



MEETING MINUTES

ANTELOPE VALLEY HEALTHCARE DISTRICT BOARD OF DIRECTORS MEETING – PUBLIC SESSION

Community Resource Center – Auditorium
44151 15th Street West, Lancaster, CA 93534

SEPTEMBER 27, 2023

DIRECTORS PRESENT: Kristina Hong, Chair Doddanna Krishna, MD, 1 st Vice-Chair Don Parazo, MD, 2 nd Vice-Chair Steve Hofbauer, NREMT, Treasurer DIRECTORS ABSENT: Abdallah Farrukh, MD, Secretary	OTHERS PRESENT: Edward Mirzabegian, Chief Executive Officer Troy Schell, General Counsel Satya Dandamudi, MD, CMO Nathan Dean, CFO Kayla Martz, Executive Assistant to the CEO & BOD
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START TIME: 6:17PM

I. **REPORTABLE ACTIONS TAKEN IN EXECUTIVE (CLOSED) SESSION** – Kristina Hong, NP, Chair

- A. Report on Actions on Claims Filed with the District (**REPORT**)
- B. Medical Staff Recommendations (**REPORT**)

Ms. Hong reported on the Action on Claims filed with AVHD, as well as the Medical Staff Recommendations.

II. **CONSENT CALENDAR – THE CONSENT CALENDAR, AGENDA ITEMS MAY BE ACTED UPON WITH ONE MOTION, A SECOND AND THE VOTE** – Kristina Hong, NP, Chair

- A. Approval of Board Public Session Meeting Minutes of August 30, 2023 (**ACTION**)
- B. Approval of Finance Committee Meeting Minutes of August 30, 2023 (**ACTION**)
- C. Approval of Pay Increase for Non-Bargaining Employees Pay Increase (**ACTION**)

MOTION: Mr. Hofbauer made a motion to approve the consent calendar; Seconded by Dr. Farrukh.
The motion passed unanimously.

III. **COMMITTEE REPORTS & RECOMMENDATIONS**

A. **Finance Committee** – Kristina Hong, NP, Chair

- 1. Approval of August 2023 - Financial Report (**ACTION**) – Nathan Dean, CFO

Statement of Income – August 2023

- Total Operating Revenue: Actual= \$39.9 | Budget= \$44.0 | LY= \$41.2 | -3.1% Variance from LY
- Total Operating Expenses: Actual= \$40.7 | Budget= \$41.2 | LY= \$39.2 | 3.8% Variance from LY
- EBIDA: Actual= \$-798 | Budget= \$2.5 | LY= \$1.9 | -140.4% Variance from LY
- Net Income: Actual= \$-2.4 | Budget= \$291 | LY= \$-1.9 | -27.8% Variance from LY

Statement of Income – Year to Date: Reviewed & Discussed

- Total Operating Revenue: Actual= \$83.5 | Budget= \$87.8 | LY= \$79.5 | 5.0% Variance from LY
- Total Operating Expenses: Actual= \$82.4 | Budget= \$82.6 | LY= \$77.4 | 6.4% Variance from LY
- EBIDA: Actual= \$1.0 | Budget= \$5.2 | LY= \$2.0 | -48.5% Variance from LY

- Net Income: Actual= \$-2.1 | Budget= \$582 | LY= \$-2.4 | 12.2% Variance from LY

Payor Mix Graph – Reviewed

Medicare: 39.5% | Medi-Cal: 37.3% | Commercial: 20.2% | Other: 1.9% | Self-Pay: 1.0%

- Mr. Dean noting a stable payor mix with an increase in commercial payors.

Admission Trends – Reviewed Data

- Mr. Dean noting the data reflects an increase in volumes.

Volumes – August 2023

TOTAL SURGERIES: 679 | Budget: 655 | LY: 687 | -1.2% Variance from LY

TOTAL GI PROCEDURES: 406 | Budget: 363 | LY: 408 | -.5% Variance from LY

TOTAL CC/IR/EP PROCEDURES: 142 | Budget: 157 | LY: 408 | -11.8% Variance from LY

Trauma Cases: 128 | Budget: 129 | LY: 132 | -3.0% Variance from LY

ER Visits: 10,596 | ER Admits: 1,289 | ER Conversion to I/P: 12.2%

- Mr. Dean noting large increase in volume in the Emergency Department and In-Patient Admits. Further noting excellent management of expenses in the month and fiscal year.

