



Antelope Valley Medical Center

MEETING MINUTES

ANTELOPE VALLEY HEALTHCARE DISTRICT BOARD OF DIRECTORS MEETING – PUBLIC SESSION

Community Resource Center – Auditorium
44151 15th Street West, Lancaster, CA 93534

MAY 28, 2025

DIRECTORS PRESENT:

Abdallah Farrukh, MD, Chair
Kristina Hong, NP, 1st Vice-Chair
Steven Hofbauer, 2nd Vice-Chair
Don Parazo, MD, Secretary
Doddanna Krishna, MD, Treasurer

OTHERS PRESENT:

Edward Mirzabegian, Chief Executive Officer
Troy Schell, General Counsel
Satya Dandamudi, MD, CMO
Kayla Martz, Director of Med Staff Srvc & BOD Liaison

START TIME: PM

I. REPORTABLE ACTIONS TAKEN IN EXECUTIVE (CLOSED) SESSION – Abdallah Farrukh, MD, Chair

A. Report on Actions on Claims Filed with the District (REPORT)

B. Medical Staff Recommendations (REPORT)

Dr. Farrukh reported on the Action on Claims filed with AVHD.

He also reported on the Medical Staff Recommendations.

II. CONSENT CALENDAR – THE CONSENT CALENDAR, AGENDA ITEMS MAY BE ACTED UPON WITH ONE MOTION, A SECOND AND THE VOTE – Abdallah Farrukh, MD, Chair

A. Approval of Approval of Board Public Session Meeting Minutes of April 30, 2025 (ACTION)

B. Approval of Finance Committee Meeting Minutes of April 30, 2025 (ACTION)

C. Approval of Human Resources Committee Meeting Minutes of February 6, 2025 (ACTION)

D. Approval of Architectural Services for WIP NPC Upgrades (ACTION)

E. Approval of Policy Number LD.5 entitled APPROVAL OF SPONSORSHIP AGREEMENTS (ACTION)

MOTION: Dr. Krishna made a motion to approve the consent calendar; Seconded by Mr. Hofbauer.

The motion passed unanimously.

III. COMMITTEE REPORTS & RECOMMENDATIONS

A. Finance Committee – Kristina Hong, NP, Chair

1. Approval of April 2025 - Financial Report (ACTION) – Nathan Dean, CFO

Statement of Income – April 2025

Total Operating Revenue - Actual: \$54.1 | Budget: \$42.8 | LY: \$45.6 | 18.5% Variance from LY

Total Operating Expenses - Actual: \$48.9 | Budget: \$40.0 | LY: \$42.3 | 15.7% Variance from LY

EBIDA - Actual: \$5.1 | Budget: \$2.7 | LY: \$3.3 | 53.5% Variance from LY

Net Income - Actual: \$2.3 | Budget: \$497 | LY: \$213 | 1,005% Variance from LY

- Mr. Dean noting that April was a relatively positive month with a strong operating revenue. Dr. Farrukh asked about disproportionate share funding. Mr. Dean responded to the question.

Statement of Income – Year to Date: Reviewed & Discussed

Total Operating Revenue - Actual: \$467.8 | Budget: \$451.9 | 9.5% Variance from LY

Total Operating Expenses - Actual: \$450.3 | Budget: \$423.0 | LY: \$408.6 | -5.1% Variance from LY

EBIDA - Actual \$17.5 | Budget: \$28.8 | LY: \$18.4 | -5.1% Variance from LY

Net Income - Actual: \$-7.3 | Budget: \$5.0 | LY: \$-3.8 | -90.2% Variance from LY

Payor Mix Graph – Reviewed

Medicare: 39.8% | Medi-Cal: 38.2% | Commercial: 19.7% | Other: 1.9% | Self-Pay: 0.5%

Admission Trends – Reviewed Data for April 2023 – April 2025**Volumes – April 2025**

