Employees Update
- The Joint Commission Accreditation Survey Update
- AVMC's 70<sup>th</sup> Anniversary Gala Success

**VI. BOARD OF DIRECTORS UPDATES (INFORMATION ONLY) – Abdallah Farrukh, MD, Chair**

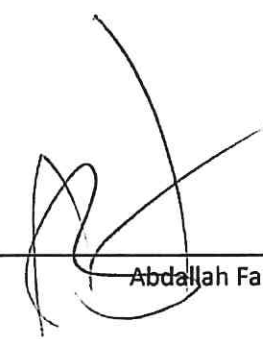
- Mr. Hofbauer provided an update on ACHD legislative measures

**VII. PUBLIC COMMENT ON NON-AGENDA ITEMS**

- Joe Lach provided public comment on a non-agenda item.

**VIII. ADJOURNMENT: 6:55PM**

X

  
Abdallah Farrukh, MD, Chair



**Antelope Valley**  
Medical Center

**MEETING MINUTES**

**ANTELOPE VALLEY HEALTHCARE DISTRICT**  
**BOARD OF DIRECTORS MEETING – PUBLIC SESSION**

Community Resource Center – Auditorium  
44151 15<sup>th</sup> Street West, Lancaster, CA 93534

**NOVEMBER 19, 2025**

<p><b>DIRECTORS PRESENT:</b> Abdallah Farrukh, MD, Chair Steven Hofbauer, 2<sup>nd</sup> Vice-Chair Don Parazo, MD, Secretary <b>DIRECTORS PRESENT:</b> Kristina Hong, NP, 1<sup>st</sup> Vice-Chair Doddanna Krishna, MD, Treasurer</p>	<p><b>OTHERS PRESENT:</b> Edward Mirzabegian, Chief Executive Officer Troy Schell, General Counsel Satya Dandamudi, MD, CMO Kayla Martz, Director of Med Staff Srvc &amp; BOD Liaison</p>
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**START TIME: 6:PM**

- I. **REPORTABLE ACTIONS TAKEN IN EXECUTIVE (CLOSED) SESSION** – Abdallah Farrukh, MD, Chair
  - A. Report on Actions on Claims Filed with the District (**REPORT**)
  - B. Medical Staff Recommendations (**REPORT**)

Dr. Farrukh reported on the Action on Claims filed with AVHD.  
He also reported on the Medical Staff Recommendations.
  
- II. **CONSENT CALENDAR – THE CONSENT CALENDAR, AGENDA ITEMS MAY BE ACTED UPON WITH ONE MOTION, A SECOND AND THE VOTE** – Abdallah Farrukh, MD, Chair
  - A. Approval of Board of Directors Public Session Meeting Minutes of October 29, 2025 (**ACTION**)
  - B. Approval of Finance Committee Meeting Minutes of October 29, 2025 (**ACTION**)
  - C. Approval of Human Resources Committee Meeting Minutes of August 8, 2025 (**ACTION**)
  - D. Approval of Retirement Advisory Committee Meeting Minutes of August 11, 2025 (**ACTION**)
  - E. Approval of Radiology Department CT 1 Replacement Project (**ACTION**)
  - F. Approval of Radiology Department Nuclear Medicine Machine Replacement (**ACTION**)
  - G. Approval of Radiology Department RF Machine Room 4 Replacement (**ACTION**)

**MOTION:** Mr. Hofbauer made a motion to approve the consent calendar; Seconded by Dr. Parazo.  
The motion passed unanimously.

**III. COMMITTEE REPORTS & RECOMMENDATIONS**

A. **Finance Committee** – Kristina Hong, NP, Chair

- 1. Approval of October 2025 - Financial Report (**ACTION**) – Nathan Dean, CFO

Mr. Dean noted the positive financial situation in Net Patient Revenue and EBIDA.

