



MEETING MINUTES

ANTELOPE VALLEY HEALTHCARE DISTRICT BOARD OF DIRECTORS MEETING – PUBLIC SESSION

Community Resource Center – Auditorium
44151 15th Street West, Lancaster, CA 93534

AUGUST 27, 2025

DIRECTORS PRESENT:	OTHERS PRESENT:
Abdallah Farrukh, MD, Chair Kristina Hong, NP, 1 st Vice-Chair Steven Hofbauer, 2 nd Vice-Chair Don Parazo, MD, Secretary Doddanna Krishna, MD, Treasurer	Edward Mirzabegian, Chief Executive Officer Troy Schell, General Counsel Satya Dandamudi, MD, CMO Kayla Martz, Director of Med Staff Srvc & BOD Liaison

START TIME: 6:19PM

I. REPORTABLE ACTIONS TAKEN IN EXECUTIVE (CLOSED) SESSION – Abdallah Farrukh, MD, Chair

- A. Report on Actions on Claims Filed with the District (**REPORT**)
- B. Medical Staff Recommendations (**REPORT**)

Dr. Farrukh reported on the Action on Claims filed with AVHD. He also reported on the Medical Staff Recommendations.

II. CONSENT CALENDAR – THE CONSENT CALENDAR, AGENDA ITEMS MAY BE ACTED UPON WITH ONE MOTION, A SECOND AND THE VOTE – Abdallah Farrukh, MD, Chair

- A. Approval of Board of Directors Public Session Meeting Minutes of June 25, 2025 (**ACTION**)
- B. Approval of Finance Committee Meeting Minutes of June 25, 2025 (**ACTION**)
- C. Approval of Human Resources Committee Meeting Minutes of May 1, 2025 (**ACTION**)
- D. Approval of Retirement Advisory Committee Meeting Minutes of June 2, 2025 (**ACTION**)
- E. Approval of Resolution of Fees between AVMC and HCAi (**ACTION**)
- F. Approval of Policy Number RI.7.2 entitled "Patient Complaint/Grievance Process" (**ACTION**)
- G. Approval of Policy Number LD.7 entitled "Annual Budget" (**ACTION**)
- H. Approval of Policy Number LD.10 entitled "Grant Funding" (**ACTION**)
- I. Approval of Policy Number LD. 29 entitled "Use of Petty Cash" (**ACTION**)
- J. Approval of Policy Number LD.41.A entitled "Non-Capital Management and Disposition" (**ACTION**)

MOTION: Dr. Parazo made a motion to approve the consent calendar; Seconded by Mr. Hofbauer.
The motion passed unanimously.

III. COMMITTEE REPORTS & RECOMMENDATIONS

- A. **Finance Committee** – Kristina Hong, NP, Chair
 - 1. Approval of July 2025 - Financial Report (**ACTION**) – Nathan Dean, CFO

Mr. Dean notes that July is the first month of our fiscal year.

Statement of Income – July 2025

- Total Operating Revenue – Actual: \$47.0 | Budget: \$51.7 | LY: \$42.1 | 11.7% Variance from LY
- Total Operating Expenses: Actual: \$46.8 | Budget: \$47.2 | LY: \$44.0 | 6.5% Variance from LY
- EBIDA: Actual: \$187 | Budget: \$4.4 | LY: -\$1.8 | 109.9% Variance from LY
- Net Income: Actual: -\$2.9 | Budget: \$1.4 | LY: -\$4.0 | 28.1% Variance from LY

12 Month Trend – Reviewed data from July 2024 – July 2025

Payor Mix Graph – Reviewed

Medicare: 37.9% | Medi-Cal: 39.2% | Commercial: 20.5% | Other: 2.5% | Self-Pay: 0.0%

Admission Trends – Reviewed Data from July 2023 to July 2025

Volumes – July 2025

TOTAL SURGERIES: 649 | Budget: 695 | LY: 699 | -7.2% Variance from LY
TOTAL GI PROCEDURES: 348 | Budget: 328 | LY: 362 | -3.9% Variance from LY
TOTAL CC/IR/EP PROCEDURES: 188 | Budget: 198 | LY: 172 | 9.3% Variance from LY

Trauma Cases: 162 | Budget: 140 | LY: 146 | 11.0% Variance from LY

Mr. Dean noted higher Trauma cases than this time last year.

ER Visits: 9,463 | ER Admits: 1,179 | ER Conversion to I/P: 12.5%
Deliveries: 277 | Budget: 317 | LY: 319 | 113.2% Variance from LY

Acute Discharges – Actual: 1,547 | Budget: 1,587 | LY: 1,589
Acute Patient Days - Actual: 7,354 | Budget: 7,589 | LY: 7,624
Adjusted Patient Days - Actual: 10,413 | Budget: 10,947 | LY: 11,157

Observations (as patient days) - Actual: 47 | Budget: 75 | LY: 83
Avg Daily Census – Actual: 237 | Budget: 246 | LY: 246

General Acute LOS – Actual: 4.75 | Budget: 4.78 | LY: 4.80
General Acute CMI - Actual: 1.64 | Budget: 2.00 | LY: 1.51
Medicare Acute LOS – Actual: 4.66 | Budget: 5.94 | LY: 5.69
Medicare CMI – Actual: 1.97 | Budget: 2.00 | LY: 2.05

13-Month Trended Volumes – Reviewed Data from July 2024 to July 2025 with Fiscal Year Goals

Labor Metrics – July 2025

- Mr. Dean noted the higher-than-average cost of labor versus labor cost of net patient revenue.
- Mr. Dean also added that leadership will be focusing on decreasing Contracted Nursing Labor.

Collection & Debt Service Coverage Requirements – July 2025

- Bond Covenant Requirements - Days Cash on Hand: 92.5
- Debt Service Coverage: 2.87

MOTION: Dr. Parazo made a motion to approve the July 2025 Financial Report; Seconded by Mr. Hofbauer. The motion passed unanimously.

IV. NEW BUSINESS

V. CHIEF EXECUTIVE OFFICER'S REPORT (INFORMATION ONLY) – Edward Mirzabegian, CEO

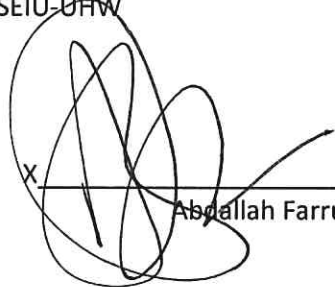
VI. BOARD OF DIRECTORS UPDATES (INFORMATION ONLY) – Abdallah Farrukh, MD, Chair

- Dr. Farrukh announced an award received today from LA Business Journal for Best Safety Net Hospital in Los Angeles.
- Dr. Farrukh expressed his appreciation to hospital staff for their continuous hard work and dedication to the patients of our community.

VII. PUBLIC COMMENT ON NON-AGENDA ITEMS

- Public Comment provided by Camile Crew on behalf of SEIU-UFW

VIII. ADJOURNMENT: 6:30PM



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Abdallah Farrukh, MD, Chair