



Antelope Valley Medical Center

MEETING MINUTES

ANTELOPE VALLEY HEALTHCARE DISTRICT BOARD OF DIRECTORS MEETING – PUBLIC SESSION

Community Resource Center – Auditorium
44151 15th Street West, Lancaster, CA 93534

MAY 27, 2026

DIRECTORS PRESENT:

Kristina Hong, NP, Chair
Don Parazo, MD, 1st Vice-Chair
Steven Hofbauer, 2nd Vice-Chair
Doddanna Krishna, MD, Secretary
Abdallah Farrukh, MD, Treasurer

OTHERS PRESENT:

Edward Mirzabegian, Chief Executive Officer
Troy Schell, General Counsel
Satya Dandamudi, MD, CMO
Kayla Martz, Director of Med Staff Srvc & BOD Liaison

START TIME: 6:PM

- I. **REPORTABLE ACTIONS TAKEN IN EXECUTIVE (CLOSED) SESSION** – Kristina Hong, NP, Chair
- A. Report on Actions on Claims Filed with the District (**REPORT**)
 - B. Medical Staff Recommendations (**REPORT**)
- Ms. Hong reported on the Action on Claims filed with AVHD.
She also reported on the Medical Staff Recommendations.
- II. **CONSENT CALENDAR – THE CONSENT CALENDAR, AGENDA ITEMS MAY BE ACTED UPON WITH ONE MOTION, A SECOND AND THE VOTE** – Kristina Hong, NP, Chair
- A. Approval of Board of Directors Public Session Meeting Minutes of April 27, 2026 (**ACTION**)
 - B. Approval of Finance Committee Meeting Minutes of April 27, 2026 (**ACTION**)
 - C. Approval of Human Resources Committee Meeting Minutes of February 5, 2026 (**ACTION**)
 - D. Approval of Retirement Advisory Committee Meeting Minutes of February 9, 2026 (**ACTION**)
 - E. Approval of Policy Number PFS.RI.1 entitled “Patient Financial Assistance” (**ACTION**)

MOTION: Dr. Parazo made a motion to approve the consent calendar; Seconded by Dr. Krishna.
The motion passed unanimously.

III. **COMMITTEE REPORTS & RECOMMENDATIONS**

A. Finance Committee – Doddanna Krishna, MD, Chair

1. Approval of April 2026 - Financial Report (**ACTION**) – Nathan Dean, CFO

Statement of Income – April 2026

Total Operating Revenue – Actual: \$51.0 | Budget: \$54.8 | LY: \$54.1 | -5.6% Variance from LY
Total Operating Expenses – Actual: \$47.8 | Budget: \$51.1 | LY: \$48.9 | -2.3% Variance from LY
EBIDA – Actual: \$3.2 | Budget: \$3.7 | LY: \$5.1 | -36.9% Variance from LY
Net Income – Actual: \$699 | Budget: \$1.4 | LY: \$2.3 | -70.3% Variance from LY

Statement of Income – Year to Date: Reviewed & Discussed

Total Operating Revenue – Actual: \$488.4 | Budget: \$528.3 | LY: \$467.8 | 4.4% Variance from LY
Total Operating Expenses – Actual: \$469.1 | Budget: \$488.6 | LY: \$450.3 | 4.2% Variance from LY
EBIDA – Actual: \$19.3 | Budget: \$39.6 | LY: \$17.5 | 10.2% Variance from LY
Net Income – Actual: -\$5.3 | Budget: \$14.5 | LY: -\$7.9 | 27.7% Variance from LY

12-Month Trend – Reviewed for April 2025 – April 2026**Payor Mix Graph**

Medicare: 41.2% | Medi-Cal: 37.3% | Commercial: 19.5% | Other: 1.8% | Self-Pay: 0.3%

Admission Trends – Reviewed Data for April 2024 – April 2026**Volumes – April 2026**

TOTAL SURGERIES: 653 | Budget: 677 | LY: 609 | 7.2% Variance from LY
TOTAL GI PROCEDURES: 267 | Budget: 317 | LY: 319 | -16.3% Variance from LY
TOTAL CC/IR/EP PROCEDURES: 226 | Budget: 192 | LY: 192 | 17.7% Variance from LY

Trauma Cases: 141 | Budget: 136 | LY: 165 | -14.5% Variance from LY
ER Visits: 9,245 | ER Admits: 1,118 | ER Conversion to I/P: 12.1%
Deliveries: 248 | Budget: 317 | LY: 250

Acute Discharges – Actual: 1,523 | Budget: 1,535 | LY: 1,435
Acute Patient Days - Actual: 7,423 | Budget: 7,343 | LY: 7,236
Adjusted Patient Days - Actual: 10,906 | Budget: 10,594 | LY: 10,520

Observations (as patient days) - Actual: 70 | Budget: 73 | LY: 53
Avg Daily Census – Actual: 247 | Budget: 248 | LY: 241

General Acute LOS – Actual: 4.87 | Budget: 4.78 | LY: 5.04
General Acute CMI - Actual: 1.53 | Budget: 1.00 | LY: 1.53
Medicare Acute LOS – Actual: 5.84 | Budget: 5.94 | LY: 6.17
Medicare CMI – Actual: 1.88 | Budget: 2.00 | LY: 2.26

Volumes – Fiscal YTD

TOTAL SURGERIES: 6,454 | Budget: 6,841 | LY: 6,611 | -2.4% Variance from LY
TOTAL GI PROCEDURES: 3,402 | Budget: 3,215 | LY: 3,116 | 9.2% Variance from LY
TOTAL CC/IR/EP PROCEDURES: 2,109 | Budget: 1,942 | LY: 1,917 | 10.0% Variance from LY

Mr. Dean noted a continuous increase in growth with Cath-Lab procedures which equates a strong financial return. It is also accredited to Mr. Mirzabegian meeting the needs of the community.