**Statement of Income – October 2025**

- Total Operating Revenue – Actual: \$50.7 | Budget: \$53.5 | LY: \$45.6 | 11% Variance from LY
- Total Operating Expenses – Actual: \$50.2 | Budget: \$49.5 | LY: \$45.3 | 10.8% Variance from LY
- EBIDA – Actual: \$470 | Budget: \$4.0 | LY: \$340 | 38.3% Variance from LY
- Net Income – Actual: -\$2.1 | Budget: \$1.4 | LY: -\$2.4 | 14.1% Variance from LY

**Statement of Income – Year to Date: Reviewed & Discussed**

- Total Operating Revenue – Actual: \$191.8 | Budget: \$209.2 | 8.7% Variance from LY
- Total Operating Expenses – Actual: \$186.8 | Budget: \$192.5 | LY: \$175.7 | 6.3% Variance from LY
- EBIDA – Actual: \$5.0 | Budget: \$16.7 | LY: \$662 | 660.6% Variance from LY
- Net Income – Actual: -\$6.3 | Budget: \$5.8 | LY: -\$8.7 | 27.2% Variance from LY

**12-Month Trend – October 2024-October 2025 Data Reviewed**

**Payor Mix Graph – Reviewed**

Medicare: 39.0% | Medi-Cal: 38.5% | Commercial: 20.3% | Other: 1.9% | Self-Pay: 0.3%

**Admission Trends – Reviewed Data**

**Volumes – October 2025**

TOTAL SURGERIES: 683 | Budget: 695 | LY: 742 | -8.0% Variance from LY  
TOTAL GI PROCEDURES: 412 | Budget: 328 | LY: 306 | 34.6% Variance from LY  
TOTAL CC/IR/EP PROCEDURES: 207 | Budget: 198 | LY: 207 | 0.0% Variance from LY

Trauma Cases: 150 | Budget: 140 | LY: 157 | -4.5% Variance from LY  
ER Visits: 9,399 | ER Admits: 1,072 | ER Conversion to I/P: 11.4%  
Deliveries: 320 | Budget: 317 | LY: 353 | -9.3% Variance from LY

Acute Discharges – Actual: 1,560 | Budget: 1,587 | LY: 1,609  
Acute Patient Days - Actual: 7,042 | Budget: 7,589 | LY: 7,178  
Adjusted Patient Days - Actual: 10,363 | Budget: 10,947 | LY: 10,536

Observations (as patient days) - Actual: 36 | Budget: 75 | LY: 77  
Avg Daily Census – Actual: 227 | Budget: 246 | LY: 232

General Acute LOS – Actual: 4.51 | Budget: 4.78 | LY: 4.46  
General Acute CMI - Actual: 1.54 | Budget: 2.00 | LY: 1.54  
Medicare Acute LOS – Actual: 6.00 | Budget: 5.94 | LY: 5.96  
Medicare CMI – Actual: 2.12 | Budget: 2.00 | LY: 2.54

**Volumes – Fiscal YTD**

TOTAL SURGERIES: 2,555 | Budget: 2,763 | LY: 2,829 | -9.7% Variance from LY  
TOTAL GI PROCEDURES: 1,462 | Budget: 1,301 | LY: 1,287 | 13.6% Variance from LY  
TOTAL CC/IR/EP PROCEDURES: 811 | Budget: 786 | LY: 753 | 7.7% Variance from LY

Trauma Cases: 624 | Budget: 556 | LY: 568 | 9.9% Variance from LY  
ER Visits: 38,313 | ER Admits: 4,601 | ER Conversion to I/P: 12%  
Deliveries: 1,195 | Budget: 1,268 | LY: 1,305 | -8.4% Variance from LY

Acute Discharges – Actual: 6,216 | Budget: 6,296 | LY: 6,290  
Acute Patient Days - Actual: 28,673 | Budget: 30,110 | LY: 29,616  
Adjusted Patient Days - Actual: 41,154 | Budget: 43,435 | LY: 43,177

