MONTHLY OPERATING REPORT



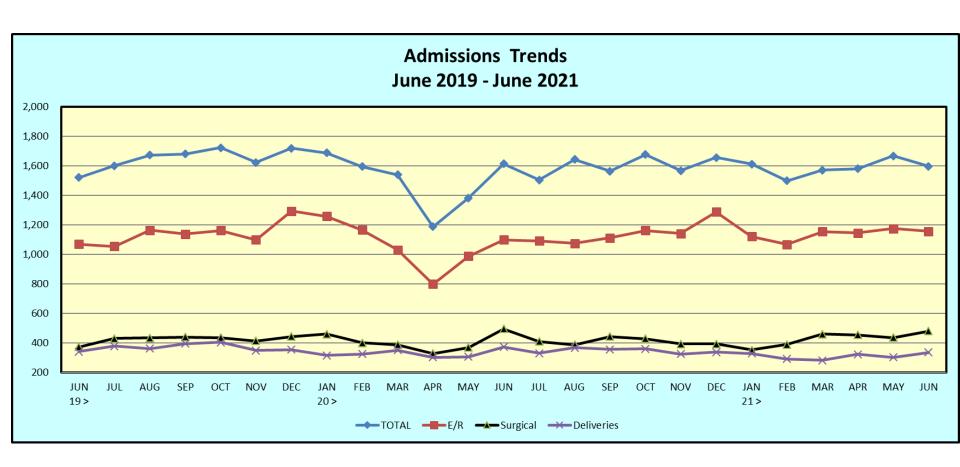
June 2021

ANTELOPE VALLEY
H O S P I T A L

A facility of Antelope Valley Healthcare District

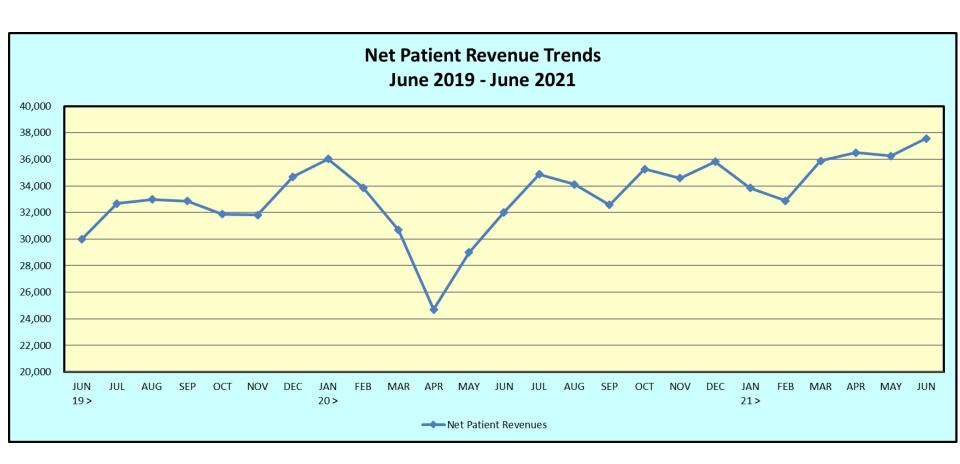


Admissions Trends June 2019 – June 2021



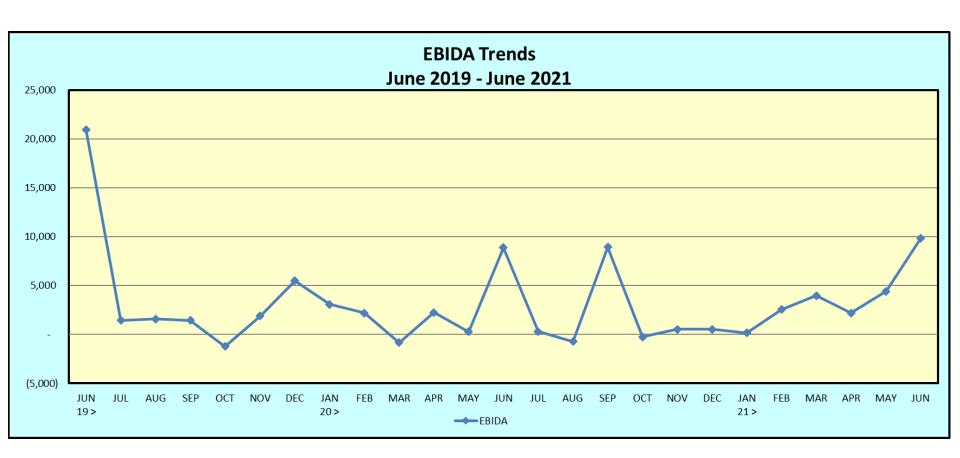


Net Patient Revenue Trends June 2019 – June 2021





EBIDATrends June 2019 – June 2021





Statement of Income – June (in thousands)

