



Antelope Valley Medical Center

MEETING MINUTES

ANTELOPE VALLEY HEALTHCARE DISTRICT BOARD OF DIRECTORS MEETING – PUBLIC SESSION

Community Resource Center – Auditorium
44151 15th Street West, Lancaster, CA 93534

NOVEMBER 19, 2025

DIRECTORS PRESENT:

Abdallah Farrukh, MD, Chair
Steven Hofbauer, 2nd Vice-Chair
Don Parazo, MD, Secretary

DIRECTORS PRESENT:

Kristina Hong, NP, 1st Vice-Chair
Doddanna Krishna, MD, Treasurer

OTHERS PRESENT:

Edward Mirzabegian, Chief Executive Officer
Troy Schell, General Counsel
Satya Dandamudi, MD, CMO
Kayla Martz, Director of Med Staff Srvs & BOD Liaison

START TIME: 6:PM

I. REPORTABLE ACTIONS TAKEN IN EXECUTIVE (CLOSED) SESSION – Abdallah Farrukh, MD, Chair

A. Report on Actions on Claims Filed with the District (REPORT)

B. Medical Staff Recommendations (REPORT)

Dr. Farrukh reported on the Action on Claims filed with AVHD.
He also reported on the Medical Staff Recommendations.

II. CONSENT CALENDAR – THE CONSENT CALENDAR, AGENDA ITEMS MAY BE ACTED UPON WITH ONE MOTION, A SECOND AND THE VOTE – Abdallah Farrukh, MD, Chair

A. Approval of Board of Directors Public Session Meeting Minutes of October 29, 2025 (ACTION)

B. Approval of Finance Committee Meeting Minutes of October 29, 2025 (ACTION)

C. Approval of Human Resources Committee Meeting Minutes of August 8, 2025 (ACTION)

D. Approval of Retirement Advisory Committee Meeting Minutes of August 11, 2025 (ACTION)

E. Approval of Radiology Department CT 1 Replacement Project (ACTION)

F. Approval of Radiology Department Nuclear Medicine Machine Replacement (ACTION)

G. Approval of Radiology Department RF Machine Room 4 Replacement (ACTION)

MOTION: Mr. Hofbauer made a motion to approve the consent calendar; Seconded by Dr. Parazo.
The motion passed unanimously.

III. COMMITTEE REPORTS & RECOMMENDATIONS

A. Finance Committee – Kristina Hong, NP, Chair

1. Approval of October 2025 - Financial Report (**ACTION**) – Nathan Dean, CFO

Mr. Dean noted the positive financial situation in Net Patient Revenue and EBIDA.

Statement of Income – October 2025

- Total Operating Revenue – Actual: \$50.7 | Budget: \$53.5 | LY: \$45.6 | 11% Variance from LY
- Total Operating Expenses – Actual: \$50.2 | Budget: \$49.5 | LY: \$45.3 | 10.8% Variance from LY
- EBIDA – Actual: \$470 | Budget: \$4.0 | LY: \$340 | 38.3% Variance from LY
- Net Income – Actual: -\$2.1 | Budget: \$1.4 | LY: -\$2.4 | 14.1% Variance from LY

Statement of Income – Year to Date: Reviewed & Discussed

- Total Operating Revenue – Actual: \$191.8 | Budget: \$209.2 | 8.7% Variance from LY
- Total Operating Expenses – Actual: \$186.8 | Budget: \$192.5 | LY: \$175.7 | 6.3% Variance from LY
- EBIDA – Actual: \$5.0 | Budget: \$16.7 | LY: \$662 | 660.6% Variance from LY
- Net Income – Actual: -\$6.3 | Budget: \$5.8 | LY: -\$8.7 | 27.2% Variance from LY

12-Month Trend – October 2024-October 2025 Data Reviewed**Payor Mix Graph – Reviewed**

Medicare: 39.0% | Medi-Cal: 38.5% | Commercial: 20.3% | Other: 1.9% | Self-Pay: 0.3%

Admission Trends – Reviewed Data**Volumes – October 2025**

TOTAL SURGERIES: 683 | Budget: 695 | LY: 742 | -8.0% Variance from LY
TOTAL GI PROCEDURES: 412 | Budget: 328 | LY: 306 | 34.6% Variance from LY
TOTAL CC/IR/EP PROCEDURES: 207 | Budget: 198 | LY: 207 | 0.0% Variance from LY

Trauma Cases: 150 | Budget: 140 | LY: 157 | -4.5% Variance from LY
ER Visits: 9,399 | ER Admits: 1,072 | ER Conversion to I/P: 11.4%
Deliveries: 320 | Budget: 317 | LY: 353 | -9.3% Variance from LY