Observations (as patient days) - Actual: 190 | Budget: 298 | LY: 286

Avg Daily Census – Actual: 233 | Budget: 247 | LY: 241

General Acute LOS – Actual: 4.61 | Budget: 4.78 | LY: 4.71

General Acute CMI - Actual: 1.54 | Budget: 1.57 | LY: 1.53

Medicare Acute LOS – Actual: 5.24 | Budget: 5.94 | LY: 5.88

Medicare CMI – Actual: 2.07 | Budget: 2.27 | LY: 2.27

**13-Month Trended Volumes: October 2024 – October 2025 Data Reviewed**

**Labor Metrics – October 2025 & Fiscal Year to Date Reviewed:**

Total FTEs: Productive, Non-Productive, Contract Labor

Labor Cost as % of Net Patient Revenue

Benefits as a % of Labor

**Collection & Debt Service Coverage Requirements – October 2025**

- Bond Covenant Requirements: Days Cash on Hand: 91.8

- Debt Service Coverage: 2.87

**MOTION:** Mr. Hofbauer made a motion to approve the October 2025 Financial Report; Seconded by Dr. Parazo. The motion passed unanimously.

**2. Approval of Fiscal Year 2025 Audit Results (ACTION) – Nathan Dean, CFO**

Mr. Dean presented the Board of Directors with a memorandum stating the AVHD Fiscal Year 2025 Audit Results.

**MOTION:** Dr. Parazo made a motion to approve the FY25 Audit Results; Seconded by Mr. Hofbauer. The motion passed unanimously.

**IV. NEW BUSINESS**

- No New Business

**V. CHIEF EXECUTIVE OFFICER'S REPORT (INFORMATION ONLY) – Edward Mirzabegian, CEO**

Mr. Mirzabegian provided updates on the following:

- Radiology Department Equipment Upgrades
- Mammography Room and Equipment Update
- Managed Care Contract Negotiations Update
- \$25 Grocery Store Gift Cards to all Employees for Thanksgiving

**VI. BOARD OF DIRECTORS UPDATES (INFORMATION ONLY) – Abdallah Farrukh, MD, Chair**

- No Updates

**VII. PUBLIC COMMENT ON NON-AGENDA ITEMS**

- No Public Comment

**VIII. ADJOURNMENT: 6:39PM**

X

Abdallah Farrukh, MD, Chair



## MEETING MINUTES

### ANTELOPE VALLEY HEALTHCARE DISTRICT BOARD OF DIRECTORS MEETING – PUBLIC SESSION

Community Resource Center – Auditorium  
44151 15<sup>th</sup> Street West, Lancaster, CA 93534

DECEMBER 17, 2025

<b>DIRECTORS PRESENT:</b> Abdallah Farrukh, MD, Chair Kristina Hong, NP, 1 <sup>st</sup> Vice-Chair Steven Hofbauer, 2 <sup>nd</sup> Vice-Chair Doddanna Krishna, MD, Treasurer <b>DIRECTORS ABSENT:</b> Don Parazo, MD, Secretary	<b>OTHERS PRESENT:</b> Edward Mirzabegian, Chief Executive Officer Troy Schell, General Counsel Satya Dandamudi, MD, CMO Kayla Martz, Director of Med Staff Srvc & BOD Liaison
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**START TIME: 6:32PM**

- I. **REPORTABLE ACTIONS TAKEN IN EXECUTIVE (CLOSED) SESSION** – Abdallah Farrukh, MD, Chair
  - A. Report on Actions on Claims Filed with the District (**REPORT**)
  - B. Medical Staff Recommendations (**REPORT**)Dr. Farrukh reported on the Action on Claims filed with AVHD.  
He also reported on the Medical Staff Recommendations.
  