June 2021					_	Budget	Budget			_	Last Year	Last Year
3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3		Actual		Budget		•	Variance %		Last Year		Variance	Variance %
Revenues												
Net Patient Revenue	\$	37,562	\$	34,117	\$	3,445	10.1%	\$	32,011	\$	5,551	17.3%
Supplemental Funds/Settlements		9,023		2,720		6,303			5,189		3,834	73.9%
Other Operating Revenue		1,250		1,278		(28)	(2.2%)		3,693		(2,443)	(66.1%)
Total Operating Revenues	\$	47,835	\$	38,115	\$	9,719	25.5%	\$	40,893	\$	6,941	17.0%
<u>Expenses</u>												
Productive Salaries	\$	13,651	\$	14,031	\$	(380)) (2.7%)	\$	14,145	\$	(495)	(3.5%)
Non-Productive Salaries		1,534		2,106		(572)) (27.2%)		2,112		(578)	(27.4%
Registry/Contract Labor		2,599		826		1,772	214.5%		1,047		1,551	148.2%
Benefits		5,516		5,573		(57)	(1.0%)		5,571		(55)	(1.0%
Total Supplies		6,853		5,975		878	14.7%		5,572		1,281	23.0%
Purchased Svcs		2,914		2,422		492	20.3%		2,761		152	5.5%
Other		4,919		4,837		83	1.7%		811		4,108	506.4%
Total Operating Expenses	\$	37,985	\$	35,769	\$	2,216	6.2%	\$	32,019	\$	5,966	18.6%
EBIDA	\$	9,850	\$	2,346	\$	7,503	319.8%	\$	8,874	\$	976	11.0%
EBIDA Margin	=	20.6%	<u></u>	6.2%				=	21.7%			
Depreciation and Amortization		1,747		1,501		246	16.4%		1,617		130	8.0%
Interest Expense		508		529		(22)	(4.1%)		506		2	0.49
Operating Income (loss)	\$	7,595	\$	315	\$	7,279	2,307.4%	\$	6,751	\$	844	12.5%
Investment Income (loss)		(605)	j	660		(1,265)) (191.7%)	,	1,284		(1,889)	(147.1%
Capital Contribution		182		112		70	, , ,		234		(53)	•
NET INCOME (LOSS)	\$	7,172	\$	1,087	\$	6,084	559.5%	\$	8,269	\$	(1,098)	(13.3%
Net Profit (loss)Margin		15.0%		2.9%				<u></u>	20.2%			

Statement of Income – Year to Date (in thousands)