Acute Discharges – Actual: 1,560 | Budget: 1,587 | LY: 1,609
Acute Patient Days - Actual: 7,042 | Budget: 7,589 | LY: 7,178
Adjusted Patient Days - Actual: 10,363 | Budget: 10,947 | LY: 10,536

Observations (as patient days) - Actual: 36 | Budget: 75 | LY: 77
Avg Daily Census – Actual: 227 | Budget: 246 | LY: 232

General Acute LOS – Actual: 4.51 | Budget: 4.78 | LY: 4.46
General Acute CMI - Actual: 1.54 | Budget: 2.00 | LY: 1.54
Medicare Acute LOS – Actual: 6.00 | Budget: 5.94 | LY: 5.96
Medicare CMI – Actual: 2.12 | Budget: 2.00 | LY: 2.54

Volumes – Fiscal YTD

TOTAL SURGERIES: 2,555 | Budget: 2,763 | LY: 2,829 | -9.7% Variance from LY
TOTAL GI PROCEDURES: 1,462 | Budget: 1,301 | LY: 1,287 | 13.6% Variance from LY
TOTAL CC/IR/EP PROCEDURES: 811 | Budget: 786 | LY: 753 | 7.7% Variance from LY

Trauma Cases: 624 | Budget: 556 | LY: 568 | 9.9% Variance from LY
ER Visits: 38,313 | ER Admits: 4,601 | ER Conversion to I/P: 12%
Deliveries: 1,195 | Budget: 1,268 | LY: 1,305 | -8.4% Variance from LY

Acute Discharges – Actual: 6,216 | Budget: 6,296 | LY: 6,290
Acute Patient Days - Actual: 28,673 | Budget: 30,110 | LY: 29,616
Adjusted Patient Days - Actual: 41,154 | Budget: 43,435 | LY: 43,177

Observations (as patient days) - Actual: 190 | Budget: 298 | LY: 286

Avg Daily Census – Actual: 233 | Budget: 247 | LY: 241

General Acute LOS – Actual: 4.61 | Budget: 4.78 | LY: 4.71

General Acute CMI - Actual: 1.54 | Budget: 1.57 | LY: 1.53

Medicare Acute LOS – Actual: 5.24 | Budget: 5.94 | LY: 5.88

Medicare CMI – Actual: 2.07 | Budget: 2.27 | LY: 2.27

13-Month Trended Volumes: October 2024 – October 2025 Data Reviewed

Labor Metrics – October 2025 & Fiscal Year to Date Reviewed:

Total FTEs: Productive, Non-Productive, Contract Labor

Labor Cost as % of Net Patient Revenue

Benefits as a % of Labor

Collection & Debt Service Coverage Requirements – October 2025

- Bond Covenant Requirements: Days Cash on Hand: 91.8

- Debt Service Coverage: 2.87

MOTION: Mr. Hofbauer made a motion to approve the October 2025 Financial Report; Seconded by Dr. Parazo. The motion passed unanimously.

2. Approval of Fiscal Year 2025 Audit Results (ACTION) – Nathan Dean, CFO

Mr. Dean presented the Board of Directors with a memorandum stating the AVHD Fiscal Year 2025 Audit Results.

MOTION: Dr. Parazo made a motion to approve the FY25 Audit Results; Seconded by Mr. Hofbauer. The motion passed unanimously.

IV. NEW BUSINESS

- No New Business

V. CHIEF EXECUTIVE OFFICER'S REPORT (INFORMATION ONLY) – Edward Mirzabegian, CEO

Mr. Mirzabegian provided updates on the following:

- Radiology Department Equipment Upgrades
- Mammography Room and Equipment Update
- Managed Care Contract Negotiations Update
- \$25 Grocery Store Gift Cards to all Employees for Thanksgiving

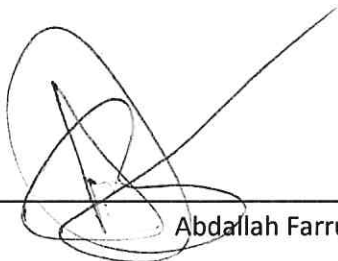
VI. BOARD OF DIRECTORS UPDATES (INFORMATION ONLY) – Abdallah Farrukh, MD, Chair

- No Updates

VII. PUBLIC COMMENT ON NON-AGENDA ITEMS

- No Public Comment

VIII. ADJOURNMENT: 6:39PM

X 
Abdallah Farrukh, MD, Chair