- II. **CONSENT CALENDAR – THE CONSENT CALENDAR, AGENDA ITEMS MAY BE ACTED UPON WITH ONE MOTION, A SECOND AND THE VOTE** – Abdallah Farrukh, MD, Chair
  - A. Approval of Board of Directors Public Session Meeting Minutes of November 19, 2025 (**ACTION**)
  - B. Approval of Finance Committee Meeting Minutes of November 19, 2025 (**ACTION**)

**MOTION:** Dr. Krishna made a motion to approve the consent calendar; Seconded by Mr. Hofbauer.  
The motion passed unanimously.

- III. **COMMITTEE REPORTS & RECOMMENDATIONS**
  - A. **Finance Committee** – Kristina Hong, NP, Chair

1. Approval of November 2025 - Financial Report (**ACTION**) – Nathan Dean, CFO

**Statement of Income – November 2025**

Total Operating Revenue – Actual: \$46.8 | Budget: \$48.6 | LY: \$45.3 | 3.3% Variance from LY  
Total Operating Expenses – Actual: \$45.6 | Budget: \$44.8 | LY: \$42.6 | 6.9% Variance from LY  
EBIDA - Actual: \$1.2 | Budget: \$3.8 | LY: \$2.6 | -54.2% Variance from LY  
Net Income – Actual: -\$1.1 | Budget: \$1.4 | LY: \$54 | -2,211.7% Variance from LY

**Statement of Income – Year to Date: Reviewed & Discussed**

Total Operating Revenue – Actual: \$238.7 | Budget: \$257.9 | 7.6% Variance from LY  
Total Operating Expenses – Actual: \$232.4 | Budget: \$237.3 | LY: \$218.4 | 6.4% Variance from LY  
EBIDA – Actual: \$6.2 | Budget: \$2.5 | LY: \$3.3 | 88.1% Variance from LY  
Net Income – Actual: -\$7.4 | Budget: \$7.3 | LY: -\$8.6 | 13.5% Variance from LY

**12-Month Financial Trend – Data Reviewed from November 2024 - November 2025**

**Payor Mix Graph – Reviewed**

Medicare: 39.7% | Medi-Cal: 38.0% | Commercial: 20.0% | Other: 2.0% | Self-Pay: 0.3%

**Admission Trends – Reviewed Data**

**Volumes – November 2025**

TOTAL SURGERIES: 596 | Budget: 677 | LY: 626 | -4.8% Variance from LY  
TOTAL GI PROCEDURES: 311 | Budget: 317 | LY: 331 | -6.0% Variance from LY  
TOTAL CC/IR/EP PROCEDURES: 188 | Budget: 192 | LY: 212 | -11.3% Variance from LY

Trauma Cases: 142 | Budget: 136 | LY: 127 | 11.8% Variance from LY  
ER Visits: 8,768 | ER Admits: 1,120 | ER Conversion to I/P: 12.8%  
Deliveries: 255 | Budget: 317 | LY: 296 | -13.9% Variance from LY

Acute Discharges – Actual: 1,485 | Budget: 1,535 | LY: 1,554  
Acute Patient Days - Actual: 7,421 | Budget: 7,343 | LY: 6,910  
Adjusted Patient Days - Actual: 10,501 | Budget: 10,594 | LY: 9,772

Observations (as patient days) - Actual: 56 | Budget: 73 | LY: 70  
Avg Daily Census – Actual: 247 | Budget: 248 | LY: 230

General Acute LOS – Actual: 5.00 | Budget: 4.78 | LY: 4.45  
General Acute CMI - Actual: 1.50 | Budget: 1.00 | LY: 1.46  
Medicare Acute LOS – Actual: 6.31 | Budget: 5.94 | LY: 5.58  
Medicare CMI – Actual: 2.01 | Budget: 2.00 | LY: 2.33

**Volumes – Fiscal YTD**

TOTAL SURGERIES: 3,151 | Budget: 3,439 | LY: 3,455 | -8.8% Variance from LY  
TOTAL GI PROCEDURES: 1,773 | Budget: 1,618 | LY: 1,618 | 9.6% Variance from LY  
TOTAL CC/IR/EP PROCEDURES: 999 | Budget: 978 | LY: 965 | 3.5% Variance from LY