TOTAL SURGERIES - Actual: 609 | Budget: 687 | LY: 705 | -13.6% Variance from LY

TOTAL GI PROCEDURES – Actual: 319 | Budget: 358 | LY: 367 | -13.1% Variance from LY

TOTAL CC/IR/EP PROCEDURES – Actual: 192 | Budget: 156 | LY: 181 | 6.1% Variance from LY

Trauma Cases - 165 | Budget: 129 | LY: 181 | 6.1% Variance from LY

ER Visits- Actual: 9,789 | ER Admits: 1,153 | ER Conversion to I/P: 11.8%

Deliveries – Actual: 250 | Budget: 290 | LY: 287 | -12.9% Variance from LY

Acute Discharges – Actual: 1,435 | Budget: 1,563 | LY: 1,524

Acute Patient Days - Actual: 7,236 | Budget: 7,367 | LY: 7,340

Adjusted Patient Days - Actual: 10,520 | Budget: 10,633 | LY: 10,654

Observations (as patient days) - Actual: 53 | Budget: 73 | LY: 72

Avg Daily Census – Actual: 241 | Budget: 246 | LY: 245

General Acute LOS – Actual: 5.04 | Budget: 4.71 | LY: 4.82

General Acute CMI - Actual: 1.52 | Budget: 1.53 | LY: 1.52

Medicare Acute LOS – Actual: 6.17 | Budget: 6.00 | LY: 5.34

Medicare CMI – Actual: 2.25 | Budget: 2.20 | LY: 2.30

Volumes – Fiscal YTD

TOTAL SURGERIES: 6,611 | Budget: 6,953 | LY: 6,638 | -0.4% Variance from LY

TOTAL GI PROCEDURES: 3,116 | Budget: 3,628 | LY: 3,580 | -13% Variance from LY

TOTAL CC/IR/EP PROCEDURES: 1,917 | Budget: 1,588 | LY: 1,632 | 17.5% Variance from LY

Trauma Cases: 1,391 | Budget: 1,312 | LY: 1,308 | 6.3% Variance from LY

ER Visits: 96,293 | ER Admits: 11,349 | ER Conversion to I/P: 11.8%

Deliveries: 3,018 | Budget: 2,900 | LY: 2,773 | 8.8% Variance from LY

Acute Discharges – Actual: 15,410 | Budget: 15,845 | LY: 15,593

Acute Patient Days - Actual: 74,651 | Budget: 74,649 | LY: 74,182

Adjusted Patient Days - Actual: 106,463 | Budget: 107,745 | LY: 107,042

Observations (as patient days) - Actual: 715 | Budget: 737 | LY: 733

Avg Daily Census – Actual: 246 | Budget: 246 | LY: 243

General Acute LOS – Actual: 4.84 | Budget: 4.71 | LY: 4.76
General Acute CMI - Actual: 1.54 | Budget: 1.57 | LY: 1.52
Medicare Acute LOS – Actual: 5.96 | Budget: 5.99 | LY: 6.04
Medicare CMI – Actual: 2.25 | Budget: 2.27 | LY: 2.20

Labor Metrics - April 2025 & Year to Date Reviewed

Collection & Debt Service Coverage Requirements – April 2025

- Bond Covenant Requirements - Days Cash on Hand: 98.0
- Debt Service Coverage: 2.46

MOTION: Mr. Hofbauer made a motion to approve the April 2025 Financial Report; Seconded by Dr. Krishna. The motion passed unanimously.

IV. NEW BUSINESS

A. Review & Approval of the AVHD Governing Body Bylaws (ACTION**) – Abdallah Farrukh, MD, Chair**

- The Board of Directors reviewed the AVHD Governing Body Bylaws and requested to remove Number 6 in Article VI, Section 2, as it is blank and there are only 5 Standing Committees of the AVHD Board of Directors. All other articles and sections are to remain the same.

