



Antelope Valley
Medical Center

MEETING MINUTES

ANTELOPE VALLEY HEALTHCARE DISTRICT BOARD OF DIRECTORS MEETING – PUBLIC SESSION

Community Resource Center – Auditorium
44151 15th Street West, Lancaster, CA 93534

APRIL 30, 2025

DIRECTORS PRESENT:

Kristina Hong, NP, 1st Vice-Chair
Doddanna Krishna, MD, 2nd Vice-Chair
Don Parazo, MD, Secretary
Steven Hofbauer, Treasurer

DIRECTORS ABSENT:

Abdallah Farrukh, MD, Chair

OTHERS PRESENT:

Edward Mirzabegian, Chief Executive Officer
Troy Schell, General Counsel
Satya Dandamudi, MD, CMO
Nathan Dean, CFO
Kayla Martz, Director of Med Staff Srvc & BOD Liaison
Ken Chawkins, NDC

START TIME: 6:58PM

Dr. Farrukh was not able to attend the Board of Directors meeting. Ms. Hong had laryngitis and unable to speak to chair the meeting. Dr. Krishna chaired the meeting.

I. REPORTABLE ACTIONS TAKEN IN EXECUTIVE (CLOSED) SESSION – Abdallah Farrukh, MD, Chair

- A. Report on Actions on Claims Filed with the District (**REPORT**)
- B. Medical Staff Recommendations (**REPORT**)

Dr. Krishna reported on the Action on Claims filed with AVHD.
He also reported on the Medical Staff Recommendations.

II. CONSENT CALENDAR – THE CONSENT CALENDAR, AGENDA ITEMS MAY BE ACTED UPON WITH ONE MOTION, A SECOND AND THE VOTE – Abdallah Farrukh, MD, Chair

- A. Approval of Board Public Session Meeting Minutes of March 26, 2025 (**ACTION**)
- B. Approval of Finance Committee Meeting Minutes of March 26, 2025 (**ACTION**)
- C. Approval of Compliance Oversight Committee Meeting Minutes of January 9, 2025 (**ACTION**)
- D. Resolution 043025 Revolving Line of Credit with US Bank National Association (**ACTION**)

MOTION: Dr. Parazo made a motion to approve the consent calendar; Seconded by Mr. Hofbauer.
The motion passed unanimously.

III. COMMITTEE REPORTS & RECOMMENDATIONS

A. Finance Committee – Kristina Hong, NP, Chair

- 1. Approval of March 2025 - Financial Report (**ACTION**) – Nathan Dean, CFO

Statement of Income – March 2025

- Total Operating Revenue – Actual: \$51.6 | Budget: \$45.6 | LY: \$44.8 | 15.2% Variance from LY
- Total Operating Expenses - Actual: \$48.1 | Budget: \$42.8 | LY: \$41.7 | 15.5% Variance from LY
- EBIDA – Actual: \$3.4 | Budget: \$2.8 | LY: \$3.1 | 11.3% Variance from LY
- Net Income: Actual: \$736 | Budget: \$513 | LY \$750 | -1.9% Variance from LY

Mr. Dean noting financial strength in supplemental funding due to agreements between the State of California and Managed Care agreements.

Statement of Income – Fiscal Year to Date: Reviewed & Discussed

- Total Operating Revenue – Actual: \$347.4 | Budget: \$409.0 | 8.5% Variance from LY
- Total Operating Expenses: Actual: \$401.3 | Budget: \$382.9 | 9.6% Variance from LY
- EBIDA: Actual: \$12.3 | Budget: \$26.0 | LY: \$15.1 | -18.1% Variance from LY
- Net Income: Actual: -\$9.6 | Budget: \$4.5 | LY: -\$4.0 | -138.0% Variance from LY

Payor Mix Graph – Reviewed

Medicare: 39.8% | Medi-Cal: 38.2% | Commercial: 19.7% | Other: 1.9% | Self-Pay: 0.5%

Admission Trends – Reviewed Data for March 2024 – March 2025

Volumes – March 2025

TOTAL SURGERIES: 664 | Budget: 707 | LY: 697 | -4.7% Variance from LY
TOTAL GI PROCEDURES: 300 | Budget: 370 | LY: 364 | -17.6% Variance from LY
TOTAL CC/IR/EP PROCEDURES: 208 | Budget: 162 | LY: 202 | 3.0% Variance from LY

Mr. Dean noting a downward trend in surgical and GI procedures for the month but strong growth in the Cath-Lab.

Trauma Cases: 154 | Budget: 134 | LY: 153 | 0.7% Variance from LY
ER Visits: 8,858 | ER Admits: 1,091 | ER Conversion to I/P: 12.3%
Deliveries: 251 | Budget: 290 | LY: 320 | -21.6% Variance from Last Year

Acute Discharges – Actual: 1,543 | Budget: 1,616 | LY: 1,631
Acute Patient Days - Actual: 7,930 | Budget: 7,612 | LY: 7,363
Adjusted Patient Days - Actual: 10,981 | Budget: 10,987 | LY: 10,563

Observations (as patient days) - Actual: 96 | Budget: 75 | LY: 135
Avg. Daily Census – Actual: 256 | Budget: 245 | LY: 238

General Acute LOS – Actual: 5.14 | Budget: 4.71 | LY: 4.51
General Acute CMI - Actual: 1.62 | Budget: 2.00 | LY: 1.51
Medicare Acute LOS – Actual: 5.97 | Budget: 5.99 | LY: 6.17
Medicare CMI – Actual: 2.24 | Budget: 2.20 | LY: 2.30