Trauma Cases: 766 | Budget: 692 | LY: 695 | 10.2% Variance from LY  
ER Visits: 47,081 | ER Admits: 5,721 | ER Conversion to I/P: 12.2%  
Deliveries: 1,450 | Budget: 1,585 | LY: 1,601 | -9.4% Variance from LY

Acute Discharges – Actual: 7,701 | Budget: 7,831 | LY: 7,844  
Acute Patient Days - Actual: 36,094 | Budget: 37,453 | LY: 36,526

Adjusted Patient Days - Actual: 51,655 | Budget: 54,029 | LY: 52,949

Observations (as patient days) - Actual: 246 | Budget: 371 | LY: 356

Avg Daily Census – Actual: 236 | Budget: 247 | LY: 239

General Acute LOS – Actual: 4.69 | Budget: 4.78 | LY: 4.66

General Acute CMI - Actual: 1.53 | Budget: 1.57 | LY: 1.52

Medicare Acute LOS – Actual: | Budget: | LY:

Medicare CMI – Actual: 2.05 | Budget: 2.27 | LY: 2.28

### **13-Month Trended Volumes: November 2024 – November 2025 Data Reviewed**

**Labor Metrics: November 2025 & Fiscal YTD – Data Reviewed**

### **Collection & Debt Service Coverage Requirements – November 2025**

Bond Covenant Requirements - Days Cash on Hand: 83.9

Debt Service Coverage: 2.87

**MOTION:** Dr. Krishna made a motion to approve the November 2025 Financial Report; Seconded by Mr. Hofbauer. The motion passed unanimously.

### **IV. NEW BUSINESS**

#### **A. Six-Month AVHD Board of Directors Meeting Schedule (ACTION)**

**MOTION:** Mr. Hofbauer made a motion to approve the Six-Month AVHD Board of Directors meeting schedule; Seconded by Dr. Krishna. The motion passed unanimously.

#### **B. Nominations and Election of the AVHD Board of Directors Officers (ACTION)**

- **Board Chair:** Kristina Hong, NP

**MOTION:** Dr. Krishna made a motion to nominate Kristina Hong, NP as Chair of the AVHD Board of Directors; Seconded by Mr. Hofbauer. The motion passed unanimously.

- **1<sup>st</sup> Vice-President:** Don Parazo, MD

**MOTION:** Ms. Hong made a motion to nominate Don Parazo, MD as 1<sup>st</sup> Vice-Chair of the AVHD Board of Directors; Seconded by Dr. Krishna. The motion passed unanimously.

- **2<sup>nd</sup> Vice-President:** Steven Hofbauer

**MOTION:** Dr. Krishna made a motion to nominate Steve Hofbauer as 2<sup>nd</sup> Vice-Chair of the AVHD Board of Directors; Seconded by Dr. Farrukh. The motion passed unanimously.

- **Secretary:** Doddanna Krishna, MD

**MOTION:** Ms. Hong made a motion to nominate Doddanna Krishna, MD as Secretary of the AVHD Board of Directors; Seconded by Mr. Hofbauer. The motion passed unanimously.

- **Treasurer:** Abdallah Farrukh, MD

**MOTION:** Ms. Hong made a motion to nominate Abdallah Farrukh, MD as Treasurer of the AVHD Board of Directors; Seconded by Dr. Krishna. The motion passed unanimously.

**C. Standing Board Committee Appointments (ACTION)**

▪ Medical Quality Assurance Committee: **Chair**: Abdallah Farrukh, MD | **Vice-Chair**: Steven Hofbauer  
**MOTION**: Ms. Hong made a motion to nominate the Chair & Vice-Chair of the MQA Committee;  
Seconded by Dr. Krishna. The motion passed unanimously.