June 2021						Budget	Budget				Last Year	Last Year
YTD		Actual		Budget		Variance	Variance %	1	Last Year		Variance	Variance %
Revenues												
Net Patient Revenue	\$	420,200	\$	412,933	\$	7,267	1.8%	\$	383,198	\$	37,002	9.7%
Supplemental Funds/Settlements	•	59,499	•	32,637	٠	26,861	82.3%	•	47,265	•	12,233	25.9%
Other Operating Revenue		16,543		15,345		1,198			17,363		(820)	
Total Operating Revenues	\$	496,242	\$	460,915	\$	•			447,827	\$		10.8%
Expenses												
Productive Salaries	\$	170,568	\$	169,878	\$	691	0.4%	\$	166,441	\$	4,127	2.5%
Non-Productive Salaries	•	30,295	•	25,220	٠	5,075		•	27,885	٠	2,410	8.6%
Registry/Contract Labor		25,877		10,057		15,819			11,751		14,125	120.2%
Benefits		67,478		67,159		318	0.5%		63,766		3,712	5.8%
Total Supplies		76,755		72,068		4,688	6.5%		66,859		9,897	14.8%
Purchased Svcs		33,436		29,447		3,989	13.5%		30,772		2,664	8.7%
Other		59,370		58,532		838	1.4%		53,905		5,465	10.1%
Total Operating Expenses	\$	463,780	\$	432,361	\$	31,418	7.3%	\$	421,379	\$	42,400	10.1%
EBIDA	\$	32,463	\$	28,554	\$	3,909	13.7%	\$	26,448	\$	6,015	22.7%
EBIDA Margin		6.5%		6.2%					5.9%			
Depreciation and Amortization		19,609		18,225		1,384	7.6%		19,254		356	1.8%
Interest Expense		6,244		6,303		(58)	(0.9%)		6,198		46	0.7%
Operating Income (loss)	\$	6,609	\$	4,026	\$	2,583	64.2%	\$	996	\$	5,613	563.7%
Investment Income (loss)		(298)		8,015		(8,313)) (103.7%)		8,179		(8,477)	(103.6%)
Capital Contribution		699		1,345		(646)	, , ,		1,523		(824)	,
NET INCOME (LOSS)	\$	7,010	\$	13,386	\$	(6,375)	(47.6%)	\$	10,698	\$	(3,688)	(34.5%)
Net Profit (loss)Margin		1.4%		2.9%			_		2.4%			

Volumes – June

June 2021			Budget	Budget		Last Year	Last Year
	Actual	Budget	Variance	Variance %	Last Year	Variance	Variance %
Volumes							
Acute Discharges	1,598	1,679	(81)	(4.8%)	1,614	(16)	(1.0%)
Adjusted Discharges	2,379	2,645	(266)	` ,	2,323	56	2.4%
Acute Patient Days	7,155	6,923	232	3.4%	7,002	153	2.2%
Adjusted Patient Days	10,651	10,880	(229)	(2.1%)	10,076	575	5.7%
Observations (as Patient Days)	321	374	(53)	(14.2%)	242	79	32.6%
Average Daily Census	239	231	8	3.5%	233	6	2.6%
Adjusted Occupied Bed	355	363	(8)	(2.1%)	336	19	5.7%
General Acute LOS	4.48	4.12	0.35	8.6%	4.34	0.14	3.2%
General Acute CMI	1.54	1.37	0.17	12.4%	1.44	0.10	6.9%
Medicare Acute LOS	5.28	5.09	0.19	3.8%	5.48	(0.20)	(3.6%)
AVH GM LOS	3.75	3.73	0.02	0.5%	3.87	(0.12)	(3.1%)
CMS GM LOS	4.27	4.00	0.27	6.7%	4.22	0.05	1.2%
Medicare CMI	2.13	1.94	0.19	9.8%	2.10	0.03	1.4%



Volumes – June (continued)

I a 0004			Developed	Decident		LastVari	LastVasi
June 2021			Budget	Budget		Last Year	Last Year
	Actual	Budget	Variance	Variance %	Last Year	Variance	Variance %
<u>Volumes</u>							
Deliveries	336	356	(20)	(5.6%)	373	(37)	(9.9%)
I/P Surgeries-WIP	123	128	(5)	(4.2%)	129	(6)	(4.7%)
Trauma Cases	163	113	50	44.2%	142	21	14.8%
E/R Visits	9,490	11,082	(1,592)	(14.4%)	8,226	1,264	15.4%
E/R Admits	1,157	1,140	17	1.5%	1,099	58	5.3%
E/R Conversion to I/P %	12.2%	10.3%	1.9%	1	13.4%	-1.2%	
E/R Admits to Total Admits %	72.4%	67.9%	4.5%	1	68.1%	4.3%	
I/P Surgeries	358	311	47	14.9%	367	(9)	(2.5%)
O/P Surgeries	337	359	(22)	(6.1%)	322	15	4.7%
Total Surgeries	695	670	25	3.7%	689	6	0.9%