Deliveries: 260 | Budget: 268 | LY: 286

Acute Discharges – Actual: 1,640 | Budget: 1,567 | LY: 1,568

Acute Patient Days - Actual: 7,700 | Budget: 7,433 | LY: 7,040

Adjusted Patient Days - Actual: 11,218 | Budget: 10,685 | LY: 10,357

Observations (as patient days) - Actual: 35 | Budget: 54 | LY: 42

Avg Daily Census – Actual: 248 | Budget: 240 | LY: 227

- Mr. Dean noting a strong daily average census in volumes for August 2023.

General Acute LOS – Actual: 4.70 | Budget: 4.74 | LY: 4.49

General Acute CMI - Actual: 1.46 | Budget: 1.57 | LY: 1.57

Medicare Acute LOS – Actual: 5.92 | Budget: 5.70 | LY: 5.40

Medicare CMI – Actual: 2.00 | Budget: 2.27 | LY: 2.28

Volumes – Fiscal YTD

TOTAL SURGERIES: 1,317 | Budget: 1,309 | LY: 1,353 | -2.7% Variance from LY

TOTAL GI PROCEDURES: 770 | Budget: 726 | LY: 758 | 1.6% Variance from LY

TOTAL CC/IR/EP PROCEDURES: 311 | Budget: 314 | LY: 317 | -1.9% Variance from LY

Trauma Cases: 240 | Budget: 258 | LY: 268 | -10.4% Variance from LY

ER Visits: 19,655 | ER Admits: 2,368 | ER Conversion to I/P: 12.0%

Deliveries: 502 | Budget: 536 | LY: 549

Acute Discharges – Actual: 3,154 | Budget: 3,134 | LY: 3,089

Acute Patient Days - Actual: 15,024 | Budget: 14,865 | LY: 14,301

Adjusted Patient Days - Actual: 21,585 | Budget: 21,370 | LY: 20,755

Observations (as patient days) - Actual: 86 | Budget: 108 | LY: 106

Avg Daily Census – Actual: 242 | Budget: 240 | LY: 231

General Acute LOS – Actual: 5.94 | Budget: 5.70 | LY: 5.46
General Acute CMI - Actual: 1.52 | Budget: 1.57 | LY: 1.58
Medicare Acute LOS – Actual: 4.76 | Budget: 5.70 | LY: 5.46
Medicare CMI – Actual: 2.02 | Budget: 2.27 | LY: 2.33

Collection & Debt Service Coverage Requirements – August 2023 YTD

- Bond Covenant Requirements: Days Cash on Hand= 120.6
- Debt Service Coverage: 2.86

AVOIC – August 2023 & Calendar Year to Date

- August 2023

Net Patient Revenues – Actual: \$1,066,706 | Budget: \$1,784,547 | Budget Variance: -\$717,841

Net Income – Actual: -\$486,100 | Budget: \$151,242 | Budget Variance: -\$637,342

- Calendar YTD

Net Patient Revenues – Actual: \$10,357,449 | Budget: \$13,095,056 | Budget Variance: -\$2,737,607

Net Income – Actual: -\$1,954,538 | Budget: \$428,891 | Budget Variance: -\$2,383,429

MOTION: Dr. Farrukh made a motion to approve the August 2023 Financial Report; Seconded by Mr. Hofbauer. The motion passed unanimously.

IV. NEW BUSINESS

1. ACHD CEO of the Year (**INFORMATION ONLY**) – Kristina Hong, NP, Chair
- Video of Acceptance Speech Viewed with Photos of the Conference.

V. CHIEF EXECUTIVE OFFICER'S REPORT (INFORMATION ONLY) – Edward Mirzabegian, CEO

- Non-Bargaining Employee Pay Increase
- Anthem Blue Cross Managed Care Contract Update
- FLM Update
- \$25 Minimum Wage for Healthcare Workers Update with impact for AVMC
- Infusion Center Update
- Outpatient Pharmacy Update
- ED Expansion Update
- LifePoint Joint Venture for Behavioral Health & Rehabilitation Hospital Update
- AVMC Ambulance Service Update
- Financial Outlook Update

VI. PUBLIC COMMENT ON NON-AGENDA ITEMS

- No public comments by the general public.
- Dr. Parazo provided public appreciation for Edward Mirzabegian, AVHD Chair, Ms. Kristina Hong. Further noting Mr. Hofbauer's willingness to serve on the ACHD Advocacy Committee.
- Ms. Hong provided public comment regarding the delicacy of Healthcare Districts and their subject to public officials dissolving healthcare districts.

VII. ADJOURNMENT: 6:41PM



Kristina Hong, NP, Chair