Volumes – Fiscal YTD

TOTAL SURGERIES: 6,002 | Budget: 6,266 | LY: 5,933 | 1.2% Variance from LY
TOTAL GI PROCEDURES: 2,797 | Budget: 3,270 | LY: 3,213 | -12.9% Variance from LY
TOTAL CC/IR/EP PROCEDURES: 1,725 | Budget: 1,432 | LY: 1,451 | 18.9% Variance from LY

Trauma Cases: 1,226 | Budget: 1,183 | LY: 1,187 | 3.3% Variance from LY
ER Visits: 86,504 | ER Admits: 10,196 | ER Conversion to I/P: 11.8%
Deliveries: 2,768 | Budget: 2,610 | LY: 2,486

Acute Discharges – Actual: 13,975 | Budget: 14,282 | LY: 14,069
Acute Patient Days - Actual: 67,415 | Budget: 67,282 | LY: 66,842
Adjusted Patient Days - Actual: 95,943 | Budget: 97,112 | LY: 96,388

Observations (as patient days) - Actual: 662 | Budget: 664 | LY: 661
Avg. Daily Census – Actual: 246 | Budget: 246 | LY: 243

General Acute LOS – Actual: 4.82 | Budget: 4.71 | LY: 4.75
General Acute CMI - Actual: 1.54 | Budget: 1.57 | LY: 1.52
Medicare Acute LOS – Actual: 5.94 | Budget: 5.99 | LY: 6.12
Medicare CMI – Actual: 2.24 | Budget: 2.27 | LY: 2.19

Labor Metrics - March 2025 & Fiscal Year to Date

Reviewed data for Total FTEs, Contracted Labor, Benefits Costs and Labor Cost vs Revenue.

Collection & Debt Service Coverage Requirements – March 2025

- Bond Covenant Requirements - Days Cash on Hand: 100.1
- Debt Service Coverage: 2.46

The Board asked questions regarding the finances, operations, utilization and payor mix. Mr. Mirzabegian and Mr. Dean responded to the Board.

MOTION: Dr. Parazo made a motion to approve the March 2025 Financial Report; Seconded by Mr. Hofbauer. The motion passed unanimously.

IV. NEW BUSINESS

A. NOTICE OF PUBLIC HEARING #3 PURSUANT TO ELECTIONS CODE 10010(a)(1) ~

Discussion and Presentation of Draft Maps, Terms of Office and Elections Sequencing (Elec. Code 10010(a)(2))

• **Public Input Regarding Content of Draft Maps and Proposed Sequence of Elections**

Consistent with District Resolution No. 012925, the public is invited to provide input regarding the composition of districts before the District draws any draft maps of the proposed boundaries for district-based elections. The fourth public hearing is expected to be held on May 28, 2025.

- Mr. Schell introduced the Public Hearing for the California Voting Rights Act. He provided background and protocol for the public hearing. The Elections Code 10010(a)(2) was cited. Mr. Schell advised on the presentation of the draft of districting maps and the opportunity for the public and Board of Directors to provide feedback regarding the draft maps and upcoming sequencing of the future elections. Mr. Schell introduced Mr. Chawkins.
- Mr. Chawkins presents the draft maps of the districting within the Antelope Valley Healthcare District. He also presented the proposed sequence of elections.
 - CRVA Impact Reviewed
 - Districting Process Reviewed with Federal Laws, California State Criteria, California Prohibition, and Other Traditional Redistricting Principals Reviewed
 - Districting Rules & Goals Reviewed
 - Demographic Summary from the 2020 Census
 - Each of the five divisions must contain about 83,953 people.

- Mr. Hofbauer left the public hearing and public session of the board meeting (7:16PM)

- Proposed Maps Reviewed
 - Orange
 - Tan
 - Violet
 - Olive
 - Green

- Ms. Hong used the interactive map available on the AVMC website and provided by NDC all addressed for Public and Private High Schools to illustrate the demographic of pediatric and adolescent population. She noted that AVMC is the only local hospital to serve patients ages 14 and under. She shared her feelings as to the importance of ensuring that the demographic of these students are represented in the division of the district. The Board asked various questions regarding the map and the CVRA to make sure that the District is in compliance and that the District is appropriately represented by its community.

- Mr. Schell closed the Public Hearing and informed the public of the fourth public hearing that will be held on May 28, 2025 in the AVMC Community Resource Center with an approximate start time of 6:30pm.

V. CHIEF EXECUTIVE OFFICER'S REPORT (INFORMATION ONLY) – Edward Mirzabegian, CEO

Mr. Mirzabegian provided updates on the following items:

- Replacement Hospital Financing Update
- OB Hospitalist Group Update
- ECMO Service Line Update
 - It will provide a much-needed service to the community for those with Heart & Lung conditions
- Opening 3North for Telemetry Services
- PICU Service Line Update with Pediatric General Surgeon Recruitment
- 70th Anniversary Celebration
- Passing of Johnny Z and Judy Hutton, longtime Volunteer and retired AVMC RN who served the community for 40 plus years.

VI. BOARD OF DIRECTORS UPDATES (INFORMATION ONLY) – Abdallah Farrukh, MD, Chair

- No Updates

VII. PUBLIC COMMENT ON NON-AGENDA ITEMS

- No Public Comments

VIII. ADJOURNMENT: 8:12PM

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Abdallah Farrukh, MD, Chair