▪ Finance Committee: **Chair**: Doddanna Krishna, MD | **Vice-Chair**: Kristina Hong, NP  
**MOTION**: Dr. Farrukh made a motion to nominate the Chair & Vice-Chair of the Finance Committee;  
Seconded by Mr. Hofbauer. The motion passed unanimously.

▪ Retirement Advisory Committee: **Chair**: Abdallah Farrukh, MD | **Vice-Chair**: Steven Hofbauer  
**MOTION**: Dr. Krishna made a motion to nominate the Chair & Vice-Chair of the RAC Committee;  
Seconded by Ms. Hong. The motion passed unanimously.

▪ Compliance Oversight Committee: **Chair**: Don Parazo, MD | **Vice-Chair**: Kristina Hong, NP  
**MOTION**: Dr. Farrukh made a motion to nominate the Chair & Vice-Chair of the Compliance Oversight Committee;  
Seconded by Mr. Hofbauer. The motion passed unanimously.

▪ Human Resources Committee: **Chair**: Steven Hofbauer | **Vice-Chair**: Don Parazo, MD  
**MOTION**: Dr. Farrukh made a motion to nominate the Chair & Vice-Chair of the HR Committee;  
Seconded by Dr. Krishna. The motion passed unanimously.

▪ Audit Sub-Committee: **Chair**: Kristina Hong, NP | **Vice-Chair**: Abdallah Farrukh, MD  
**MOTION**: Dr. Krishna made a motion to nominate the Chair & Vice-Chair of the Audit Sub-Committee;  
Seconded by Mr. Hofbauer. The motion passed unanimously.

**V. CHIEF EXECUTIVE OFFICER'S REPORT (INFORMATION ONLY) – Edward Mirzabegian, CEO**

Mr. Mirzabegian updated the AVHD Board of Directors and members of the public on the following:

- New Hospital Financing Update
- Transplant Service Line Update
- PICU Service Line Update
- Wishing Everyone a Merry Christmas and Happy New Year.

**VI. BOARD OF DIRECTORS UPDATES (INFORMATION ONLY) – Abdallah Farrukh, MD, Chair**

- Mr. Hofbauer provided updates from ACHD. He further notified the board and the public about the Department of Public Health closing clinics. Possible impact to our Emergency Department.  
Dr. Krishna adds his concern regarding the underserved members

**VII. PUBLIC COMMENT ON NON-AGENDA ITEMS**

Public Comment Provided by Viviana Perez & Emma Alva

**VIII. ADJOURNMENT: 6:56PM**

X \_\_\_\_\_  
Abdallah Farrukh, MD, Chair

\*Unsigned as Dr. Farrukh was unable to attend the January & February 2026 Board of Directors Meetings. However, the minutes were approved in the January 2026 Board of Directors meeting.

*km*



## MEETING MINUTES

### ANTELOPE VALLEY HEALTHCARE DISTRICT BOARD OF DIRECTORS MEETING – PUBLIC SESSION

Community Resource Center – Auditorium  
44151 15<sup>th</sup> Street West, Lancaster, CA 93534

**JANUARY 28, 2026**

<b>DIRECTORS PRESENT:</b> Abdallah Farrukh, MD, Chair Kristina Hong, NP, 1 <sup>st</sup> Vice-Chair Steven Hofbauer, 2 <sup>nd</sup> Vice-Chair Don Parazo, MD, Secretary Doddanna Krishna, MD, Treasurer	<b>OTHERS PRESENT:</b> Edward Mirzabegian, Chief Executive Officer Troy Schell, General Counsel Satya Dandamudi, MD, CMO Kayla Martz, Director of Med Staff Srvc & BOD Liaison
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**START TIME: 6:02PM**

- I. **REPORTABLE ACTIONS TAKEN IN EXECUTIVE (CLOSED) SESSION** – Kristina Hong, NP, Chair
  - A. Report on Actions on Claims Filed with the District (**REPORT**)
  - B. Medical Staff Recommendations (**REPORT**)Ms. Hong reported on the Action on Claims filed with AVHD.  
She also reported on the Medical Staff Recommendations.
  
