



Antelope Valley Medical Center

MEETING MINUTES

ANTELOPE VALLEY HEALTHCARE DISTRICT BOARD OF DIRECTORS MEETING – PUBLIC SESSION

Community Resource Center – Auditorium
44151 15th Street West, Lancaster, CA 93534

FEBRUARY 26, 2025

DIRECTORS PRESENT:

Abdallah Farrukh, MD, Chair
Kristina Hong, NP, 1st Vice-Chair
Steven Hofbauer, 2nd Vice-Chair
Don Parazo, MD, Secretary
Doddanna Krishna, MD, Treasurer

OTHERS PRESENT:

Edward Mirzabegian, Chief Executive Officer
Troy Schell, General Counsel
Satya Dandamudi, MD, CMO
Kayla Martz, Director of Med Staff Svc & BOD Liaison

START TIME: 6:31PM

- I. **REPORTABLE ACTIONS TAKEN IN EXECUTIVE (CLOSED) SESSION** – Abdallah Farrukh, MD, Chair
- A. Report on Actions on Claims Filed with the District (**REPORT**)
 - B. Medical Staff Recommendations (**REPORT**)
- Dr. Farrukh reported on the Action on Claims filed with AVHD.
He also reported on the Medical Staff Recommendations.
- II. **CONSENT CALENDAR – THE CONSENT CALENDAR, AGENDA ITEMS MAY BE ACTED UPON WITH ONE MOTION, A SECOND AND THE VOTE** – Abdallah Farrukh, MD, Chair
- A. Approval of Board Public Session Meeting Minutes of January 29, 2025 (**ACTION**)
 - B. Approval of Finance Committee Meeting Minutes of January 29, 2025 (**ACTION**)
 - C. Approval of Retirement Advisory Committee Meeting Minutes of November 11, 2024 (**ACTION**)
 - D. Approval of Authorization to Obtain Equipment Line or Term Line of Credit (**ACTION**)
 - E. Approval of Restructure/Refinance Outstanding Revolving Line of Credit (**ACTION**)
 - F. Approval of Updated Retirement Advisory Committee Charter (**ACTION**)

MOTION: Mr. Hofbauer made a motion to approve the consent calendar; Seconded by Dr. Krishna. The motion passed unanimously.

III. COMMITTEE REPORTS & RECOMMENDATIONS

A. Finance Committee – Kristina Hong, NP, Chair

- 1. Approval of January 2025 - Financial Report (**ACTION**) – Nathan Dean, CFO

Statement of Income – January 2025

- Total Operating Revenue – Actual: \$50.3 | Budget: \$46.6 | LY: \$44.0 | 14.2% Variance from LY
- Total Operating Expenses – Actual: \$47.4 | Budget: \$43.7 | LY: \$41.3 | 14.8% Variance from LY
- EBIDA – Actual: \$ | Budget: \$ | LY: \$ | % Variance from LY
- Net Income – Actual: \$332 | Budget: \$513 | LY: \$426 | -22.1% Variance from LY

Statement of Income – Year to Date: Reviewed & Discussed

- Total Operating Revenue – Actual: \$316.6 | Budget: \$319.4 | 6.9% Variance from LY

- Total Operating Expenses - Actual= \$309.6 | Budget: \$298.8 | LY: \$284.6 | 8.8% Variance from LY
- EBIDA – Actual: \$6.9 | Budget: \$20.5 | LY: \$11.5 | -39.7% Variance from LY
- Net Income – Actual: - \$10.0 | Budget: \$3.5 | LY: - \$2.45 | -288.9% Variance from LY

Payor Mix Graph – Reviewed

Medicare: 39.6% | Medi-Cal: 38.1% | Commercial: 19.9% | Other: 1.9% | Self-Pay: 0.6%

Admission Trends – Reviewed Data

Volumes – January 2025

TOTAL SURGERIES: 673 | Budget: 707 | LY: 641 | 5.0% Variance from LY
 TOTAL GI PROCEDURES: 291 | Budget: 370 | LY: 404 | -28.0% Variance from LY
 TOTAL CC/IR/EP PROCEDURES: 191 | Budget: 162 | LY: 180 | 6.1% Variance from LY

Trauma Cases: 144 | Budget: 134 | LY: 106 | 35.8% Variance from LY
 ER Visits: 10,001 | ER Admits: 1,231 | ER Conversion to I/P: 12.3%
 Deliveries: 324 | Budget: 290 | LY: 257

Acute Discharges – Actual: 1,586 | Budget: 1,616 | LY: 1,491
 Acute Patient Days - Actual: 8,096 | Budget: 7,612 | LY: 7,364
 Adjusted Patient Days - Actual: 11,236 | Budget: 10,987 | LY: 10,719

Observations (as patient days) - Actual: 58 | Budget: 75 | LY: 97
 Avg Daily Census – Actual: 261 | Budget: 245 | LY: 238

General Acute LOS – Actual: 5.10 | Budget: 4.71 | LY: 4.94
 General Acute CMI - Actual: 1.53 | Budget: 1.53 | LY: 1.47
 Medicare Acute LOS – Actual: 6.24 | Budget: 5.99 | LY: 6.08
 Medicare CMI – Actual: 1.95 | Budget: 2.20 | LY: 2.17

- Mr. Dean noting that better management and oversight of Managed Care Contracts are now producing better volume growth in surgeries and procedures.