MOTION: Dr. Parazo made a motion to approve the AVHD Governing Bylaws; Seconded by Mr. Hofbauer. The motion passed unanimously with the removal of number 6 on Article VI entitled Committees as there are only 5 committees.

B. NOTICE OF PUBLIC HEARING #4 PURSUANT TO ELECTIONS CODE 10010(a)(1) ~

Discussion and Presentation of Draft Maps, Terms of Office and Elections Sequencing (Elec. Code 10010(a)(2))

- **Public Input Regarding Content of Draft Maps and Proposed Sequence of Elections**

Consistent with District Resolution No. 012925, the public is invited to provide input regarding the composition of districts before the District draws any draft maps of the proposed boundaries for district-based elections. The fifth public hearing is expected to be held on June 25, 2025.

- Mr. Schell opened the 4th Public Hearing Pursuant to the Elections Code 10010(a)(1)
- Mr. Chawkins introduced districting for the 4th public hearing for AVHD's By Districts versus At-Large of Elections. Further review of the following:
 - CRVA Impact
 - Districting Process
 - Districting Rules & Goals with further explanation of Federal Laws, California Criteria, California Prohibition and Other Traditional Redistricting Principles. Mr. Chawkins also explained and expanded on geographically contiguous areas, how to avoid divisions of neighborhoods and "communities of interests", the importance of avoiding dividing cities and census.
- Demographic Summary was reviewed with information provided in the 2020 Census. He further shared the importance on not diluting a protected class.
- Proposed Maps Reviewed:
 - Orange & Orange B Maps: Reviewed the Population Balance, Two Cities Encircled by "rural" Communities, Zone D is a majority Latino
 - Tan Maps: Reviewed the Population Balance, Rural Communities and Zones C & D are majority Latino

Dr. Farrukh shared the importance of balancing the Registered Voters as well as Voter Turnout. He further shares his concerns about voter participation with the Presidential Election turnout versus Mid-Term Election turnout.

Mr. Rives provided a public comment about the Violet Map. He inquired about overlapping districts that will encompass current members of the AVHD Board of Directors. Mr. Schell responded to Mr. Rives.

Close Public Hearing: Mr. Hofbauer made a motion to close the 4th Public Hearing; Seconded by Dr. Krishna. The motion passed unanimously.

Ms. Hong shared her concerns with the Violet map due to farming areas in the city and the Green map being too rural and without including city population causing a dilution of proper voter representation.

Mr. Hofbauer shared his concern regarding the communities of interest and how it relates to the City of Palmdale. He shared how section D in the Olive and Orange maps have demographics that contain a strong concentration of retirees of the aerospace field.

Dr. Parazo requests continuity in the community of Rancho Vista Blvd with the movement on the Orange map/Section C to shift into Section A to capture two schools and a community park. Mr. Chawkins responded to questions from the Board.

MOTION: Dr. Krishna made a motion to move forward with further review of Olive B map and Orange B map, with further potential modifications, with the removal of Violet, Tan and Green. The motion passed unanimously.

V. CHIEF EXECUTIVE OFFICER'S REPORT (INFORMATION ONLY) – Edward Mirzabegian, CEO

Mr. Mirzabegian provided updates on the following:

- New Hospital Building Funding
- Financial Performance Steady
- Meeting with Congressman Whitesides
 - Discussed financial concerns in healthcare for our community with respect to Federal & State Budget Cuts
- Managed Care Contracts Update
- Breastmilk Donation Update and Award

VI. BOARD OF DIRECTORS UPDATES (INFORMATION ONLY) – Abdallah Farrukh, MD, Chair

- Ms. Hong recognized Mr. Mirzabegian with an award in appreciation of the innovation and opening
- of ED West. She noted the increase in patient satisfaction since its opening.

VII. PUBLIC COMMENT ON NON-AGENDA ITEMS

- No public comment on non-agenda items

VIII. ADJOURNMENT: 7:37PM



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Abdallah Farrukh, MD, Chair