- II. **CONSENT CALENDAR – THE CONSENT CALENDAR, AGENDA ITEMS MAY BE ACTED UPON WITH ONE MOTION, A SECOND AND THE VOTE** – Kristina Hong, NP, Chair
  - A. Approval of Board of Directors Public Session Meeting Minutes of December 17, 2025 (**ACTION**)
  - B. Approval of Finance Committee Meeting Minutes of December 17, 2025 (**ACTION**)
  - C. Approval of Compliance Oversight Committee Meeting Minutes of October 16, 2025 (**ACTION**)
  - D. Approval of Behavioral Health Policy entitled “Utilization Management Plan Inpatient Behavioral Health” (**ACTION**)
  - E. Approval of Policy Number CIP.II entitled “Compliance & Integrity Program” (**ACTION**)
  - F. Approval of Policy Number CIP.III.C entitled “Retaliation & Retribution” (**ACTION**)
  - G. Approval of Policy Number CIP.III.G with attachments A & B entitled “Conflicts of Interest” (**ACTION**)
  - H. Approval of Policy Number CIP.III.K entitled “Responding to a Search Warrant for Business Records” (**ACTION**)
  - I. Approval of Policy Number CIP.III.Q entitled “Self-Reporting (Voluntary Disclosure)” (**ACTION**)
  - J. Approval of Policy Number PFS.RI.1 entitled “Patient Financial Assistance & Application” (**ACTION**)

**MOTION:** Mr. Hofbauer made a motion to approve the consent calendar; Seconded by Dr. Krishna.  
The motion passed unanimously.

### III. **COMMITTEE REPORTS & RECOMMENDATIONS**

- A. **Finance Committee** – Doddanna Krishna, MD, Chair

1. Approval of 2026 - Financial Report (**ACTION**) – Nathan Dean, CFO

**Statement of Income – December 2025**

- Total Operating Revenue – Actual: \$41.8 | Budget: \$39.5 | LY: \$38.2 | 9.5% Variance from LY
- Total Operating Expenses - Actual: \$50.4 | Budget: \$51.8 | LY: \$44.5 | 13.3% Variance from LY
- EBIDA – Actual: \$3.1 | Budget: \$3.8 | LY: \$730 | 329.3% Variance from LY
- Net Income – Actual: \$1.8 | Budget: \$1.4 | LY: -\$1.7 | 204.4% Variance from LY

**Statement of Income – Year to Date: Reviewed & Discussed**

- Total Operating Revenue – Actual: \$289.1 | Budget: \$309.7 | 8.6% Variance from LY
- Total Operating Expenses – Actual: \$279.7 | Budget: \$285.2 | LY: \$262.2 | 6.7% Variance from LY
- EBIDA – Actual: \$9.3 | Budget: \$24.4 | LY: \$4.0 | 131.6% Variance from LY
- Net Income - Actual: -\$5.6 | Budget: \$8.8 | LY: -\$10.4 | 45.6% Variance from LY

**12-Month Financial Trend – Reviewed**

**Payor Mix Graph**

Medicare: 40.4% | Medi-Cal: 37.4% | Commercial: 19.9% | Other: 1.9% | Self-Pay: 0.3%

**Admission Trends – Data Reviewed from December 2023 - December 2025**

**Volumes – December 2025**

TOTAL SURGERIES: 642 | Budget: 695 | LY: 625 | 2.7% Variance from LY  
TOTAL GI PROCEDURES: 327 | Budget: 328 | LY: 300 | 9.0% Variance from LY  
TOTAL CC/IR/EP PROCEDURES: 208 | Budget: 198 | LY: 200 | 4.0% Variance from LY