Trauma Cases: 1,440 | Budget: 1,375 | LY: 1,391 | 3.5% Variance from LY
ER Visits: 94,399 | ER Admits: 11,697 | ER Conversion to I/P: 12.4%
Deliveries: 2,717 | Budget: 3,170 | LY: 3,018

Acute Discharges – Actual: 15,571 | Budget: 15,559 | LY: 15,410
Acute Patient Days - Actual: 73,971 | Budget: 74,417 | LY: 74,651
Adjusted Patient Days - Actual: 106,576 | Budget: 107,352 | LY: 106,463

Observations (as patient days) - Actual: 594 | Budget: 737 | LY: 715
Avg Daily Census – Actual: 243 | Budget: 353 | LY: 350

General Acute LOS – Actual: 4.75 | Budget: 4.78 | LY: 4.84
General Acute CMI - Actual: 1.54 | Budget: 1.57 | LY: 1.54
Medicare Acute LOS – Actual: 5.61 | Budget: 5.94 | LY: 5.96
Medicare CMI – Actual: 2.06 | Budget: 2.27 | LY: 2.25

13-Month Trended Volumes – Reviewed for April 2025 – April 2026

Labor Matrix – Reviewed Data for April 2026 and Fiscal Year to Date

Collection & Debt Service Coverage Requirements – April 2026

Bond Covenant Requirements - Days Cash on Hand: 101.8

Debt Service Coverage: 2.87

MOTION: Dr. Parazo made a motion to approve the April 2026 Financial Report; Seconded by Dr. Krishna. The motion passed unanimously.

IV. NEW BUSINESS – Kristina Hong, NP, Chair

A. Approval of 5th Amendment to the CEO Employment Contract with AVHD (ACTION)

Ms. Hong shared the accomplishments of the AVMC CEO, Edward Mirzabegian to include:

- LA Business Journal Top 500 & Top 200 Influential Leaders in Southern California
- ACHD CEO of the Year in 2024
- Repeated honors by the LA Time C-Suite & Executive Awards
- LA Business Journal Recognition for Building and Healthcare Financial Stability
- Trauma Center Designation
- Pediatric Designation with Opening of the PICU in January 2026
- NICU Status of 3B Designation
- SART Center
- L&D to serve patients from Ridgecrest to Santa Clarita
- Cardiac Cath Lab Designation with continued expanded services to better serve the community
- Comprehensive Stroke Designation including a Neuro-Interventionalist Physician
- Opened an Outpatient Pharmacy in March 2026 to better serve our patients and community
- Opened an Infusion Center to assist outpatients in the community
- IT Security Safety Status of EMRAM 7 (the highest honor)
- Starting a Transplant Service Line
- Endo Bariatric Service Line
- And so much more to better serve our patients and community

MOTION: Dr. Parazo made a motion to approve the 5th Amendment to the CEO contract; Seconded by Dr. Farrukh. The motion passed unanimously.

B. Review of the Nursing Updates at AVMC (INFORMATION ONLY) – Penny Hammer, CNO
Ms. Hammer provided the public with updates in nursing for the following:

- New Programs
 - ECMO
 - Transplant
 - PICU
 - Endo Bariatric
- 2025 Nursing Operations Focus Review
 - Increased Hiring of RNs
 - Improve Productivity
 - Focus on Turnover
 - New Nurse Leadership/Director Onboarding
 - Press Ganey Scores
- Quiet Time Initiative
 - Started April 28, 2026
 - Improved Patient Care & Satisfaction
- Patient Experience Update
- Kaiser Repatriation – March 2026
- Bedside Shift Reports
 - Increased Patient Safety
 - Enhanced Patient Satisfaction
 - Improved Nurse Satisfaction
 - Real-Time Assessment
 - Standardized Process
 - Nursing Clinical Snapshot
- Infection Prevention
- Patient Throughput
- Discharge Progress for April 2026
- Quality Focus
- Nursing Goals for 2026 Reviewed

V. CHIEF EXECUTIVE OFFICER'S REPORT (INFORMATION ONLY) – Edward Mirzabegian, CEO

Mr. Mirzabegian provided the following updates:

- CMS Validation Survey Findings Update
- Physician Recruitment
- Measure B Financial Contributions
- Gratitude to the Board of Directors for his Contract Extension

VI. PUBLIC COMMENT ON NON-AGENDA ITEMS

- Public Comment provided by Maria Eskandanian

VII. ADJOURNMENT: 6:59PM

x 
Kristina Hong, NP, Chair