MEETING NOTICE



ANTELOPE VALLEY HEALTHCARE DISTRICT

BOARD OF DIRECTORS MEETING - PUBLIC SESSION

Auditorium, Community Resource Center 44151 15th St. West, Lancaster, CA 93534

APRIL 25, 2018

DIRECTORS PRESENT:

DIRECTORS ABSENT:

Kristina Hong, RN, Chair Mateo Olivarez, 1st Vice Chair Phil Tuso, M.D., 2nd Vice Chair Don Parazo, M.D., Secretary Abdallah Farrukh, M.D., Treasurer None

OTHERS PRESENT:

Mike Wall, Chief Executive Officer Colette Menzel, Chief Financial Officer Elizabeth Balfour, Counsel Trisha Guerrero, Executive Secretary - Board of Directors

6:30pm - OPEN TO PUBLIC SESSION

The meeting was called to order at 6:54p.m.

I. <u>ACTIONS TAKEN IN EXECUTIVE (CLOSED) SESSION</u> – Ms. Hong, Chair

- A. Report on Actions on Claims Filed with the District (REPORT) Ms. Hong reported a unanimous approval from the board to reject claims AVHD201700964, AVHD201700972, AVHD201701007, AVHD201700996, AVHD201700997, AVHD201700995, and AVHD201701005.
- B. Medical Staff Recommendations (REPORT)
 Ms. Hong reported unanimous action from the board for the approval of the medical staff recommendations.

Ms. Hong reported unanimous approval of the Medical Quality Assurance Meeting Minutes and the Executive Session Meeting Minutes.

II. CONSENT CALENDAR – THE CONSENT CALENDAR, AGENDA ITEMS MAY BE ACTED UPON WITH ONE MOTION, A SECOND AND THE VOTE – Ms. Hong, Chair

- A. Approve Board Public Session Meeting Minutes of March 28, 2018 (ACTION)
- B. Approval of Finance Committee Meeting Minutes of March 28, 2018 (ACTION)
- C. Professional Management & Investment of Bond Proceeds (ACTION) Dr. Nichols
- D. Approval of Board Committee/Subcommittee Charters (POSSIBLE ACTION)
 - Retirement Advisory Committee Ms. Hong / Dr. Farrukh Pending
 - Medical Quality Assurance Committee Dr. Farrukh / Mr. Olivarez Pending
 - Audit Subcommittee Dr. Parazo / Ms. Hong Pending

Mr. Olivarez made a motion to approve the consent calendar and Dr. Farrukh seconded. The motion passed unanimously.

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III. COMMITTEE REPORTS & RECOMMENDATIONS

A. Finance Committee - Ms. Hong

1. Review & Approve March 2018 Financial Report (ACTION) – Dr. Nichols

Dr. Nichols reported out the financials for the month of March.

Monthly Statement of Income:
Total Operating Revenue \$35.9M
Total Operating Expenses \$34.6M (over budget by \$1M)
Net income \$47K
Net income a loss of \$746K without government subsidies

Year to Date:

Total Operating Revenue \$321.6M (above budget)
Total Operating Expenses \$293.5M (on track with budget)
Net Income \$12.7M (against a budget of \$4.09M)

Volumes:

Year to Date Volumes:

Acute & Adjusted Discharges 9 &15% above last fiscal year
Acute patient days/Adjusted patient days 3 & 9% above last fiscal year
Average Daily Census 241
Medicare Acute Length of Stay 5% increase / 5% increase in the Case Mix Index

Inpatient surgeries down by 7.8%
Trauma Cases increased by 31.8%
ER Visits increased by 5%
726 total surgeries for March / Last fiscal year 340 total surgeries

Acute/Adjusted Discharges increased by 10%
232 Average Daily Census
Medicare Acute Length of Stay 5.1% / Medicare Case Mix Index 1.8%
WIP volumes remain low
Trauma cases increased by 29% from last fiscal year

8% increase in ER Admits / 15% increase in ER Visits
19% increase in surgery volumes in comparison to last fiscal year

Labor cost as a percent of total operating expense: 65.2% for March This captures all of salaries, wages and benefits.

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Days cash on hand: 148

Public comment made by Mr. Rives.

Mr. Olivarez made a motion to approve the financial report for March and Dr. Parazo seconded the motion. The motion passed unanimously.

IV. **NEW BUSINESS**

A. Board Emergency Room Advisory Committee (ACTION) - Ms. Hong

Ms. Hong discussed the board's interest in creating a committee to diagnose the challenges of the Emergency Room.

Dr. Farrukh made a motion for the forming of a special emergency department committee and the motion was seconded. The motion passed unanimously.

V. CHIEF EXECUTIVE OFFICER'S REPORT – Mr. Wall (INFORMATION ONLY)

A. Update on AV Hospital Transformation: Economic Recovery (INFORMATION ONLY)
Mr. Wall provided the Board with the new Leapfrog Survey hospital grade. The Hospital's grade was recently upgraded to a C.

Mr. Wall provided an update to the next steps in implementing the Strategic Plan.

VI. PUBLIC COMMENT ON NON-AGENDA ITEMS

Public comment provided by Jeremy Kennedy and Mike Rives

VII. <u>ADJOURNMENT</u> – 7:31pm

Kristina Hong, RN, NP, Chair