Trauma Cases: 150 | Budget: 140 | LY: 126 | 19.0% Variance from LY  
ER Visits: 9,721 | ER Admits: 1,213 | ER Conversion to I/P: 12.5%  
Deliveries: 240 | Budget: 317 | LY: 306 | -21.6% Variance from LY

Acute Discharges – Actual: 1,591 | Budget: 1,587 | LY: 1,537  
Acute Patient Days - Actual: 7,516 | Budget: 7,589 | LY: 7,529  
Adjusted Patient Days - Actual: 11,015 | Budget: 10,947 | LY: 10,640

Observations (as patient days) - Actual: 50 | Budget: 75 | LY: 77  
Avg Daily Census – Actual: 242 | Budget: 246 | LY: 77

General Acute LOS – Actual: 4.72 | Budget: 4.78 | LY: 4.90  
General Acute CMI - Actual: 1.56 | Budget: 2.00 | LY: 1.54  
Medicare Acute LOS – Actual: 5.53 | Budget: 5.94 | LY: 6.40  
Medicare CMI – Actual: 2.05 | Budget: 2.00 | LY: 2.27

Mr. Dean noted volume versus CMS reimbursements from increased volumes.

**Volumes – Fiscal YTD**

TOTAL SURGERIES: 3,793 | Budget: 4,135 | LY: 4,080 | -7.0% Variance from LY  
TOTAL GI PROCEDURES: 2,100 | Budget: 1,946 | LY: 1,918 | 9.5% Variance from LY

TOTAL CC/IR/EP PROCEDURES: 1,207 | Budget: 1,176 | LY: 1,165 | 3.6% Variance from LY

Trauma Cases: 916 | Budget: 832 | LY: 821 | 11.6% Variance from LY  
ER Visits: 56,802 | ER Admits: 6,934 | ER Conversion to I/P: 12.2%  
Deliveries: 1,690 | Budget: 1,902 | LY: 1,907

Acute Discharges – Actual: 9,292 | Budget: 9,418 | LY: 9,381  
Acute Patient Days - Actual: 43,610 | Budget: 45,042 | LY: 44,055  
Adjusted Patient Days - Actual: 62,670 | Budget: 64,976 | LY: 63,589

Observations (as patient days) - Actual: 296 | Budget: 446 | LY: 433  
Avg Daily Census – Actual: 237 | Budget: 247 | LY: 239

General Acute LOS – Actual: 4.69 | Budget: 4.78 | LY: 4.70  
General Acute CMI - Actual: 1.54 | Budget: 1.57 | LY: 1.52  
Medicare Acute LOS – Actual: 5.47 | Budget: 5.94 | LY: 5.92  
Medicare CMI – Actual: 2.05 | Budget: 2.27 | LY: 2.28

**13-Month Trended Volumes – Data Reviewed**

**Labor Metrics – December 2025 & Fiscal YTD Data Reviewed**

**Collection & Debt Service Coverage Requirements – December 2025**

- Bond Covenant Requirements: Days Cash on Hand: 85.3
- Debt Service Coverage: 2.87

**MOTION:** Ms. Hong made a motion to approve the 2026 Financial Report; Seconded by Dr. Parazo.  
The motion passed unanimously.

**IV. NEW BUSINESS**

- V. CHIEF EXECUTIVE OFFICER'S REPORT (INFORMATION ONLY) – Edward Mirzabegian, CEO**  
Mr. Mirzabegian was not in attendance.

**VI. BOARD OF DIRECTORS UPDATES (INFORMATION ONLY)**

- Ms. Hong thanked the HEART Committee and Human Resources Department for a successful Landmark Dinner in celebration of AVMC staff anniversaries.
- Mr. Hofbauer reported on a successful Ribbon Cutting of the Reopening of the PICU.

**VII. PUBLIC COMMENT ON NON-AGENDA ITEMS**

- No Public Comment

**VIII. ADJOURNMENT: 6:08PM**

X \_\_\_\_\_  
Kristina Hong, NP, Chair