Volumes – Year to Date

June 2021			Budget	Budget		Last Year	Last Year
YTD	Actual	Budget	Variance	Variance %	Last Year	Variance	Variance %
Volumes							
Acute Discharges	19,142	20,428	(1,286)	(6.3%)	19,030	112	0.6%
Adjusted Discharges	28,156	32,147	(3,991)	(12.4%)	29,263	(1,107)	(3.8%)
Acute Patient Days	86,565	84,225	2,340	2.8%	80,256	6,309	7.9%
Adjusted Patient Days	127,042	132,357	(5,315)	(4.0%)	123,177	3,865	3.1%
Observations (as Patient Days)	3,740	4,433	(693)	(15.6%)	4,064	(324)	(8.0%)
Average Daily Census	237	231	6	2.6%	219	18	8.2%
Adjusted Occupied Bed	348	363	(15)	(4.0%)	337	12	3.4%
General Acute LOS	4.52	4.12	0.40	9.7%	4.22	0.30	7.2%
General Acute CMI	1.55	1.37	0.18	13.1%	1.37	0.18	13.1%
Medicare Acute LOS	5.21	5.09	0.12	2.4%	5.21	0.01	0.1%
AVH GM LOS	3.74	3.73	0.01	0.3%	3.73	0.01	0.3%
CMS GM LOS	4.27	4.00	0.27	6.7%	3.99	0.28	7.0%
Medicare CMI	2.09	1.94	0.15	7.7%	1.94	0.15	7.7%



Volumes – Year to Date (continued)

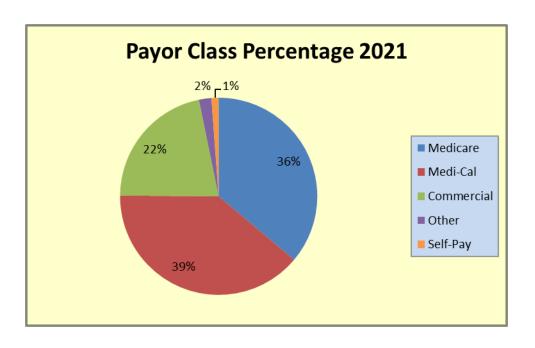
luna 2024			Dudget	Dudget		Loot Voor	Loot Voor
June 2021			Budget	Budget		Last Year	Last Year
YTD	Actual	Budget	Variance	Variance %	Last Year	Variance	Variance %
<u>Volumes</u>							
Deliveries	3,952	4,387	(435)	(9.9%)	4,227	(275)	(6.5%)
I/P Surgeries-WIP	1,346	1,562	(216)	(13.8%)	1,501	(155)	(10.3%)
Trauma Cases	1,591	1,395	196	14.1%	1,371	220	16.0%
E/R Visits	106,154	133,087	(26,933)	(20.2%)	121,434	(15,280)	(12.6%)
E/R Admits	13,694	13,838	(144)	(1.0%)	13,256	438	3.3%
E/R Conversion to I/P %	12.9%	10.4%	2.5%		10.9%	2.0%	
E/R Admits to Total Admits %	71.5%	67.7%	3.8%		69.7%	1.9%	
I/P Surgeries	3,692	3,789	(97)	(2.6%)	3,551	141	4.0%
O/P Surgeries	3,843	4,306	(463)	(10.8%)	3,729	114	3.1%
Total Surgeries	7,535	8,096	(561)	(6.9%)	7,280	255	3.5%



Payor Mix Graph

Payor Mix (Gross Charges)

Medicare	36.1%
Medi-Cal	39.0%
Commercial	21.7%
Other	2.0%
Self-Pay	1.2%





Collections and Debt Covenant Requirements

June 2021				Budget		Last Year
	 Actual		Budget	Variance	 Last Year	 Variance
<u>Collections</u>						
Cash Collections (in thousands)	\$ 39,770	\$	35,993 \$	3,777	30,706	\$ 9,064
Cash Collections/Net Patient Revenue	105.9%		105.5%	0.4%	95.9%	10.0%
June 2021	 			Budget	 	 Last Year
YTD	 Actual		Budget	Variance	 Last Year	 Variance
Collections						
Cash Collections (in thousands)	\$ 410,079	\$	379,250 \$	30,829	\$ 391,778	\$ 18,301
Cash Collections/Net Patient Revenue	97.6%		91.8%	5.7%	102.2%	(4.6%)
					 	 Last Year
	 Actual		Requirement		 Last Year	 Variance
Bond Covenant Requirements						
Days Cash on Hand	181.8	_	55.0		199.5	(17.7)
Debt Service Coverage	3.29		1.20		3.25	(2.05)



Healthcare's ROCKY-est battle almost won!



What's on the horizon?