Volumes – Fiscal YTD

TOTAL SURGERIES: 4,753 | Budget: 4,911 | LY: 4,554 | 4.4% Variance from LY
 TOTAL GI PROCEDURES: 2,209 | Budget: 2,566 | LY: 2,560 | -13.7% Variance from LY
 TOTAL CC/IR/EP PROCEDURES: 1,356 | Budget: 1,122 | LY: 1,083 | 25.2% Variance from LY

Trauma Cases: 965 | Budget: 928 | LY: 924 | 4.4% Variance from LY
 ER Visits: 69,074 | ER Admits: 8,049 | ER Conversion to I/P: 11.7%
 Deliveries: 2,231 | Budget: 2,030 | LY: 1,882 | 18.5% Variance from LY

Acute Discharges – Actual: 10,967 | Budget: 11,206 | LY: 10,937
 Acute Patient Days - Actual: 52,151 | Budget: 52,794 | LY: 52,234
 Adjusted Patient Days - Actual: 74,825 | Budget: 76,201 | LY: 75,369

Observations (as patient days) - Actual: 491 | Budget: 521 | LY: 394
 Avg Daily Census – Actual: 243 | Budget: 245 | LY: 243

General Acute LOS – Actual: 4.76 | Budget: 4.71 | LY: 4.78

General Acute CMI - Actual: 1.52 | Budget: 1.57 | LY: 1.52
Medicare Acute LOS – Actual: 5.98 | Budget: 5.99 | LY: 6.15
Medicare CMI – Actual: 2.22 | Budget: 2.27 | LY: 2.15

Labor Metrics – January 2025 & YTD

- Reviewed FTEs, Benefits and Operational data.

Collection & Debt Service Coverage Requirements – January 2025

- Bond Covenant Requirements: Days Cash on Hand: 104.1
- Debt Service Coverage: 2.46

MOTION: Ms. Hong made a motion to approve the January 2025 Financial Report; Seconded by Dr. Krishna.
The motion passed unanimously.

IV. NEW BUSINESS

A. NOTICE OF PUBLIC HEARING #1 PURSUANT TO ELECTIONS CODE 10010(a)(1) ~

Consistent with District Resolution No. 012925, the public is invited to provide input regarding the composition of districts before the District draws any draft maps of the proposed boundaries for district-based elections. This is the first of two public hearings the District will hold over no more than thirty (30) days prior to drawing draft maps. The second public hearing is expected to be held on March 26, 2025.

PRESENTATION BY NATIONAL DEMOGRAPHICS CORPORATION – Introduction to Districting

AVHD Introduction to Districting (**INFORMATION ONLY**) – Ken Chawkins, NDC

- Mr. Chawkins and Ms. Ochoa provided the public with an overview of district-based elections.
- Introduction to districting for the Antelope Valley Healthcare District and the regulatory parameters associated with the following reviewed and discussed:

Election Systems

- At Large
- From District or Residence Districts
- By District

California Voting Rights Act (CRVA)

- Federal Voting Rights Act of 1965
- California VRA & Voters Being Represented

CRVA Impact

- Reviewed School Districts, Community College Districts, Cities, Board of Supervisors and Special Districts

Districting Process

- Reviewed the Steps and Process of moving to District-based
- Two Initial Hearings (February 26 & March 26)
- Release of Draft Maps (April 23 – 7 days prior to 3rd Public Hearing)
- Two Hearings on Draft Maps (April 30 & May 28)
- Map Adoption (May 28 or June 25)
- Final Map must be posted at least 7 days prior to adoption

Districting Rules & Goals

- Federal Laws Reviewed
- California Criteria Reviewed
- California Prohibition Reviewed

Ethnic Background CVAP

Defining Neighborhoods

Defining Communities of Interest

Socio-Economic Demographics

V. CHIEF EXECUTIVE OFFICER'S REPORT (INFORMATION ONLY) – Edward Mirzabegian, CEO

Mr. Mirzabegian provided updates on the following:

- New Hospital Building Financing Update
- 70th Anniversary Celebration later in 2025
- Ion Robot Bronchoscopy
- Transplant Program Update with CMS Accreditation
- Medicare & Medi-Cal Budget Cuts Conversation with George Whitesides

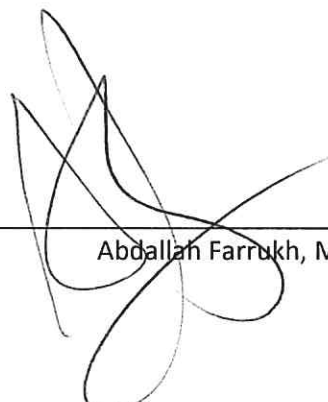
VI. BOARD OF DIRECTORS UPDATES (INFORMATION ONLY) – Abdallah Farrukh, MD, Chair

VII. PUBLIC COMMENT ON NON-AGENDA ITEMS

- Michael Rives provided public comment regarding District Resolution 012925

VIII. ADJOURNMENT: 7:21PM

X



Abdallah Farrukh, MD, Chair